



Finance Committee

AGENDA

Thursday, March 20, 2024 at 9:00 AM

CLSD Headquarters, 38901 Ocean Drive, Gualala, CA

Meeting Link: <https://clsd.my.webex.com/clsd.my/j.php?MTID=m2f1b20bcfb95e489a29134b4441d4028>

- | | |
|--|-------------|
| 1. Call to Order | Tilles |
| 2. Agenda Approval | Tilles |
| 3. Minutes Approval: February 21, 2024 meeting | Tilles |
| 4. Privilege of the floor | Tilles |
| 5. Old Business: | |
| • New Ambulance Update | Golly |
| 6. Ambulance revenue – Wittman (YTD) | Crowl |
| 7. Expenses Summary | Crowl |
| 8. Cash Flow | Crowl |
| 9. Banking and investment review | Crowl |
| 10. Ambulance transport data YTD | Crowl |
| 11. Other: | |
| • Personnel Update | Crowl |
| • GEMT/IGT Update | Crowl |
| • REDCOM Update | Crowl |
| 12. Shout out | Open to all |
| 13. Next Finance Committee Meetings – 9:00 AM. | |
| • April 17, 2024 | |
| • May 15, 2024 | |
| 14. Adjournment | |



Finance Committee

Minutes of Meeting **Wednesday, February 21, 2024**, at 9 am
Bill Platt Training Center

This meeting was held by teleconference and in person.

- 1. Call to Order:** Called to order 9:04 am by Treasurer Michael Tilles.
Also present: Director Naomi Schwartz, Director Geoffrey Beaty, DA David Crowl.
- 2. Agenda Approval:** Director Beaty moved to adopt the agenda, seconded by Director Schwartz. All ayes.
- 3. Meeting Minutes Approval:** Director Schwartz moved to approve minutes of December 20, 2023 FC meeting, seconded by Director Beaty All ayes.
- 4. Privilege of the floor:** none
- 5. Old Business: New Ambulance Request:**
 - **2024 Ambulance purchase:** DA Crowl presented the financing agreement with Community Leasing Partners which is a company that assists tax-exempt government agencies in purchasing equipment and vehicles at a lower interest rates. CLSD will need to hire legal counsel to give an opinion for the agreement. In addition, a formal resolution must be passed by the CLSD BOD. The resolution language that was suggested by Community Leasing Partners was presented. The finance committee agreed that this language will be used for the formal resolution to the February CLSD BOD meeting.
- 6. Finance: YTD: Ambulance Revenue:** Net payments for Jan 2024 totaled \$48363,422 with A/R of \$409,992. Monthly FY average ~\$69k & last 12 months average \$~69K
- 7. Expenses:** Reviewed and within range. Wages were slightly higher due in part to payouts of PTO in December/January. The parcel tax received in December/January was slightly higher than anticipated in budget reviews. This includes the refunds given to parcels that were mistakenly charged in the Ft. Ross/Cazadero area.
- 8. Cash Flow:** Reviewed.
- 9. Banking and Investment:** Reviewed.
Charles Schwab current balance is \$376,000. Checking account current balance of \$440,000. All checks reviewed.

10.Ambulance Transport data – January billable incidents of 71 with 31 transports to hospitals, RCMS and landing zones.

11.Other:

- **Personnel Update:** Advertising for two open CLS paramedic positions began in February. One of the part time paramedics has stepped up and wants to go full time. She will start June 1.
- **GEMT/IGT Update:**
IGT: CY 2022 payment #2 due Feb 23, 2024 amount \$241,884.
Note: GEMT & QAF are state reimbursed programs.
IGT is a federally reimbursed program.

12.Shout out:

13.Next FC Meeting: Third Wednesday of the month, at 9 am.

- March 20, 2024
- April 17, 2024

14.Adjournment: at 10:02 AM, Director Beaty motion to adjourn/seconded by Director Schwartz. All ayes.

Minutes approved:

(Date) _____Naomi Schwartz, Secretary

CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
FY23													
MAR'23	79	\$ 322,321	\$ 132,757	\$ 50,713	\$ (2,336)	\$ 141,186	\$ 91,095	\$ 9,652	\$ 81,444	\$ -	\$ -	\$ -	\$ 510,400
APR'23	62	\$ 217,379	\$ 133,512	\$ 35,482	\$ 4,293	\$ 44,093	\$ 56,347	\$ 853	\$ 55,495	\$ 42,440	\$ 1,380	\$ -	\$ 455,179
MAY'23	55	\$ 220,728	\$ 104,585	\$ 20,527	\$ 6,340	\$ 89,276	\$ 41,233		\$ 41,233	\$ 2,204	\$ -	\$ -	\$ 501,018
JUN'23	63	\$ 324,497	\$ 156,292	\$ 64,456	\$ 13,032	\$ 90,717	\$ 112,774		\$ 112,774	\$ 6,126	\$ 1,216	\$ -	\$ 471,619
FY24													
*JUL'23	64	\$ 220,124	\$ 37,027	\$ 12,683	\$ 349	\$ 170,065	\$ 94,503		\$ 94,503	\$ -	\$ -	\$ 1,046.06	\$ 416,595
AUG'23	68	\$ 239,698	\$ 185,174	\$ 48,390	\$ 2,924	\$ 3,210	\$ 76,712	\$ 3,516	\$ 73,196	\$ 40,834	\$ 13,358	\$ (738.73)	\$ 423,311
SEPT'23	49	\$ 218,350	\$ 78,953	\$ 52,918	\$ 8,369	\$ 78,109	\$ 102,440	\$ 1,785	\$ 100,656	\$ 1,717	\$ 3,721	\$ -	\$ 395,327
*OCT'23	62	\$ 235,995	\$ 33,964	\$ 40,852	\$ 13,770	\$ 147,408	\$ 53,689	\$ 727	\$ 52,962	\$ 24,728	\$ 1,477	\$ -	\$ 342,944
NOV'23	49	\$ 153,535	\$ 101,243	\$ 46,704	\$ 6,139	\$ (551)	\$ 41,685		\$ 41,685	\$ 10,149		\$ -	\$ 411,183
DEC'23	53	\$ 215,968	\$ 109,438	\$ 20,370	\$ 11,580	\$ 74,579	\$ 70,781	\$ 359	\$ 70,422	\$ 23,710	\$ 500	\$ 1,201.61	\$ 392,332
JAN'24	44	\$ 167,921	\$ 69,381	\$ 19,919	\$ 11,871	\$ 66,750	\$ 49,322	\$ 959	\$ 48,363	\$ -	\$ 727	\$ -	\$ 409,992
FEB'24	61	\$ 241,696	\$ 119,867	\$ 36,037	\$ 5,491	\$ 80,302	\$ 41,251	\$ -	\$ 41,251	\$ 8,531	\$ 4,020	\$ 0.38	\$ 436,493
* see note in cell													
FEB'23	54	\$ 208,294	\$ 109,829	\$ 35,591	\$ 29,063	\$ 33,810	\$ 41,758	\$ -	\$ 41,758	\$ -	\$ 2,500	\$ 0.32	\$ 450,657
FY To Date	450	\$ 1,693,287	\$ 735,047	\$ 277,876	\$ 60,493	\$ 619,872	\$ 530,383	\$ 7,346	\$ 523,037	\$ 109,668	\$ 23,803	\$ 1,509	
Last 12 Months	709	\$ 2,778,212	\$ 1,262,194	\$ 449,053	\$ 81,822	\$ 985,144	\$ 831,833	\$ 17,850	\$ 813,983	\$ 160,437	\$ 26,398	\$ 1,509	
Monthly Average FY To Date	56	\$ 211,661	\$ 91,881	\$ 34,734	\$ 7,562	\$ 77,484	\$ 66,298	\$ 918	\$ 65,380	\$ 13,708	\$ 2,975	\$ 189	
Monthly Average Last 12 Months	59	\$ 231,518	\$ 105,183	\$ 37,421	\$ 6,818	\$ 82,095	\$ 69,319	\$ 1,488	\$ 67,832	\$ 13,370	\$ 2,200	\$ 126	
AGING													
Month	Current	31-60	61-90	91-120	121-180	180+	Balance						
FEB	\$ 92,414	\$ 55,314	\$ 80,450	\$ 31,117	\$ 41,380	\$ 135,818	\$ 436,493						

Coast Life Support District

Profit & Loss Budget Overview FY24

July 2023 through February 2024

	Jul '23 - Feb 24	Budget	\$ Over Bud...	% of Budget
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes	1,583,604.67	1,531,771.77	51,832.90	103.4% ¹
4100 · Interest Revenue	83.64	0.00	83.64	100.0%
4200 · Ambulance Revenue	587,213.56	533,333.32	53,880.24	110.1% ²
4400 · Miscellaneous Revenue	13,546.00	13,333.32	212.68	101.6%
4410 · Intergovermntl Transport(IGT)	200,000.00	200,000.00	0.00	100.0%
4420 · Ground Emerg Med Transport	200,000.00	200,000.00	0.00	100.0%
Total Revenue	2,584,447.87	2,478,438.41	106,009.46	104.3%
Expense				
5000 · Wages and Benefits	1,323,669.78	1,274,916.54	48,753.24	103.8% ³
5000TD · Wages & Bene-Training Division	71,109.97	130,737.77	-59,627.80	54.4%
6000 · Ambulance Operations	135,285.30	126,833.36	8,451.94	106.7%
6700 · Overhead/Administration	196,375.35	137,800.72	58,574.63	142.5% ⁴
6700TD · Overhead/Admin-T.Division	3,070.03	1,666.68	1,403.35	184.2%
6971 · IGT	241,884.00	160,000.00	81,884.00	151.2% ⁵
7000 · Urgent Care	557,584.24	557,582.96	1.28	100.0%
8000 · Interest Expense	1,904.88	533.32	1,371.56	357.2%
9500 · Depreciation Expense	86,781.32	86,781.32	0.00	100.0%
Total Expense	2,621,296.31	2,477,352.67	143,943.64	105.8%
Net Ordinary Operating Surplus	-36,848.44	1,085.74	-37,934.18	

1. Total 4000- CLSD Special Taxes
2. NET BILLING: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L).
3. 5000 & 5000TD - Wages & Benefits Combined:FY24 Budgeted: \$1,229,947.50 - Expense: \$1,238,819.96 = \$8,872.46 (over Budget) after some preliminary closing adjustments to FY23. With The Project Director resigning the position in Dec we are cost saving.
4. CY 2023-GEMT Transfer Amounts: 2 of 3 -CY 2023 annual collection amount: Managed care & fee total: \$55,233.72 & CY 2024 -GEMT 1 of 3 pymts = 17,526.43 (FY24 total \$72,760.15)
5. CY 2024-IGT Transfer Amounts: CY 2024 annual collection amount: Managed care \$241,884.00.

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Accrual Basis

Coast Life Support District

Profit & Loss Budget Overview FY24

July 2023 through February 2024

	Jul '23 - Feb...	Budget	\$ Over Bud...	% of Budget
Ordinary Income/Expense				
Income				
4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes				
4004 · Mendocino Ambulance Tax	485,634.40	480,025.96	5,608.44	101.2%
4009 · Mendocino Urgent Care Tax	319,096.80	315,867.22	3,229.58	101.0%
4010 · Mendocino Ad Valorem Tax	88,081.12	76,245.75	11,835.37	115.5%
Total 4001 · Mendocino County Taxes	892,812.32	872,138.93	20,673.39	102.4%
4002 · Sonoma County Taxes				
4024 · Sonoma Ambulance Tax	391,273.12	375,729.78	15,543.34	104.1%
4029 · Sonoma Urgent Care Tax	299,519.23	283,903.06	15,616.17	105.5%
Total 4002 · Sonoma County Taxes	690,792.35	659,632.84	31,159.51	104.7%
Total 4000 · CLSD Special Taxes	1,583,604.67	1,531,771.77	51,832.90	103.4%
4100 · Interest Revenue	83.64	0.00	83.64	100.0%
4200 · Ambulance Revenue				
4201 · Amb Transport Billings				
4220 · Writedowns - Misc.	-93,150.76	0.00	-93,150.76	100.0%
4225 · Writedowns - MediCare/Cal	-1,012,923.08	0.00	-1,012,923.08	100.0%
4201 · Amb Transport Billings - Other	1,693,287.40	533,333.32	1,159,954.08	317.5%
Total 4201 · Amb Transport Billings	587,213.56	533,333.32	53,880.24	110.1%
Total 4200 · Ambulance Revenue	587,213.56	533,333.32	53,880.24	110.1%
4400 · Miscellaneous Revenue	13,546.00	13,333.32	212.68	101.6%
4410 · Intergovermntl Transport(IGT)	200,000.00	200,000.00	0.00	100.0%
4420 · Ground Emerg Med Transport	200,000.00	200,000.00	0.00	100.0%
Total Income	2,584,447.87	2,478,438.41	106,009.46	104.3%
Gross Profit	2,584,447.87	2,478,438.41	106,009.46	104.3%
Expense				
5000 · Wages and Benefits				
5200 · Health Insurance	96,426.09	108,000.00	-11,573.91	89.3%
5300 · Payroll Taxes Emplr Costs	22,447.78	21,160.56	1,287.22	106.1%
5350 · PERS Employer Costs	144,617.32	153,893.44	-9,276.12	94.0%
5405 · Administration Salaries				
5405.1 · Admin Salaries-Alloc/UC	-24,250.96	-24,250.96	0.00	100.0%
5405 · Administration Salaries - Other	208,999.11	281,510.05	-72,510.94	74.2%
Total 5405 · Administration Salaries	184,748.15	257,259.09	-72,510.94	71.8%
5410 · Ambulance Operations Wages	840,607.54	709,801.17	130,806.37	118.4%
5430 · Extra Duty/Stipend Pay/DA				
5431 · Extra Duty-MED-SO	2,036.46	0.00	2,036.46	100.0%
5433 · Extra Duty-TO	1,201.20	0.00	1,201.20	100.0%
5438 · Extra Duty-IT	2,780.00	0.00	2,780.00	100.0%
5441 · Extra Duty-FAC	151.41	0.00	151.41	100.0%
5442 · Extra Duty-Misc	955.23	0.00	955.23	100.0%
Total 5430 · Extra Duty/Stipend Pay/DA	7,124.30	0.00	7,124.30	100.0%
5500 · Work Comp Insurance	27,698.60	24,802.28	2,896.32	111.7%
Total 5000 · Wages and Benefits	1,323,669.78	1,274,916.54	48,753.24	103.8%
5000TD · Wages & Bene-Training Division				
5200TD · Heath Insurance	5,538.48	8,000.00	-2,461.52	69.2%
5300TD · Payroll Taxes Emplr Costs	895.64	3,705.40	-2,809.76	24.2%
5350TD · PERS Employer Costs	8,054.52	11,634.31	-3,579.79	69.2%
5405TD · Administration Salaries	48,963.72	70,725.30	-21,761.58	69.2%
5410TD · Ambulance Operations Wages	7,165.00	34,933.32	-27,768.32	20.5%
5500TD · Work Comp Insurance	492.61	1,739.44	-1,246.83	28.3%
Total 5000TD · Wages & Bene-Training Division	71,109.97	130,737.77	-59,627.80	54.4%

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Accrual Basis

Coast Life Support District

Profit & Loss Budget Overview FY24

July 2023 through February 2024

	Jul '23 - Feb...	Budget	\$ Over Bud...	% of Budget
6000 · Ambulance Operations				
6030 · Med. Director Fee-non AHUC	26,666.68	26,666.68	0.00	100.0%
6040 · Dispatch Services	18,590.22	18,666.68	-76.46	99.6%
6100 · Station/Crew Expenses				
5100 · Uniforms & Med Tests	4,106.90	4,000.00	106.90	102.7%
6101 · Facilitiy Repair & Maintenance	1,548.93	3,333.32	-1,784.39	46.5%
6110 · Supps, Rental, Clean. etc	10,678.73	6,666.68	4,012.05	160.2%
6210 · Veh. Repair & Maintenance	18,977.92	12,000.00	6,977.92	158.1%
6240 · Vehicle Fuel	16,954.23	20,000.00	-3,045.77	84.8%
6410 · Radios & Comm Equip				
6410.1 · ATT Tower Lease	0.00	500.00	-500.00	0.0%
6410 · Radios & Comm Equip - Other	5,732.60	0.00	5,732.60	100.0%
Total 6410 · Radios & Comm Equip	5,732.60	500.00	5,232.60	1,146.5%
6510 · Medical Supplies & Equip	31,890.31	33,333.32	-1,443.01	95.7%
Total 6100 · Station/Crew Expenses	89,889.62	79,833.32	10,056.30	112.6%
6980 · Misc. Employee Train. Exps	138.78	1,666.68	-1,527.90	8.3%
Total 6000 · Ambulance Operations	135,285.30	126,833.36	8,451.94	106.7%
6000TD · Training Division Operations				
6100TD · T.Grant Station/Equipment/Train				
6240TD · EMR & EMT Textbooks	0.00	500.00	-500.00	0.0%
Total 6100TD · T.Grant Station/Equipment/Train	0.00	500.00	-500.00	0.0%
Total 6000TD · Training Division Operations	0.00	500.00	-500.00	0.0%
6700 · Overhead/Administration				
6180 · Utilities	21,290.70	12,000.00	9,290.70	177.4%
6188 · Telephone	3,035.00	7,666.68	-4,631.68	39.6%
6300 · Insurance	14,664.50	12,633.32	2,031.18	116.1%
6713 · Ambulance Billing	23,103.51	26,666.68	-3,563.17	86.6%
6714 · GEMT QAF Expense	74,938.74	12,000.00	62,938.74	624.5%
6718 · Office Supp/Equip/Software				
6718.1 · Office Supplies	85.74	1,533.32	-1,447.58	5.6%
6718.2 · Computer Equipment	75.50	1,666.68	-1,591.18	4.5%
6718.3 · Software	3,269.41	4,666.68	-1,397.27	70.1%
Total 6718 · Office Supp/Equip/Software	3,430.65	7,866.68	-4,436.03	43.6%
6720 · Board Projects	928.93	666.68	262.25	139.3%
6730 · Consultants				
6734 · IT	6,518.19	11,333.32	-4,815.13	57.5%
6738 · Legal	0.00	666.68	-666.68	0.0%
6740 · Audit	0.00	7,000.00	-7,000.00	0.0%
6741 · Tax Administration - NBS	7,941.25	8,333.32	-392.07	95.3%
Total 6730 · Consultants	14,459.44	27,333.32	-12,873.88	52.9%
6742 · Bank/Merchant Fees	1,640.26	800.00	840.26	205.0%
6755 · Property Tax Admin	12,115.16	15,666.68	-3,551.52	77.3%
6760 · Education/Professional Dev	11,289.46	0.00	11,289.46	100.0%
6770 · Dues, Subscrip, Membership	10,021.28	12,000.00	-1,978.72	83.5%
6788 · Printing & Reproduction	0.00	500.68	-500.68	0.0%
6790 · Community Dev/Training	4,575.70	1,333.32	3,242.38	343.2%
6795 · Travel/Transportation	882.02	666.68	215.34	132.3%
Total 6700 · Overhead/Administration	196,375.35	137,800.72	58,574.63	142.5%
6700TD · Overhead/Admin-T.Division				
6730TD · Consultants				
6732TD · EAP - Employee Assist Prog	1,733.36	1,666.68	66.68	104.0%
Total 6730TD · Consultants	1,733.36	1,666.68	66.68	104.0%
6790TD · Community Dev/Training-Grant	1,336.67	0.00	1,336.67	100.0%

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Accrual Basis

Coast Life Support District

Profit & Loss Budget Overview FY24

July 2023 through February 2024

	Jul '23 - Feb...	Budget	\$ Over Bud...	% of Budget
Total 6700TD · Overhead/Admin-T.Division	3,070.03	1,666.68	1,403.35	184.2%
6971 · IGT	241,884.00	160,000.00	81,884.00	151.2%
7000 · Urgent Care				
7011 · Admin Salaries-Alloc to UC	24,250.96	24,250.96	0.00	100.0%
7050 · UC Contract	533,333.28	533,332.00	1.28	100.0%
Total 7000 · Urgent Care	557,584.24	557,582.96	1.28	100.0%
8000 · Interest Expense	1,904.88	533.32	1,371.56	357.2%
9500 · Depreciation Expense	86,781.32	86,781.32	0.00	100.0%
Total Expense	2,621,296.31	2,477,352.67	143,943.64	105.8%
Net Ordinary Income	-36,848.44	1,085.74	-37,934.18	-3,393.9%
Net Income	-36,848.44	1,085.74	-37,934.18	-3,393.9%

FY 24 Cash Projection	MAR	APR	MAY	JUNE	JULY	AUG	SEP	OCT	NOV	DEC	JAN	FEB
Bank balance 2/29/2024	431,156	27,964	880,772	1,308,800	1,105,608	902,416	699,224	496,032	292,840	89,648	442,456	870,484
Prop Tax EMS/UC		556,000	631,220							556,000	631,220	
GEMT		500,000										
Ambulance Revenue	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Expenses	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192	268,192
GEMT	200,000											
	27,964	880,772	1,308,800	1,105,608	902,416	699,224	496,032	292,840	89,648	442,456	870,484	667,292

Schwab

376,000

Sonoma County pays in Dec and Apr
Mendocino County pays in Jan and May

CLSD RUN DATA
PRECEEDING 12 MONTHS

DATE		INCIDENTS		BILLABLE INCIDENTS		AMBULANCE DISPATCH					TO HOSPITAL TRANSPORTS		FROM UC TRANSPORTS		LANDING 	T&R 	# OF HOURS UNAVAIL	# MISSED CALLS
						M	M	M	B	B								
MON	YR					120	122	124*	121*	123*								
Feb	2024	101	79	74	54	67	28	0	3	3	48	32	10	8	6	20	27	3
Jan	2024	71	91	44	77	56	15	0	0	0	24	58	7	15	8	15	14	0
Dec	2023	77	88	53	67	61	16	0	0	0	42	50	3	10	5	12	14	0
Nov	2023	69	54	51	42	54	15	0	0	0	38	26	4	5	3	10	8	0
Oct	2023	102	74	62	52	76	21	3	2	0	33	28	13	4	12	16	21	0
Sep	2023	72	94	55	75	58	13	2	1	0	33	36	5	10	10	12	12	0
Aug	2023	86	92	68	62	65	19	2	0	0	36	32	5	11	7	21	21	0
July	2023	97	81	56	54	72	25	1	1	0	30	36	8	7	11	26	17	0
June	2023	86	65	63	45	65	21	2	1	0	43	25	3	7	6	18	30	1
May	2023	99	99	55	77	81	18	2	1	0	47	42	12	6	8	17	15	1
Apr	2023	85	88	62	57	63	20	1	1	0	34	39	5	6	8	19	8	0
Mar	2023	96	88	79	68	77	19	0	4	1	57	46	13	4	8	23	12	0
TOTALS		1041	993	722	730	795	230	13	14	4	465	450	88	93	92	209	199	5

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

M120 AND M122 ARE 24/7 STAFFED AMBULANCES/*M124,*B121 & *B123 ARE UPSTAFFED WHEN NEEDED

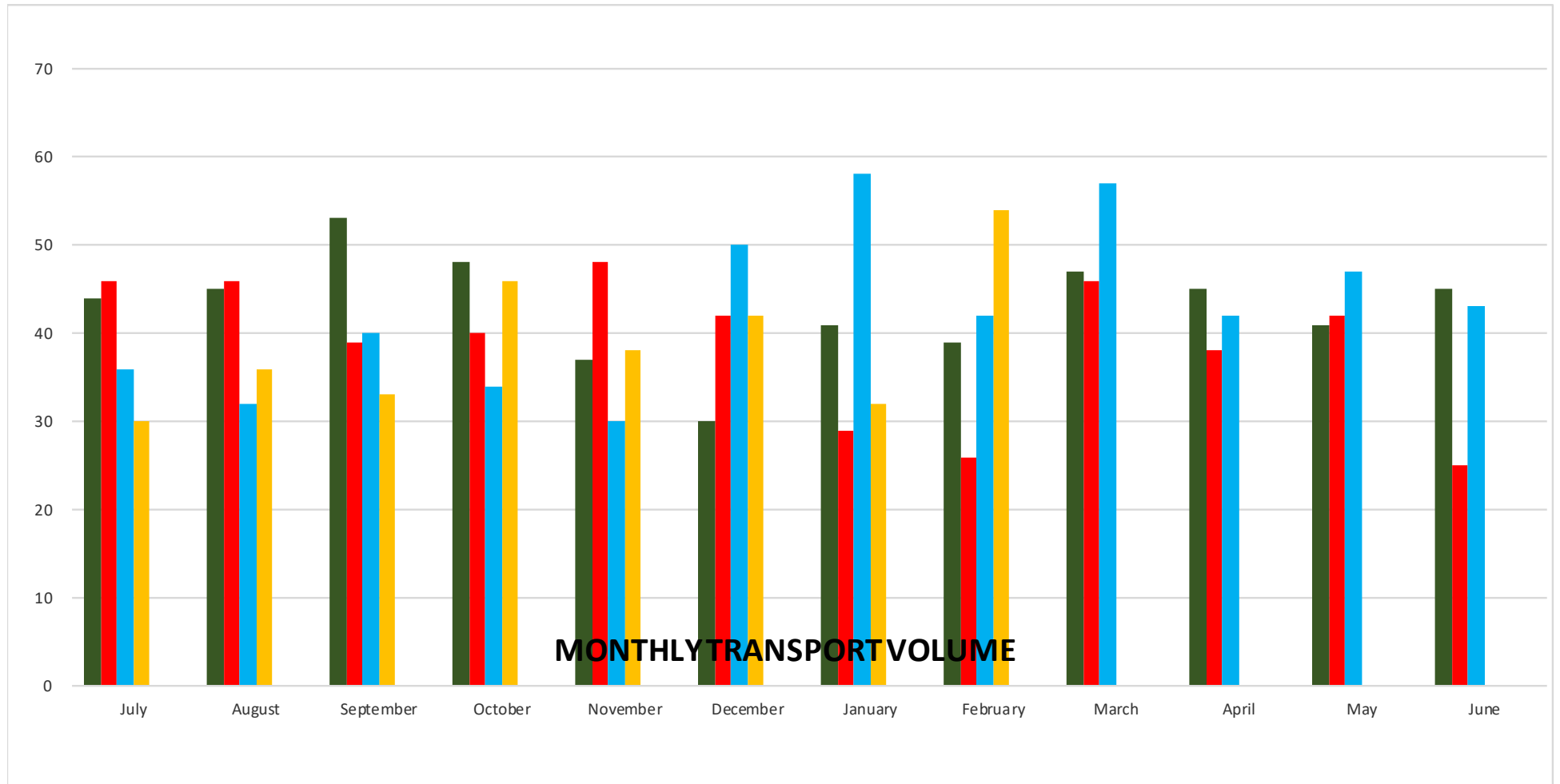
TREAT & RELEASE (T&R) INCLUDES BOTH RELEASED AT SCENE (RAS) AND AGAINST MEDICAL ADVICE (AMA)

AMBULANCE UNAVAILABLE IS TOTAL HOURS UNCOVERED BECAUSE ALL OTHER AMBULANCES ARE OFF ISLAND

AN EMPTY BOX MEANS MISSING DATA

MONTHLY AMBULANCE TRANSPORT DATA

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2020 - 2021	44	45	53	48	37	30	41	39	47	45	41	45
2021 - 2022	46	46	39	40	48	42	29	26	46	38	42	25
2022 - 2023	36	32	40	34	30	50	58	42	57	42	47	43
2023 - 2024	30	36	33	46	38	42	32	54				



MONTHLY AMBULANCE DATA

Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2020 - 2021	60	55	61	58	48	39	54	58	47	72	56	72
2021 - 2022	68	70	72	65	56	57	49	38	68	59	77	45
2022 - 2023	54	62	75	52	42	66	77	54	79	62	55	63
2023 - 2024	56	68	55	62	51	53	44	74				

