

# CLAST LIFE SUPPORT DISTRICT



## AGENDA

### REGULARLY SCHEDULED MEETING OF THE BOARD OF DIRECTORS

38901 Ocean Drive, Gualala, CA 95445 – Bill Platt Training Room

>>> **Monday June 26, 2023 – 4:00 PM**<<<

Board meetings will also be available via teleconference.

Meeting Link: <https://clsd.my.webex.com/clsd.my/j.php?MTID=m45ff34ac745215d48353337b57171891>

1. Call to Order Beaty
2. Adoption of the agenda Beaty
3. Minutes Approval:
  - a. May 22, 2023 Board Meeting Beaty
4. Privilege of the floor Beaty
5. New Business:
  - a. Review of Post-Covid Emergency Brown Act Requirements: AB2449 Beaty
  - b. Schedule BOD Goals Meeting Beaty
  - c. Updating BOD Manual to digital format Schwartz
  - d. DA Annual Evaluation Schwartz
6. Old Business:
  - a. Resolution #294: Adoption of FY24 Budget Crowl
7. Reports:
  - a. RCMS Update Crowl
  - b. Finance: YTD Crowl
    - i. Ambulance revenue – Wittman YTD
    - ii. Expenses
  - c. Ambulance run data/CLSD Activity Crowl
8. Other:
9. Shout out: Open
10. **NEXT BOD MEETINGS:**

July 24<sup>th</sup>, 2023  
August 28<sup>th</sup>, 2023
11. Adjourn



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**MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS**  
4:00 PM, May 22<sup>nd</sup>, 2023

**Call to Order:** President Beaty called the meeting to order at 4:00 PM at the Bill Platt Training Room. Present were Directors: André, Bower, Crosby, Schwartz, Tilles and Tittle. Also present: District Administrator Dave Crowl, Captain Bronwyn Golly, Captain Chris Ottolini, Community Instruction Coordinator Goldie Pounds and community member Leslie Bates.

**Adoption of the Agenda:** Director Schwartz moved to adopt the agenda as written, seconded by Director André. All ayes.

**Approval of Minutes:** Director Schwartz moved to approve the written March 27<sup>rd</sup>, 2022 meeting and was seconded by Director André. Corrections discussed All ayes.

**Privilege of the Floor:** None

**Reports:**

- a. **Open House-** Scheduled for 06/10/23 12:00-2:00, the crew has decided to handle the barbecue themselves rather than cater the event. Advertisements have been placed in the ICO and various online bulletin boards. We have also placed the event on Facebook and the CLSD website. Directors who are available are asked to attend and socialize with the community.
- b. **CLSD Community Classes** – Goldie Pounds presented an overview of all the community classes that CLSD has put on in 2022. These classes include: 9 Ways to Save a Life, CPR, First Aid and various outreach classes to the elementary and high schools in the District. We had over 200 attendees at our classes last year and this year we are seeing even more interest. This is a fantastic way to put Coast Life Support out into the community while also teaching important safety and medical information.
- c. **Finance: YTD**
  - i. Ambulance Revenue – Net payments for April 2023 was a \$55,495 with A/R of \$455,179.
  - ii. Expenses – Expenses remain within budgeted range with the one underfunded segment of the Training Division. See page 6
- d. **Ambulance run data/CLSD Activity-**April had 42 transports and 62 billable incidents. See pg 7-10

**Other:**

- a. **CLSD School Outreach** – CLSD crews held a show and tell/career day with all 6 of the elementary and the 2 high schools in our district. We reached over 400 children in our district. All students participated in CPR practical, demonstrations of the ambulance/equipment and career possibilities as an EMT.
- b. **Shout Out:** Goldie Pounds received a shout out for her unwavering dedication to teaching and coordinating our community classes. Director André wanted to recognize CLSD Paramedic Tina Daniels for saving the life of one of our community members who suffered a cardiac arrest during the storm in January. Director André went on to express that Tina went beyond the call of duty to ride in the helicopter on the way into the hospital.
- c. Director Bower discussed that she attended the extrication training for the CLSD EMT class in early May and filmed the demonstration. She is hoping to edit the footage and post on our social media.

**Next Meeting:** the 4<sup>th</sup> Monday of the month at 4 PM

- June 26<sup>th</sup>, 2023
- July 24<sup>th</sup>, 2023

**Adjournment:** Adjourned at 4:55 PM

Minutes Approved:

**COAST LIFE SUPPORT DISTRICT**

**RESOLUTION No: 294  
ADOPTION OF THE FINAL BUDGET FOR FISCAL YEAR 2024**

WHEREAS, Coast Life Support District Board of Directors, Finance Committee and Staff have reviewed the current financial position for the past year, and

WHEREAS, the District has a need to maximize its revenues, including maintaining the benefit assessment special tax rates as approved by the voters for Emergency Medical Services, and

WHEREAS, the District has reviewed the Ambulance billing charges, in order to maximize revenue while maintaining rates consistent with medical cost inflation,

WHEREAS, the District will require the full assessment as authorized for Urgent Care services in order to fully fund the current program and provide adequate funds for development of the presently envisioned Urgent Care program and any other authorized use, and

WHEREAS, Reserve funding should remain at present levels to support contingencies and capital replacement requirements, and

WHEREAS, Coast Life Support District anticipates Revenues of the following:

|                        |                   |
|------------------------|-------------------|
| Sonoma County          | \$ 989,449        |
| Mendocino County       | \$ 1,308,209      |
| Ambulance Billings     | \$ 800,000        |
| Miscellaneous          | <u>\$ 620,000</u> |
| Total Budgeted Revenue | \$ 3,717,658      |

WHEREAS, the following Expenditures will provide the resources necessary to meet the established objectives for the next Fiscal Year:

|                             |                   |
|-----------------------------|-------------------|
| Ambulance Operations        | \$ 2,299,483      |
| Administration & Overhead   | \$ 449,200        |
| Urgent Care Program         | \$ 838,003        |
| Interest & Depreciation     | <u>\$ 130,172</u> |
| Total Budgeted Expenditures | \$ 3,716,858      |

BE IT RESOLVED that the Board of Directors authorize its Officers, Administrator and Staff to make expenditures necessary to operate the Ambulance service and all Authorized programs,

BE IT FURTHER RESOLVED that the Board of Directors authorized the above amounts for the Coast Life Support District's Budget for Fiscal Year 2024.

The above resolution was introduced by Director Schwartz, who moved its adoption, seconded by Director Beaty, and passed and adopted on this 26<sup>th</sup> day of June, 2023 by the following roll call vote:

|            |          |     |    |         |        |
|------------|----------|-----|----|---------|--------|
| Directors: | André    | Aye | No | Abstain | Absent |
|            | Beaty    | Aye | No | Abstain | Absent |
|            | Bower    | Aye | No | Abstain | Absent |
|            | Crosby   | Aye | No | Abstain | Absent |
|            | Schwartz | Aye | No | Abstain | Absent |
|            | Tilles   | Aye | No | Abstain | Absent |
|            | Tittle   | Aye | No | Abstain | Absent |

Ayes:                      Noes:                      Abstain:                      Absent:

WHEREUPON, the President declared the foregoing RESOLUTION adopted and SO ORDERED.

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Naomi Schwartz, Secretary

### CLSD AMBULANCE REVENUE

|             | A                  | B          | C                 | D                | E                             | F           | G         | H        | I            | J                   | K                | L        | M               |
|-------------|--------------------|------------|-------------------|------------------|-------------------------------|-------------|-----------|----------|--------------|---------------------|------------------|----------|-----------------|
|             | BILLABLE INCIDENTS | CHARGES    | MCARE WRITE DOWNS | MCAL WRITE DOWNS | OTHER CONTRACTUAL WRITE DOWNS | NET CHARGES | PAYMENTS  | REFUNDS  | NET PAYMENTS | BAD DEBT WRITE OFFS | OTHER WRITE OFFS | ADJ      | NEW A/R BALANCE |
| <b>FY22</b> |                    |            |                   |                  |                               |             |           |          |              |                     |                  |          | \$ 444,753      |
| JUN'22      | 45                 | \$ 165,192 | \$ 78,867         | \$ 19,828        | \$ 864                        | \$ 65,634   | \$ 91,875 | \$ -     | \$ 91,875    | \$ -                | \$ 1,537         | \$ 246   | \$ 444,753      |
| <b>FY23</b> |                    |            |                   |                  |                               |             |           |          |              |                     |                  |          |                 |
| JUL'22      | 54                 | \$ 187,272 | \$ 45,127         | \$ 69,096        | \$ 1,407                      | \$ 71,642   | \$ 78,972 | \$ -     | \$ 78,972    | \$ 47,333           | \$ 1,395         | \$ -     | \$ 388,695      |
| AUG'22      | 62                 | \$ 220,864 | \$ 110,760        | \$ 51,756        | \$ 2,004                      | \$ 56,344   | \$ 57,193 | \$ -     | \$ 57,193    | \$ -                | \$ -             | \$ -     | \$ 387,846      |
| SEPT'22     | 75                 | \$ 245,461 | \$ 87,388         | \$ 62,212        | \$ 3,999                      | \$ 91,862   | \$ 75,904 | \$ 6,628 | \$ 69,275    | \$ -                | \$ 0             | \$ 5,076 | \$ 415,508      |
| OCT'22      | 52                 | \$ 187,463 | \$ 107,759        | \$ 24,006        | \$ 11,777                     | \$ 43,921   | \$ 61,093 | \$ -     | \$ 61,093    | \$ 50,292           | \$ 4,418         | \$ 82    | \$ 343,710      |
| NOV'22      | 42                 | \$ 161,993 | \$ 66,145         | \$ 37,882        | \$ 500                        | \$ 57,466   | \$ 61,302 | \$ 1,214 | \$ 60,089    | \$ -                | \$ -             | \$ -     | \$ 341,087      |
| DEC'22      | 66                 | \$ 299,577 | \$ 112,355        | \$ 55,850        | \$ 14,255                     | \$ 117,117  | \$ 27,633 | \$ -     | \$ 27,633    | \$ 640              | \$ 1,454         | \$ -     | \$ 428,477      |
| JAN'23      | 77                 | \$ 290,643 | \$ 150,154        | \$ 27,786        | \$ 7,287                      | \$ 105,415  | \$ 72,788 | \$ -     | \$ 72,788    | \$ -                | \$ -             | \$ -     | \$ 461,104      |
| FEB'23      | 54                 | \$ 208,294 | \$ 109,829        | \$ 35,591        | \$ 29,063                     | \$ 33,810   | \$ 41,758 | \$ -     | \$ 41,758    | \$ -                | \$ 2,500         | \$ 0.32  | \$ 450,657      |
| MAR'23      | 79                 | \$ 322,321 | \$ 132,757        | \$ 50,713        | \$ (2,336)                    | \$ 141,186  | \$ 91,095 | \$ 9,652 | \$ 81,444    | \$ -                | \$ -             | \$ -     | \$ 510,400      |
| APR'23      | 62                 | \$ 217,379 | \$ 133,512        | \$ 35,482        | \$ 4,293                      | \$ 44,093   | \$ 56,347 | \$ 853   | \$ 55,495    | \$ 42,440           | \$ 1,380         | \$ -     | \$ 455,179      |
| MAY'23      | 55                 | \$ 220,728 | \$ 104,585        | \$ 20,527        | \$ 6,340                      | \$ 89,276   | \$ 41,233 |          | \$ 41,233    | \$ 2,204            | \$ -             | \$ -     | \$ 501,018      |

|        |    |            |            |           |           |            |           |          |           |      |          |       |            |
|--------|----|------------|------------|-----------|-----------|------------|-----------|----------|-----------|------|----------|-------|------------|
| MAY'22 | 77 | \$ 271,373 | \$ 105,853 | \$ 44,429 | \$ 12,080 | \$ 109,011 | \$ 66,939 | \$ 3,091 | \$ 63,847 | \$ - | \$ 6,705 | \$ 15 | \$ 472,285 |
|--------|----|------------|------------|-----------|-----------|------------|-----------|----------|-----------|------|----------|-------|------------|

|                       |     |              |              |            |           |            |            |           |            |            |           |          |
|-----------------------|-----|--------------|--------------|------------|-----------|------------|------------|-----------|------------|------------|-----------|----------|
| <b>FY To Date</b>     | 678 | \$ 2,561,996 | \$ 1,160,371 | \$ 470,902 | \$ 78,590 | \$ 852,133 | \$ 665,320 | \$ 18,346 | \$ 646,973 | \$ 142,908 | \$ 11,146 | \$ 5,159 |
| <b>Last 12 Months</b> | 723 | \$ 2,727,188 | \$ 1,239,238 | \$ 490,729 | \$ 79,453 | \$ 917,767 | \$ 757,194 | \$ 18,346 | \$ 738,848 | \$ 142,908 | \$ 12,683 | \$ 5,405 |

|                                       |    |            |            |           |          |           |           |          |           |           |          |        |
|---------------------------------------|----|------------|------------|-----------|----------|-----------|-----------|----------|-----------|-----------|----------|--------|
| <b>Monthly Average FY To Date</b>     | 62 | \$ 232,909 | \$ 105,488 | \$ 42,809 | \$ 7,145 | \$ 77,467 | \$ 60,484 | \$ 1,668 | \$ 58,816 | \$ 12,992 | \$ 1,013 | \$ 469 |
| <b>Monthly Average Last 12 Months</b> | 60 | \$ 227,266 | \$ 103,270 | \$ 40,894 | \$ 6,621 | \$ 76,481 | \$ 63,100 | \$ 1,529 | \$ 61,571 | \$ 11,909 | \$ 1,057 | \$ 450 |

| AGING 289 (255) |              |            |            |             |              |            |            |
|-----------------|--------------|------------|------------|-------------|--------------|------------|------------|
| Month           | Current (55) | 31-60 (62) | 61-90 (25) | 91-120 (15) | 121-180 (33) | 180+ (99)  | Balance    |
| MAY             | \$ 92,648    | \$ 65,440  | \$ 80,382  | \$ 40,754   | \$ 74,904    | \$ 146,889 | \$ 501,018 |

|                            |             |
|----------------------------|-------------|
| <b>CMS TRANSPORTS ON -</b> |             |
| <b>TOTAL</b>               | <b>\$ -</b> |

**Coast Life Support District**  
**Profit & Loss Budget Overview FY23**  
**July 2022 through May 2023**

|   | <u>Jul '22 - May 23</u>  | <u>Budget</u>          | <u>\$ Over Budget</u>    | <u>% of Budget</u> |
|---|--------------------------|------------------------|--------------------------|--------------------|
| <b>Ordinary Revenue/Expense</b>         |                          |                        |                          |                    |
| <b>Revenue</b>                          |                          |                        |                          |                    |
| 4000 · CLSD Special Taxes               | 2,185,189.46             | 2,044,841.34           | 140,348.12               | 106.9% <b>1</b>    |
| 4100 · Interest Revenue                 | 3,493.40                 | 0.00                   | 3,493.40                 | 100.0%             |
| 4200 · Ambulance Revenue                | 828,628.08               | 733,333.33             | 95,294.75                | 113.0% <b>2</b>    |
| 4400 · Miscellaneous Revenue            | 27,125.42                | 18,333.34              | 8,792.08                 | 148.0%             |
| 4410 · Intergovermntl Transport(IGT)    | 337,767.52               | 229,166.67             | 108,600.85               | 147.4% <b>3</b>    |
| 4500G · Training Grant Revenue          | 24,538.30                | 183,333.33             | -158,795.03              | 13.4% <b>4</b>     |
| 4600 · Grant Revenue                    | 45,626.43 <b>5</b>       |                        |                          |                    |
| <b>Total Revenue</b>                    | <u>3,452,368.61</u>      | <u>3,209,008.01</u>    | <u>243,360.60</u>        |                    |
| <b>Expense</b>                          |                          |                        |                          |                    |
| Bad Debt                                | 3,531.90                 |                        |                          |                    |
| Uncategorized Expense                   | 3,171.36                 |                        |                          |                    |
| 5000 · Wages and Benefits               | 1,781,194.96             | 1,816,214.58           | -35,019.62               | 98.1% <b>6</b>     |
| 5000TD · Wages & Bene-Training Division | 141,440.23               | 173,140.92             | -31,700.69               | 81.7% <b>7</b>     |
| 6000 · Ambulance Operations             | 247,348.76               | 164,011.85             | 83,336.91                | 150.8% <b>8</b>    |
| 6000TD · Training Division Operations   | 31.00                    | 13,750.00              | -13,719.00               | 0.2%               |
| 6700 · Overhead/Administration          | 197,514.41               | 172,470.82             | 25,043.59                | 114.5%             |
| 6700TD · Overhead/Admin-T.Division      | 5,498.89                 | 2,291.67               | 3,207.22                 | 240.0% <b>9</b>    |
| 7000 · Urgent Care                      | 766,617.68               | 766,618.41             | -0.73                    | 100.0%             |
| 8000 · Interest Expense                 | 0.00                     | 733.33                 | -733.33                  | 0.0%               |
| 9500 · Depreciation Expense             | 96,630.42                | 96,630.42              | 0.00                     | 100.0%             |
| <b>Total Expense</b>                    | <u>3,242,979.61</u>      | <u>3,205,862.00</u>    | <u>37,117.61</u>         | 101.2%             |
| <b>Net Ordinary Operating Surplus</b>   | <u><b>209,389.00</b></u> | <u><b>3,146.01</b></u> | <u><b>206,242.99</b></u> |                    |

# Coast Life Support District

## Profit & Loss Budget Overview FY23

### July 2022 through May 2023

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1. Total 4000- CLSD Special Taxes - Account 4002 Sonoma Co Tax received deposit on 5.3.23 (final for FY23). Anticipate Mendocino 7% Teeter by July/Aug for FY23.  
.....
2. NET BILLING: \*Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)  
.....
3. 4410: revised program for both GEMT & IGT ( PP GEMT/IGT).: CY21 received April 2023 & realized in FY23. ~\$604k -\$245k (Admin Fee & Match)= ~\$359k (by end of FY23 all will be realized in account 4410).  
.....
4. Training Grant FY22 income as expected and within budget. T.G. is from Sept 1, 2021- Aug 31, 2022  
FY22 Training Grant funded in full. JUL-AUG= \$24,538.30 represented in FY23 Cycle funded in full.  
FY23 Training Grant (not awarded). Changed name to Training Division to continue to track.  
.....
5. PG&E Disaster Settlement Funds/Other Grant Revenue  
.....
6. 5000 Wages & Benefits are lower than budgeted by design due to the Training Grant FY23 not being awarded.  
.....
7. Training Grant FY22 is from Sept 1, 2021- Aug 31, 2022  
FY22 Training Grant JUL-AUG= \$24,538.30 represented in expenses in the FY23 Cycle.  
FY23 Training Grant (not awarded). Changed name to Training Division to continue to track.  
.....
8. 6000-Ambulance Operations: Veh. Repair & Fuel continue to be driving factors for increase, as well as,  
Dispatch fees.  
.....
9. 6700TD- FY22( prior year ) T. Grant has some overlap with FY23. Expense is within Budget.  
.....



| FY 23 Cash Projection     | June    | July             | Aug     | Sep     | Oct     | Nov      | Dec       | Jan     | Feb     | Mar     | Apr     | May     |
|---------------------------|---------|------------------|---------|---------|---------|----------|-----------|---------|---------|---------|---------|---------|
| Bank balance 5/31/2023    | 993,412 | 768,220          | 633,028 | 429,836 | 226,644 | 23,452   | (179,740) | 173,068 | 601,096 | 397,904 | 194,712 | 547,520 |
| Prop Tax EMS/UC           |         |                  |         |         |         |          | 556,000   | 631,220 |         |         | 556,000 | 631,220 |
| GEMT<br>Ambulance Revenue | 65,000  | 68,000<br>65,000 | 65,000  | 65,000  | 65,000  | 65,000   | 65,000    | 65,000  | 65,000  | 65,000  | 65,000  | 65,000  |
| Expenses                  | 268,192 | 268,192          | 268,192 | 268,192 | 268,192 | 268,192  | 268,192   | 268,192 | 268,192 | 268,192 | 268,192 | 268,192 |
| GEMT                      | 22,000  |                  |         |         |         |          |           |         |         |         |         |         |
|                           | 768,220 | 633,028          | 429,836 | 226,644 | 23,452  | -179,740 | 173,068   | 601,096 | 397,904 | 194,712 | 547,520 | 975,548 |
| Charles Schwab Invest.    | 511,227 | 511,227          | 511,227 | 511,227 | 511,227 | 511,227  | 511,227   | 511,227 | 511,227 | 511,227 | 511,227 | 511,227 |

Schwab

Sonoma County pays in Dec and Apr  
Mendocino County pays in Jan and May



**CLSD RUN DATA  
PRECEEDING 12 MONTHS**

| DATE          |      | INCIDENTS |      | BILLABLE INCIDENTS |     | AMBULANCE DISPATCH |     |      |      |      | TO HOSPITAL TRANSPORTS | FROM UC TRANSPORTS | LANDING  | T&R  | # OF HRS UNAVAIL. | MISSED CALLS |     |   |
|---------------|------|-----------|------|--------------------|-----|--------------------|-----|------|------|------|------------------------|--------------------|---|---|-------------------|--------------|-----|---|
|               |      |           |      |                    |     | M                  | M   | M    | B    | B    |                        |                    |   |   |                   |              |     |   |
| MON           | YR   |           |      |                    |     | 120                | 122 | 124* | 121* | 123* |                        |                    |   |   |                   |              |     |   |
| May           | 2023 | 99        | 99   | 55                 | 77  | 81                 | 18  | 2    | 1    | 0    | 47                     | 42                 | 12  | 6   | 8                 | 17           | 15  | 1 |
| Apr           | 2023 | 85        | 88   | 62                 | 57  | 63                 | 20  | 1    | 1    | 0    | 34                     | 39                 | 5   | 6   | 8                 | 19           | 8   | 0 |
| Mar           | 2023 | 96        | 88   | 79                 | 68  | 77                 | 19  | 0    | 4    | 1    | 57                     | 46                 | 13  | 4   | 8                 | 23           | 12  | 0 |
| Feb           | 2023 | 79        | 55   | 54                 | 38  | 62                 | 17  | 1    | 2    | 0    | 32                     | 26                 | 8   | 5   | 10                | 16           | 12  | 0 |
| Jan           | 2023 | 91        | 57   | 77                 | 40  | 65                 | 26  | 1    | 2    | 0    | 58                     | 29                 | 15  | 3   | 11                | 19           | 29  | 1 |
| Dec           | 2022 | 88        | 66   | 67                 | 57  | 70                 | 17  | 0    | 2    | 0    | 50                     | 42                 | 10  | 6   | 2                 | 14           | 27  | 0 |
| Nov           | 2022 | 54        | 85   | 42                 | 66  | 44                 | 10  |      |      | 0    | 26                     | 42                 | 5   | 10  | 4                 | 11           | 10  | 0 |
| Oct           | 2022 | 74        | 80   | 52                 | 67  | 65                 | 15  | 1    | 2    | 0    | 28                     | 40                 | 4   | 8   | 6                 | 18           | 16  | 0 |
| Sep           | 2022 | 94        | 92   | 75                 | 72  | 74                 | 23  | 2    | 1    | 0    | 36                     | 39                 | 10  | 7   | 4                 | 32           | 20  | 1 |
| Aug           | 2022 | 92        | 106  | 62                 | 70  | 77                 | 18  | 1    | 4    | 0    | 32                     | 46                 | 11  | 10  | 9                 | 19           | 10  | 0 |
| July          | 2022 | 81        | 93   | 54                 | 68  | 66                 | 15  | 1    | 1    | 0    | 36                     | 46                 | 7   | 4   | 6                 | 22           | 9   | 1 |
| June          | 2022 | 65        | 91   | 45                 | 74  | 55                 | 11  |      | 2    | 0    | 25                     | 45                 | 7   | 11  | 6                 | 15           | 12  | 0 |
| <b>TOTALS</b> |      | 998       | 1000 | 724                | 754 | 799                | 209 | 10   | 22   | 1    | 461                    | 482                | 107   | 80  | 82                | 225          | 180 | 4 |

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

M120 AND M122 ARE 24/7 STAFFED AMBULANCES/\*M124,\*B121 & \*B123 ARE UPSTAFFED WHEN NEEDED

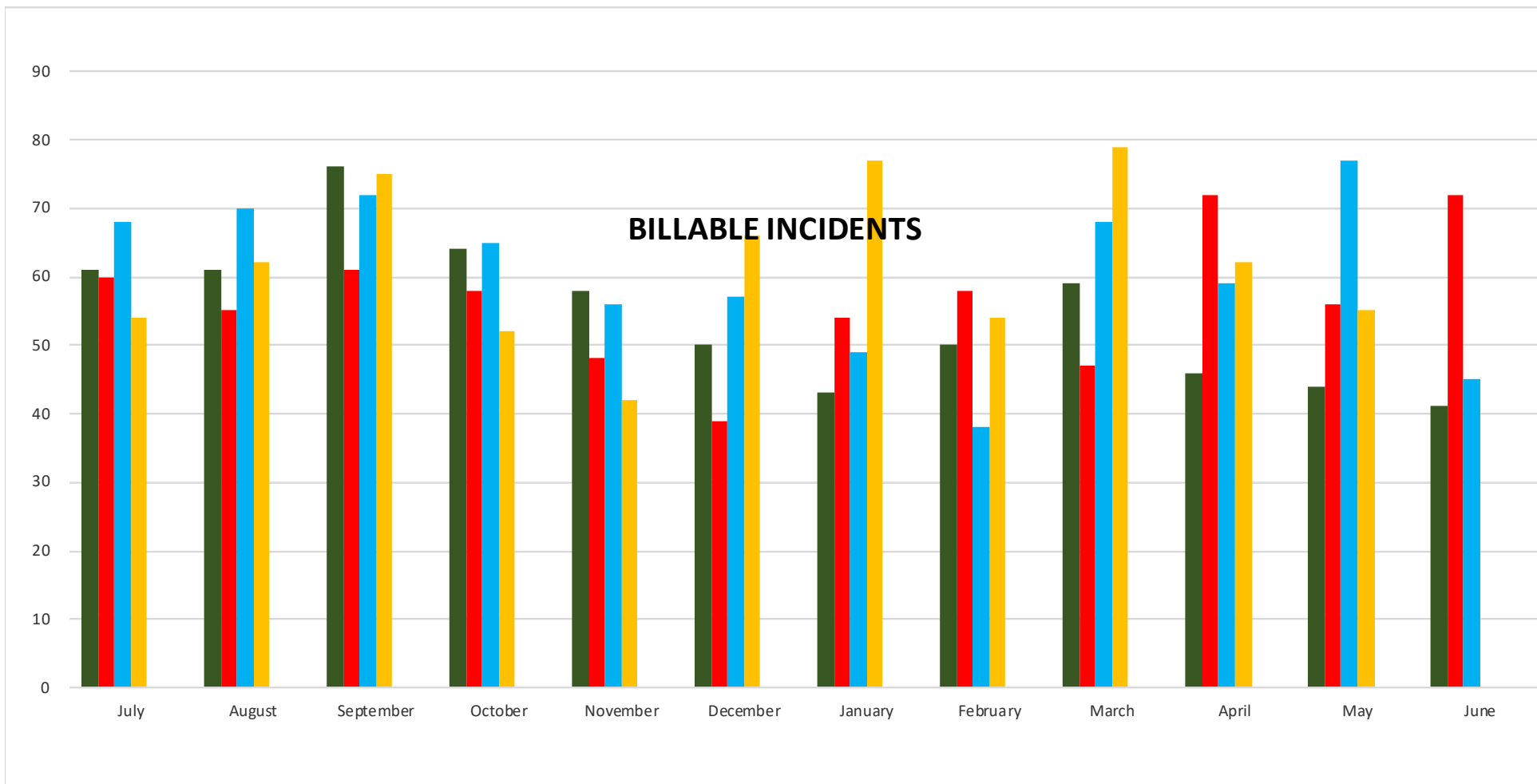
TREAT & RELEASE (T&R) INCLUDES BOTH RELEASED AT SCENE (RAS) AND AGAINST MEDICAL ADVICE (AMA)

AMBULANCE UNAVAILABLE IS TOTAL HOURS UNCOVERED BECAUSE ALL OTHER AMBULANCES ARE OFF ISLAND

AN EMPTY BOX MEANS MISSING DATA

**MONTHLY AMBULANCE DATA**

| <b>Billable Incidents</b> | <b>July</b> | <b>August</b> | <b>September</b> | <b>October</b> | <b>November</b> | <b>December</b> | <b>January</b> | <b>February</b> | <b>March</b> | <b>April</b> | <b>May</b> | <b>June</b> |
|---------------------------|-------------|---------------|------------------|----------------|-----------------|-----------------|----------------|-----------------|--------------|--------------|------------|-------------|
| <i>2019 - 2020</i>        | 61          | 61            | 76               | 64             | 58              | 50              | 43             | 50              | 59           | 46           | 44         | 41          |
| <i>2020 - 2021</i>        | 60          | 55            | 61               | 58             | 48              | 39              | 54             | 58              | 47           | 72           | 56         | 72          |
| <i>2021 - 2022</i>        | 68          | 70            | 72               | 65             | 56              | 57              | 49             | 38              | 68           | 59           | 77         | 45          |
| <i>2022 - 2023</i>        | 54          | 62            | 75               | 52             | 42              | 66              | 77             | 54              | 79           | 62           | 55         |             |



**MONTHLY AMBULANCE TRANSPORT DATA**

| Monthly Transports | July | August | September | October | November | December | January | February | March | April | May | June |
|--------------------|------|--------|-----------|---------|----------|----------|---------|----------|-------|-------|-----|------|
| <i>2019 - 2020</i> | 45   | 46     | 54        | 48      | 43       | 41       | 39      | 34       | 50    | 33    | 31  | 27   |
| <i>2020 - 2021</i> | 44   | 45     | 53        | 48      | 37       | 30       | 41      | 39       | 47    | 45    | 41  | 45   |
| <i>2021 - 2022</i> | 46   | 46     | 39        | 40      | 48       | 42       | 29      | 26       | 46    | 38    | 42  | 25   |
| <i>2022 - 2023</i> | 36   | 32     | 40        | 34      | 30       | 50       | 58      | 42       | 57    | 42    | 47  |      |

