



Finance Committee

AGENDA

Thursday, May 15, 2024 at 9:00 AM

CLSD Headquarters, 38901 Ocean Drive, Gualala, CA

Meeting Link: <https://clsd.my.webex.com/clsd.my/j.php?MTID=mab7b1e657361ee292a892c808b76c213>

- | | | |
|-----|--|----------------|
| 1. | Call to Order | Tilles |
| 2. | Agenda Approval | Tilles |
| 3. | Minutes Approval: April 17, 2024 meeting | Tilles |
| 4. | Privilege of the floor | Tilles |
| 5. | Old Business: <ul style="list-style-type: none">• Proposed FY25 CLSD Budget | Crowl |
| 6. | Closed Session <ul style="list-style-type: none">• Personnel salary discussion | Crowl |
| 7. | Ambulance revenue – Wittman (YTD) | Crowl |
| 8. | Expenses Summary | Crowl |
| 9. | Cash Flow | Crowl |
| 10. | Banking and investment review | Crowl |
| 11. | Ambulance transport data YTD | Crowl |
| 12. | Other: <ul style="list-style-type: none">• Personnel Update• GEMT/IGT Update | Crowl
Crowl |
| 13. | Shout out | Open to all |
| 14. | Next Finance Committee Meetings – 9:00 AM. <ul style="list-style-type: none">• June 19, 2024• July 17, 2024 | |
| 15. | Adjournment | |



**FINANCE COMMITTEE
MEETING MINUTES
MONDAY, April 17, 2024**

Location: 38901 Ocean Drive Bill Platt Training Room, CLSD Headquarters, Gualala, CA 95445.
Teleconference Meeting Link: <https://clsd.my.webex.com/clsd.my/j.php?MTID>

BOD Present: Michael Tilles, Treasurer, Naomi Schwartz, Secretary

Staff Present: Dave Crowl, District Administrator, Bronwyn Golly, Operations Manager,
Robin Dills, Bookkeeper (attended remotely)

Minutes by: Naomi Schwartz, BOD Secretary

Meeting called to order at 9:04 pm by Treasurer Tilles

After review, the Meeting Agenda was unanimously approved.

After review, the minutes of the March 20, 2024, BOD meeting were unanimously approved.

1. Old Business

- a. Discussion about the Preliminary Audit Review from Larry Bain, Auditor. There were 5 findings. All were found to be substantive and have been addressed. None of these findings were thought to be major. DA Crowl and Bookkeeper Dills were pleased with the whole process.

2. New Business

- a. DA Crowl went over the proposed FY25 CLSD Budget. It was decided that 'Reserves' would be defined in the FY25 Budget replacing line 5430 (Extra Duty/Stipend Pay). Robin will check with Craig as to its appropriate placement within the Budget.
- b. There was further discussion about various changes DA Crowl made so that the budget would be more manageable for him and others.

3. Reports

- a. Ambulance Revenue, Expenses Summary, Cash Flow, Banking Statements, Monthly Check Register, Investment Review and Ambulance Transport Data were reviewed and found to be acceptable.
- b. DA Crowl was reminded to include Ambulance Revenue YTD from the previous year in the next reports.

4. Other

- a. OM Golly reported that the new ambulance was in its final stages of assembly.
- b. She reported that a new paramedic (Arianna Concha) has accepted a position with CLSD. There are currently no other openings.

5. **Shout out:** Treasurer Tilles was commended for his careful reading of all the documents. Secretary Schwartz was commended for her minutes of the FC Committee meetings.

6. **Next meetings: 9:00 am on May 15, 2024, June 19, 2024, July 17, 2024**

Meeting adjourned at 10:15 am

	EMS/UC Budget FY23	TRAINING DEPT Budget FY23	EMS/UC/T.DEPT Budget FY23	EMS/UC/TD Budget FY24	EMS/UC Budget FY25	TRAINING DEPT Budget FY25	EMS/UC/TD Budget FY25	FY24 vs FY25
Income	PRE-LIM Budget	YEAR 3	Combined Final Budget	Combined Final Budget	PRE-LIM Budget		Combined Final Budget	Changes
4000 CLSD Special Taxes								
4001 Mendocino County Taxes								
4004 Mendocino Ambulance Tax	699,067		699,067	720,039	730,839.54		730,840	10,801
4009 Mendocino Urgent Care Tax	460,001		460,001	473,801	480,907.84		480,908	7,107
4010 Mendocino Special Tax	111,038		111,038	114,369	116,084.15		116,084	1,716
Total 4001 Mendocino County Taxes	1,270,106	-	1,270,106	1,308,208	1,327,831.53	-	1,327,832	19,623
4002 Sonoma County Taxes								
4024 Sonoma Ambulance Tax	547,179		547,179	563,595	572,048.44		572,048	8,454
4029 Sonoma Urgent Care Tax	413,451		413,451	425,855	432,242.44		432,242	6,388
4030 Sonoma Special Tax	-		-	-	-		-	-
Total 4002 Sonoma County Taxes	960,630	-	960,630	989,449	1,004,290.87	-	1,004,291	14,842
Total 4000 CLSD Special Taxes	2,230,736	-	2,230,736	2,297,658	2,332,122.41	-	2,332,122	34,465
4100 Interest Income	-		-	-	-		-	-
4200 Ambulance Income								
4201 Ambulance Transport Billings	800,000		800,000	800,000	737,737.44	62,262.56	800,000	-
4220 Writedowns - Misc	-		-	-	-		-	-
4225 Writedowns - MediCar/Cal	-		-	-	-		-	-
4228 Writedowns - District Resident Discount	-		-	-	-		-	-
Total 4201 Ambulance Transport Billings	800,000	-	800,000	800,000	737,737.44	62,262.56	800,000	-
4400 Miscellaneous Revenue	20,000		20,000	20,000	25,000.00		25,000	5,000
4410 Intergovernmental Transport (IGT)	250,000		250,000	300,000	500,000.00		500,000	200,000
4420 Ground Emerg Med Transport	-		-	300,000	100,000.00		100,000	(200,000)
Total 4400 Ambulance Revenue	270,000	-	270,000	620,000	625,000.00	-	625,000	5,000
		200,000	200,000	-	-		-	(200,000)
			-	-	-		-	-
Total Income	3,300,736	200,000	3,500,736	3,717,658	3,694,859.85	62,262.56	3,757,122	39,465
Expenses								
5000 Wages and Benefits								
5200 Health Insurance	162,000	12,000	174,000	174,000	162,000.00	-	162,000	12,000
5300 Payroll Taxes Employer Costs	33,819	5,176	38,995	37,299	35,409.86	4,157.96	39,568	(2,269)
5350 PERS Employer Costs	239,919	15,637	255,556	248,292	260,592.87	-	260,593	(12,301)
5405 Administration Salaries	422,265	106,088	528,353	528,353	441,221.19	-	441,221	87,132
5405.1 Admin Salaries-Allocate to UC	(36,311)	-	(36,311)	(36,376)	(38,133.03)	-	(38,133)	1,757
5410 Ambulance Operations Wages	1,093,862	47,400	1,141,262	1,117,102	1,193,098.82	56,480.00	1,249,579	(132,477)
5430 Extra Duty/Stipend Pay	28,565	-	28,565	-	-	-	-	-
5460 Other Compensation	-	-	-	-	-	-	-	-
5500 Work Comp Insurance	37,206	2,580	39,786	39,813	52,470.31	874.60	53,345	(13,532)
Total 5000 Wages and Benefits	1,981,325	188,881	2,170,206	2,108,482	2,106,660.01	61,512.56	2,168,173	(59,691)
6000 Ambulance Operations/ 66000 payroll exp								
6030 Medical Director Fee-non AHUC	37,800	-	37,800	40,000	40,000.00	-	40,000	-
6040 Dispatch Fee	23,122	-	23,122	28,000	28,000.00	-	28,000	-
6050 Misc Reimbursements	-	-	-	-	-	-	-	-
6100 Station/Crew Expenses/LIC & PERMITS								
6101 Facility Repair & Maintenance	7,000	-	7,000	5,000	5,000.00	-	5,000	-
6102 Facility Furniture	-	-	-	-	-	-	-	-
5100 Uniforms & Med Tests	7,000	2,500	9,500	6,000	6,000.00	-	6,000	-
6110 Supplies, Rental, Cleaning etc	10,000	3,500	13,500	10,000	10,000.00	-	10,000	-
6210 Vehicle Repair & Maintenance	20,000	-	20,000	18,000	18,000.00	-	18,000	-
6240 Vehicle Fuel	25,000	9,000	34,000	30,750	30,000.00	750.00	30,750	-
6410 Radios & Comm Equip	750	-	750	750	750.00	-	750	-
6510 Medical Supplies & Equipment	40,750	-	40,750	50,000	50,000.00	-	50,000	-
6511 Capital Replacement fund	-	-	-	-	-	-	-	-
6980 Misc. Staff Training & Development	7,500	-	7,500	2,500	-	-	-	2,500
Total 6000 Ambulance Operations	178,922	15,000	193,921	191,000	187,750.00	750.00	188,500	2,500
6700 Overhead/Administration/ 6971 IGT EXP.								
6180 Utilities	15,000	-	15,000	18,000	25,000.00	-	25,000	(7,000)
6188 Telephone	6,500	-	6,500	11,500	3,000.00	-	3,000	8,500
6300 Insurance	17,950	-	17,950	18,950	28,000.00	-	28,000	(9,050)
6714 4420 GEMT - SB523 (QA Fee)	7,500	-	7,500	18,000	6,000.00	-	6,000	12,000
6713 Ambulance Billing	40,000	-	40,000	40,000	40,000.00	-	40,000	-
6718 Office Supp/Equip/Software	-	-	-	-	-	-	-	-
6718.1 Office Supplies	3,000	-	3,000	2,300	2,300.00	-	2,300	-
6718.2 Computer Equipment	-	-	-	2,500	2,500.00	-	2,500	-
6718.3 Software	4,000	-	4,000	7,000	7,500.00	-	7,500	(500)
6720 Board Expenses	5,000	-	5,000	1,000	-	-	-	-
6730 Consultants	-	-	-	-	-	-	-	-

3	-	-	-	-	-	-	-	-
6732 Employee Assistance Program (EAP)	-	2,500	2,500	2,500	2,500.00	-	2,500	-
6734 IT	6,500	-	6,500	17,000	15,000.00	-	15,000	2,000
6735 EMS Survey	-	-	-	-	-	-	-	-
6737 Financial/Bookkeeping	6,000	-	6,000	-	-	-	-	-
6738 Legal	5,000	-	5,000	1,000	1,000.00	-	1,000	-
6739 Policy Development	1,500	-	1,500	-	-	-	-	-
6740 Audit	9,000	-	9,000	10,500	12,000.00	-	12,000	(1,500)
6741 Tax Administration - NBS	12,000	-	12,000	12,500	12,500.00	-	12,500	-
6742 Bank/Merchant Fees	1,700	-	1,700	1,200	2,000.00	-	2,000	(800)
6755 Property Tax Administration - Counti	20,000	-	20,000	23,500	23,879.50	-	23,880	(380)
6760 Leadership Admin Development	5,000	-	5,000	-	-	-	-	-
6765 Election Costs/Reserve	-	-	-	-	-	-	-	-
6770 Dues, Subscriptions, Membership	12,000	-	12,000	18,000	18,000.00	-	18,000	-
6788 Printing & Reproduction	1,500	-	1,500	751	751.00	-	751	-
6795 Travel/Transportation	1,500	-	1,500	1,000	1,000.00	-	1,000	-
6790 Community Dev/Training	7,500	-	7,500	2,000	7,500.00	-	7,500	(5,500)
6971 IGT	-	-	-	240,000	180,000.00	-	180,000	60,000
Total 6700 Overhead/Administration	188,150	2,500	190,650	449,201	391,430.50	-	391,431	57,771
7000 Urgent Care								
7011 Admin Salaries-Alloc to UC	36,311	-	36,311	36,376	38,133.03	-	38,133	(1,757)
7050 UC Contract	800,000	-	800,000	800,000	800,000.00	-	800,000	-
Total 7000 Urgent Care	836,311	-	836,311	836,376	838,133.03	-	838,133	(1,757)
8000 Interest Expense								
800	800	-	800	800	3,000.00	-	3,000	(2,200)
Total 8000 Interest Expense	800	-	800	800	3,000.00	-	3,000	(2,200)
9500 Depreciation Expense	105,415	-	105,415	130,172	130,172.00	-	130,172	-
9600 Stabilization Fund	-	-	-	-	37,714.00	-	37,714	-
Total Expenses	3,290,923	206,381	3,460,992	3,716,031	3,694,859.55	62,262.56	3,757,122	(41,091)
Net Operating Income	9,813	(6,381)	39,744	1,627	0.30	-	0	1,627
Other Miscellaneous Expense								
Net Other Income								-
Net Income	9,813	(6,381)	39,744	1,627	0.30	-	0	1,627

	EMS/UC FY23	TRAINING DEPT FY23	EMS/UC/TD FY23	EMS/UC/TD FY24	EMS/UC FY24	TRAINING DEPT FY24	EMS/UC/TD FY25
EMS Income	2,427,284	200,000	2,627,284	2,818,002	2,781,709.58	62,262.56	2,843,972
EMS Expense	2,454,612	206,381	2,660,992	2,879,655	2,819,012.51	62,262.56	2,918,989
EMS Net	(27,328)	(6,381)	(33,709)	(61,652)	(37,302.94)	-	(75,017)
UC Income	873,452	-	873,452	899,655	913,150.27	-	913,150
UC Expense	836,311	-	836,311	836,376	838,133.03	-	838,133
UC Net	37,141	-	37,141	63,279	75,017.24	-	75,017

\$ 3,432 1,627

0

CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M		
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	AB 716	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	PRIOR FY NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
FY23						\$ -					FY22				
MAY'23	55	\$ 220,728	\$ 104,585	\$ 20,527	\$ 6,340	\$ -	\$ 89,276	\$ 41,233		\$ 41,233	\$ 63,847	\$ 2,204	\$ -	\$ -	\$ 501,018
JUN'23	63	\$ 324,497	\$ 156,292	\$ 64,456	\$ 13,032	\$ -	\$ 90,717	\$ 112,774		\$ 112,774	\$ 91,875	\$ 6,126	\$ 1,216	\$ -	\$ 471,619
FY24											FY23				
*JUL'23	64	\$ 220,124	\$ 37,027	\$ 12,683	\$ 349	\$ -	\$ 170,065	\$ 94,503		\$ 94,503	\$ 78,972	\$ -	\$ -	\$ 1,046.06	\$ 416,595
AUG'23	68	\$ 239,698	\$ 185,174	\$ 48,390	\$ 2,924	\$ -	\$ 3,210	\$ 76,712	\$ 3,516	\$ 73,196	\$ 57,193	\$ 40,834	\$ 13,358	\$ (738.73)	\$ 423,311
SEPT'23	49	\$ 218,350	\$ 78,953	\$ 52,918	\$ 8,369	\$ -	\$ 78,109	\$ 102,440	\$ 1,785	\$ 100,656	\$ 69,275	\$ 1,717	\$ 3,721	\$ -	\$ 395,327
*OCT'23	62	\$ 235,995	\$ 33,964	\$ 40,852	\$ 13,770	\$ -	\$ 147,408	\$ 53,689	\$ 727	\$ 52,962	\$ 61,093	\$ 24,728	\$ 1,477	\$ -	\$ 342,944
NOV'23	49	\$ 153,535	\$ 101,243	\$ 46,704	\$ 6,139	\$ -	\$ (551)	\$ 41,685		\$ 41,685	\$ 60,089	\$ 10,149	\$ -	\$ -	\$ 411,183
DEC'23	53	\$ 215,968	\$ 109,438	\$ 20,370	\$ 11,580	\$ -	\$ 74,579	\$ 70,781	\$ 359	\$ 70,422	\$ 27,633	\$ 23,710	\$ 500	\$ 1,201.61	\$ 392,332
JAN'24	44	\$ 167,921	\$ 69,381	\$ 19,919	\$ 11,871	\$ -	\$ 66,750	\$ 49,322	\$ 959	\$ 48,363	\$ 72,788	\$ -	\$ 727	\$ -	\$ 409,992
FEB'24	61	\$ 241,696	\$ 119,867	\$ 36,037	\$ 5,491	\$ -	\$ 80,302	\$ 41,251	\$ -	\$ 41,251	\$ 41,758	\$ 8,531	\$ 4,020	\$ 0.38	\$ 436,493
MAR'24	64	\$ 285,888	\$ 96,015	\$ 39,429	\$ 10,942	\$ 11,511	\$ 127,990	\$ 59,209	\$ 4,904	\$ 54,306	\$ 81,444	\$ -	\$ 13,562	\$ 28.57	\$ 496,644
APR'24	73	\$ 283,022	\$ 110,293	\$ 41,656	\$ 8,396	\$ 57,021	\$ 65,656	\$ 52,827	\$ -	\$ 52,827	\$ 55,495	\$ (727)	\$ 727	\$ -	\$ 509,473
* see note in cell															
APR'23	62	\$ 217,379	\$ 133,512	\$ 35,482	\$ 4,293	\$ -	\$ 44,093	\$ 56,347	\$ 853	\$ 55,495	\$ 70,185	\$ 42,440	\$ 1,380	\$ -	\$ 455,179

FY To Date	523	\$ 2,042,073	\$ 904,330	\$ 346,277	\$ 79,481	\$ 68,532	\$ 643,453	\$ 547,916	\$ 12,249	\$ 535,667	\$ 526,768	\$ 108,941	\$ 38,092	\$ 492
Last 12 Months	705	\$ 2,807,421	\$ 1,202,234	\$ 443,943	\$ 99,202	\$ 68,532	\$ 993,511	\$ 796,426	\$ 12,249	\$ 784,177	\$ 761,462	\$ 117,270	\$ 39,307	\$ 1,538

Monthly Average FY To Date	52	\$ 204,207	\$ 90,433	\$ 34,628	\$ 7,948	\$ 6,853	\$ 64,345	\$ 54,792	\$ 1,225	\$ 53,567	\$ 52,677	\$ 10,894	\$ 3,809	\$ 49
Monthly Average Last 12 Months	59	\$ 233,952	\$ 100,186	\$ 36,995	\$ 8,267	\$ 5,711	\$ 82,793	\$ 66,369	\$ 1,021	\$ 65,348	\$ 63,455	\$ 9,773	\$ 3,276	\$ 128

AGING 394 (362)							
Month	Current (73)	31-60 (58)	61-90 (61)	91-120 (51)	121-180 (63)	180+ (78)	Balance
APR	\$ 84,219	\$ 60,932	\$ 68,975	\$ 43,056	\$ 99,180	\$ 153,111	\$ 509,473

Coast Life Support District Profit & Loss Budget Overview FY24 July 2023 through April 2024

	Jul '23 - Apr 24	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes	1,110,847.06	1,090,173.67	20,673.39	101.9%
4002 · Sonoma County Taxes	856,041.06	824,541.04	31,500.02	103.8%
Total 4000 · CLSD Special Taxes	1,966,888.12	1,914,714.71	52,173.41	102.7% 1
4100 · Interest Revenue	267.69	0.00	267.69	100.0%
4200 · Ambulance Revenue	761,638.76	666,666.66	94,972.10	114.2% 2
4400 · Miscellaneous Revenue	15,087.42	16,666.66	-1,579.24	90.5%
4410 · Intergovernmentl Transport(IGT)	250,000.00	250,000.00	0.00	100.0%
4420 · Ground Emerg Med Transport	250,000.00	250,000.00	0.00	100.0%
Total Income	3,243,881.99	3,098,048.03	145,833.96	104.7%
Gross Profit	3,243,881.99	3,098,048.03	145,833.96	104.7%
Expense				
5000 · Wages and Benefits	1,639,795.14	1,593,645.68	46,149.46	102.9% 3
5000TD · Wages & Bene-Training Division	72,502.47	163,422.25	-90,919.78	44.4%
6000 · Ambulance Operations	179,919.14	158,541.68	21,377.46	113.5%
6000TD · Training Division Operations	101.99	625.00	-523.01	16.3%
6700 · Overhead/Administration	223,622.03	172,250.86	51,371.17	129.8% 4
6700TD · Overhead/Admin-T.Division	3,503.35	2,083.34	1,420.01	168.2%
6971 · IGT	241,884.00	200,000.00	41,884.00	120.9% 5
7000 · Urgent Care	763,646.96	696,979.70	66,667.26 6	109.6%
8000 · Interest Expense	3,361.81	666.66	2,695.15	504.3%
9500 · Depreciation Expense	108,476.66	108,476.66	0.00	100.0%
Total Expense	3,236,813.55	3,096,691.83	140,121.72	104.5%
Net Ordinary Income	7,068.44	1,356.20	5,712.24	521.2%
Net Income	7,068.44	1,356.20	5,712.24	521.2%

Coast Life Support District
Profit & Loss Budget Overview FY24
July 2023 through April 2024

- 1. Total 4000- CLSD Special Taxes
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- 2. NET BILLING: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L).
.....
- 3. 5000 & 5000TD - Wages & Benefits Combined: FY24 Budgeted: \$1,757,067.93- Expense: \$1,712,297.61: \$44,770.32 (under budget).
.....
- 4. 6700 Overhead/Admin: CY 2023-GEMT Transfer Amounts: 2 of 3 -CY 2023 annual collection amount: Managed care & fee total: \$55,233.72 & CY 2024 -GEMT 1 of 3 pymts = 17,526.43 (FY24 total \$72,760.15) reason showing overbudget.
.....
- 5. CY 2024-IGT Transfer Amounts: CY 2024 annual collection amount: Managed care \$241,884.00.
.....
- 6. Urgent Care May bill paid in April.
.....



FY 24 Cash Projection	MAY	JUNE	JULY	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR
Bank balance 4/30/2024	1,017,207	1,064,015	860,823	657,631	454,439	251,247	48,055	(155,137)	197,671	625,699	422,507	219,315
Prop Tax EMS/UC	450,000							556,000	631,220			556,000
GEMT Ambulance Revenue	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Expenses	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192
GEMT	200,000											
	1,064,015	860,823	657,631	454,439	251,247	48,055	-155,137	197,671	625,699	422,507	219,315	572,123

Schwab

400,000

Sonoma County pays in Dec and Apr
Mendocino County pays in Jan and May

**CLSD RUN DATA
PRECEDING 12 MONTHS**

DATE		INCIDENTS		BILLABLE INCIDENTS		AMBULANCE DISPATCH					TO HOSPITAL TRANSPORTS		FROM UC TRANSPORTS		LANDING 	T&R 	# OF HOURS UNAVAIL	# MISSED CALLS
						M	M	M	B	B								
MON	YR					120	122	124*	121*	123*								
Apr	2024	92	85	73	62	71	20	0	1	0	32	34	10	5	12	17	20	0
Mar	2024	88	96	64	54	69	25	1	1	2	43	32	11	8	5	20	20	0
Feb	2024	101	79	74	54	67	28	0	3	3	48	32	10	8	6	20	27	3
Jan	2024	71	91	44	77	56	15	0	0	0	24	58	7	15	8	15	14	0
Dec	2023	77	88	53	67	61	16	0	0	0	42	50	3	10	5	12	14	0
Nov	2023	69	54	51	42	54	15	0	0	0	38	26	4	5	3	10	8	0
Oct	2023	102	74	62	52	76	21	3	2	0	33	28	13	4	12	16	21	0
Sep	2023	72	94	55	75	58	13	2	1	0	33	36	5	10	10	12	12	0
Aug	2023	86	92	68	62	65	19	2	0	0	36	32	5	11	7	21	21	0
July	2023	97	81	56	54	72	25	1	1	0	30	36	8	7	11	26	17	0
June	2023	86	65	63	45	65	21	2	1	0	43	25	3	7	6	18	30	1
May	2023	99	99	55	77	81	18	2	1	0	47	42	12	6	8	17	15	1
TOTALS		1040	998	718	721	795	236	13	11	5	449	431	91	96	93	204	219	5

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

M120 AND M122 ARE 24/7 STAFFED AMBULANCES/*M124,*B121 & *B123 ARE UPSTAFFED WHEN NEEDED

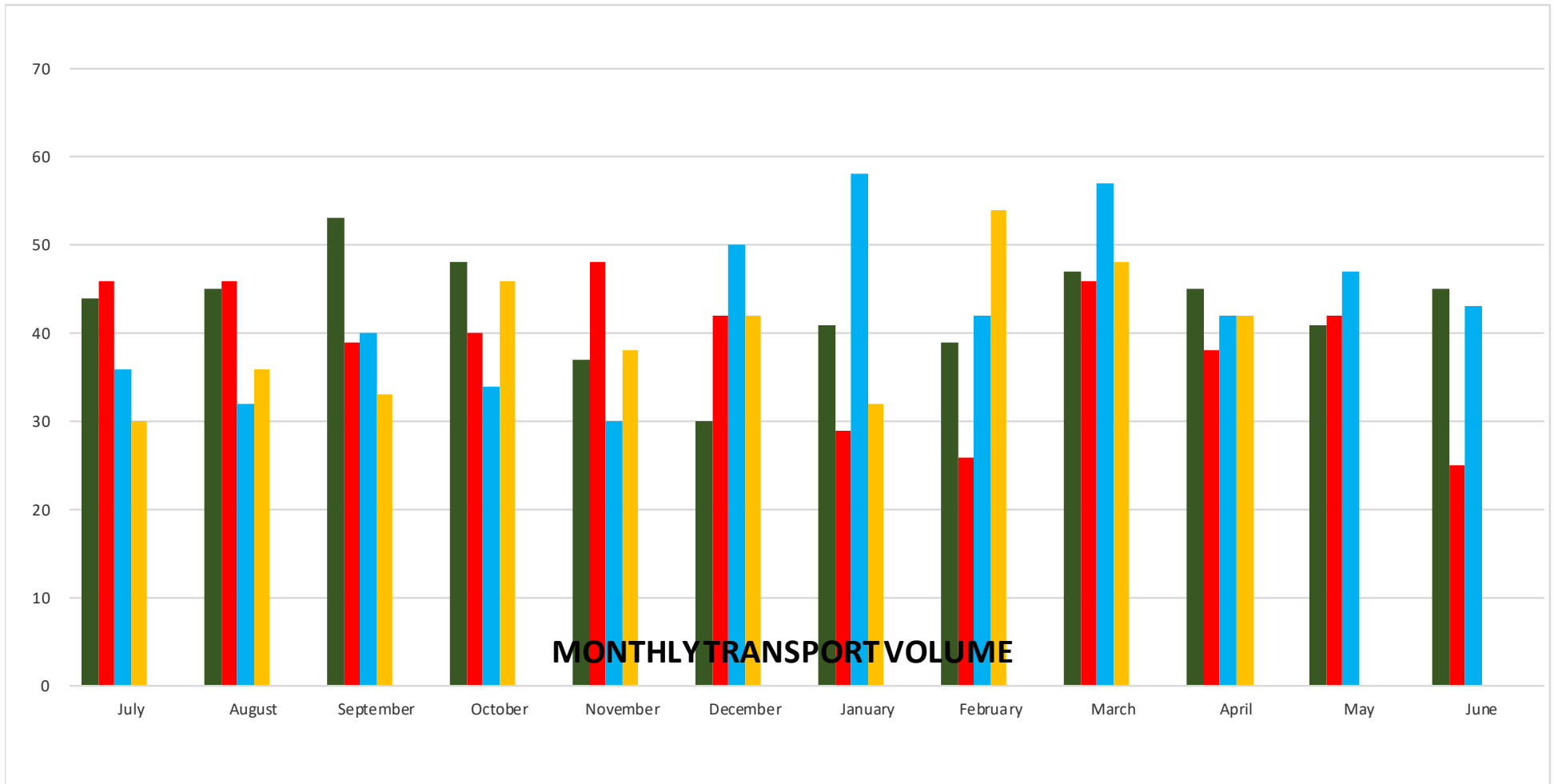
TREAT & RELEASE (T&R) INCLUDES BOTH RELEASED AT SCENE (RAS) AND AGAINST MEDICAL ADVICE (AMA)

AMBULANCE UNAVAILABLE IS TOTAL HOURS UNCOVERED BECAUSE ALL OTHER AMBULANCES ARE OFF ISLAND

AN EMPTY BOX MEANS MISSING DATA

MONTHLY AMBULANCE TRANSPORT DATA

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2020 - 2021	44	45	53	48	37	30	41	39	47	45	41	45
2021 - 2022	46	46	39	40	48	42	29	26	46	38	42	25
2022 - 2023	36	32	40	34	30	50	58	42	57	42	47	43
2023 - 2024	30	36	33	46	38	42	32	54	48	42		



MONTHLY AMBULANCE DATA

Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
<i>2020 - 2021</i>	60	55	61	58	48	39	54	58	47	72	56	72
<i>2021 - 2022</i>	68	70	72	65	56	57	49	38	68	59	77	45
<i>2022 - 2023</i>	54	62	75	52	42	66	77	54	79	62	55	63
<i>2023 - 2024</i>	56	68	55	62	51	53	44	74	64	73		

