

COAST LIFE SUPPORT DISTRICT

P.O. Box 1056, Gualala, CA 95445

Tel: (707) 884-1829 Fax: 884-9119

AGENDA

REGULARLY SCHEDULED MEETING OF THE BOARD OF DIRECTORS

38901 Ocean Drive, Gualala, CA 95445 – Bill Platt Training Room

>>> **Monday July 26, 2021 – 4 PM**<<<

Due to Covid Precautions starting on July 23, all attendees must be masked. Board meetings will also be available via teleconference.

Meeting Link: <https://clsd.my.webex.com/clsd.my/j.php?MTID=m2ccb36ccef326af9e2668cf8a4ec27>

1. Call to Order Beaty
2. Adoption of the agenda Beaty
3. Minutes Approval:
 - a. June 28th Board Meeting Beaty
4. Privilege of the floor Beaty
5. Show of Support for Justin Wicker BOD
6. CLSD Operations Year In Review Crowl
7. Reports:
 - a. RCMS updates Tilles
 - b. Finance: YTD Tilles/Crowl
 - i. Ambulance revenue – Wittman YTD
 - ii. Expenses
 - c. MHA Quarterly Report Tittle
 - d. Communication Committee Bower/André
 - i. Branding
 - e. Ad Hoc HR/Personnel Committee Paterson
 - i. HR and Job Descriptions Update
 - ii. CLSD Website Update
8. CLSD Operations Year In Review Crowl
9. Shout out: Open
10. **NEXT MEETINGS:** Scheduled Board of Director meetings are held routinely on the 4th Monday of the month at 4:00 PM at the CLSD Bill Platt Training Center unless otherwise noted. Upcoming meetings are:
August 23rd, 2021
September 27th, 2021
October 25th, 2021
11. Adjourn



MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS
4:00 PM, June 28th, 2021 Meeting

Call to Order: President Beaty called the meeting to order at 4:01 PM at the Bill Platt Training Room. Present were Directors: André, Bower, Paterson, Schwartz, Tilles, Tittle. Also present: District Administrator Dave Crowl, Captain Bronwyn Golly, Captain Chris Ottolini, Bookkeeper Clara Frost.

Adoption of the Agenda: Director Tilles moved to adopt the agenda as written, seconded by Director André, All ayes.

Approval of Minutes: Director André moved to approve the May 24th 2021 meeting and was seconded by Director Schwartz. All ayes.

Privilege of the Floor: none.

Old Business:

- a. Preliminary Budget FY22 Resolution 274: Discussions about annual wage increase and if it is sustainable in the long run. BOD is positive about the wage increase for FY22 as written. Director Schwartz mover to adopt the budget as the final budget, seconded by Director Tilles. Roll call vote: André-aye, Bower-aye, Paterson-aye, Schwartz-aye, Tilles-aye, Tittle-aye.

Reports:

- a. RCMS updates: Budget looks sustainable with \$300,000 being invested in the staff.
- b. Finance: YTD
 - i. Ambulance Revenue – Wittman YTD: Net payments total for May 2021 was \$47,544 with A/R of \$502,786.
 - ii. Expenses – Budgeted expenses are within range.
- c. Communication Committee:
 - i. Branding: Director André continues to work on a name for CLSD's ambulance segment.
- d. Ad Hoc HR/Personnel Committee:
 - i. HR and Job Description Update: Job descriptions are being drafted
 - ii. CLSD Website Update: Proposals from web designers are being submitted for redesign and continual update.

DA / Ops / Training Report: Chris Ottolini announced 25 EMT graduates from our EMT program.

- a. Ambulance Run data – May had 56 billable incidents with 41 transports. Cumulative are 661 billable incidents with 497 transports.
- b. IGT and GEMT-QAF update: GEMT check was received.
- c. DA/Ops Summary Report- read in advance.

Shout out: To Heidi Horvitz for making the skills training happen and pulling it off seamlessly. Thank you Heidi. To Bronwyn for her valueable input and clarity.

Closed Session: District Administrator Assessment

Next Meeting: the 4th Monday of the month at 4 PM

- July 26th
- August 23rd
- September 27th

Adjournment: Adjourned at 6:06 PM

Minutes Approved:

_____(Date)_____

CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
FY21													
JULY '20	60	\$ 234,039	\$ 100,164	\$ 39,824	\$ 11,326	\$ 82,725	\$ 53,954	\$ 250	\$ 53,704	\$ 9,460	\$ 3,477	\$ 243	\$ 405,260
AUG '20	55	\$ 250,373	\$ 110,193	\$ 38,146	\$ 4,986	\$ 97,048	\$ 71,580	\$ 1,154	\$ 70,426	\$ -	\$ (0.19)	\$ -	\$ 431,882
SEPT '20	61	\$ 252,324	\$ 96,311	\$ 43,517	\$ 7,999	\$ 104,497	\$ 68,602	\$ -	\$ 68,602	\$ -	\$ 4,929	\$ -	\$ 462,848
OCT '20	58	\$ 253,498	\$ 99,962	\$ 39,992	\$ 2,269	\$ 111,276	\$ 70,665	\$ -	\$ 70,665	\$ -	\$ -	\$ -	\$ 503,459
NOV '20	48	\$ 204,221	\$ 75,028	\$ 47,860	\$ 2,579	\$ 78,754	\$ 95,678	\$ -	\$ 95,678	\$ -	\$ -	\$ 96	\$ 486,631
DEC '20	39	\$ 156,802	\$ 94,882	\$ 10,651	\$ 21,820	\$ 29,449	\$ 54,496	\$ -	\$ 54,496	\$ -	\$ -	\$ -	\$ 461,583
JAN'21	58	\$ 237,442	\$ 106,998	\$ 41,155	\$ 11,841	\$ 77,448	\$ 60,700	\$ -	\$ 60,700	\$ -	\$ -	\$ 158	\$ 478,489
FEB'21	57	\$ 211,610	\$ 77,196	\$ 32,249	\$ 333	\$ 101,832	\$ 36,867	\$ 7,839	\$ 29,028	\$ -	\$ 1,044	\$ -	\$ 550,249
MAR'21	44	\$ 165,670	\$ 62,820	\$ 36,698	\$ 8,928	\$ 57,223	\$ 75,587	\$ 330	\$ 75,257	\$ 40,118	\$ 20,365	\$ -	\$ 471,732
APR'21	73	\$ 239,711	\$ 114,324	\$ 79,460	\$ 7,988	\$ 37,939	\$ 41,009	\$ 3,576	\$ 37,433	\$ -	\$ 2,911	\$ -	\$ 469,328
MAY'21	56	\$ 218,020	\$ 92,787	\$ 38,089	\$ 5,911	\$ 81,233	\$ 47,754	\$ 210	\$ 47,544	\$ -	\$ 245	\$ 15	\$ 502,786
JUN'21	74	\$ 288,211	\$ 111,710	\$ 57,174	\$ 1,996	\$ 117,330	\$ 78,282	\$ -	\$ 78,282	\$ -	\$ -	\$ -	\$ 541,835

JUNE '20	41	\$ 143,060	\$ 61,140	\$ 25,637	\$ 11,898	\$ 44,385	\$ 80,126	\$ -	\$ 80,126	\$ -	\$ 8,269	\$ -	\$ 388,932
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FY To Date	683	\$ 2,711,920	\$ 1,142,374	\$ 504,815	\$ 87,977	\$ 976,755	\$ 755,175	\$ 13,359	\$ 741,815	\$ 49,578	\$ 32,971	\$ 511	
Last 12 Months	683	\$ 2,711,920	\$ 1,142,374	\$ 504,815	\$ 87,977	\$ 976,755	\$ 755,175	\$ 13,359	\$ 741,815	\$ 49,578	\$ 32,971	\$ 511	

Monthly Average FY To Date	57	\$ 225,993	\$ 95,198	\$ 42,068	\$ 7,331	\$ 81,396	\$ 62,931	\$ 1,113	\$ 61,818	\$ 4,131	\$ 2,748	\$ 43	
Monthly Average Last 12 Months	57	\$ 225,993	\$ 95,198	\$ 42,068	\$ 7,331	\$ 81,396	\$ 62,931	\$ 1,113	\$ 61,818	\$ 4,131	\$ 2,748	\$ 43	

AGING (334)							
Month	Current (77)	31-60 (36)	61-90 (26)	91-120 (28)	121-180 (48)	180+ (119)	Balance
JUNE	\$ 153,353	\$ 52,902	\$ 33,338	\$ 38,218	\$ 67,246	\$ 196,777	\$ 541,835

CMS TRANSPORTS ON -HOLD	
TOTAL	\$ 2,883.04

Coast Life Support District Profit & Loss Budget Overview FY21 July 2020 through June 2021

	Jul '20 - Jun 21	Budget	\$ Over Budget	% of Budget
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes	2,186,953.68	2,151,041.00	35,912.68	101.7% ¹
4100 · Interest Revenue	43.53	0.00	43.53	100.0%
4200 · Ambulance Revenue	949,245.12	650,000.00	299,245.12	146.0% ²
4400 · Miscellaneous Revenue	14,469.50	0.00	14,469.50	100.0%
4410 · Intergovernmentl Transport(IGT)	229,640.05	250,000.00	-20,359.95	91.9%
4420 · Ground Emerg Med Transport	36,811.68	20,000.00	16,811.68	184.1%
4421 · GEMT QAF Income	0.00	0.00	0.00	0.0%
4500G · Training Grant Revenue	174,376.18	156,245.00	18,131.18	111.6% ³
Total Revenue	3,591,539.74	3,227,286.00	364,253.74	111.3%
Expense				
	3,232,400.39	3,191,092.45	41,307.94	101.3% ⁴
Net Ordinary Operating Surplus	359,139.35	36,193.55	322,945.80	
Net Revenue	359,139.35	36,193.55	322,945.80	

1. Dec Parcel Tax recieved (aprox. 55%). Apr. recieved aprox. (38%). Historically, 7% pymt to be recieved by July or Aug of FY22.
4000 -CLSD Parcel Tax is showing higher than budget due to recieving higher payment for Mendo & Sonoma Co. in April.

2. NET BILLING: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)

3. Training Grant within Budget (FY for Grant is Sept 2020 to Aug 2021). See Expanded P&L for details.

4. Medical Supplies were higher than anticipated. See Expanded P&L for details.

Coast Life Support District Profit & Loss Budget Overview FY21 July 2020 through June 2021

	Jul '20 - Jun 21	Budget	\$ Over Bud...	% of Bu...
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes				
4004 · Mendocino Ambulance Tax	671,251.40	664,839.00	6,412.40	101.0%
4009 · Mendocino Urgent Care Tax	441,180.60	437,340.00	3,840.60	100.9%
4010 · Mendocino Ad Valorem Tax	111,450.85	105,750.00	5,700.85	105.4%
Total 4001 · Mendocino County Taxes	1,223,882.85	1,207,929.00	15,953.85	101.3%
4002 · Sonoma County Taxes				
4024 · Sonoma Ambulance Tax	548,172.84	521,123.00	27,049.84	105.2%
4029 · Sonoma Urgent Care Tax	412,557.41	393,902.00	18,655.41	104.7%
4030 · Sonoma County Special Tax	2,340.58	28,087.00	-25,746.42	8.3%
Total 4002 · Sonoma County Taxes	963,070.83	943,112.00	19,958.83	102.1%
Total 4000 · CLSD Special Taxes	2,186,953.68	2,151,041.00	35,912.68	101.7%
4100 · Interest Revenue	43.53	0.00	43.53	100.0%
4200 · Ambulance Revenue	949,245.12	650,000.00	299,245.12	146.0% ¹
4400 · Miscellaneous Revenue	14,469.50	0.00	14,469.50	100.0%
4410 · Intergovernmentl Transport(IGT)	229,640.05	250,000.00	-20,359.95	91.9% ²
4420 · Ground Emerg Med Transport	36,811.68	20,000.00	16,811.68	184.1% ³
4421 · GEMT QAF Income	0.00	0.00	0.00	0.0%
4500G · Training Grant Revenue	174,376.18	156,245.00	18,131.18	111.6% ⁴
Total Revenue	3,591,539.74	3,227,286.00	364,253.74	111.3%
Expense				
5000 · Wages and Benefits				
5200 · Health Insurance				
5200 · Health Insurance	137,226.86	142,296.00	-5,069.14	96.4%
5300 · Payroll Taxes Emplr Costs				
5300 · Payroll Taxes Emplr Costs	41,811.11	33,629.00	8,182.11	124.3%
5350 · PERS Employer Costs				
5350 · PERS Employer Costs	198,067.10	179,855.00	18,212.10	110.1%
5351 · PERS Emplr Cost GASB68 Adj				
5351 · PERS Emplr Cost GASB68 Adj	0.00	0.00	0.00	0.0%
5405 · Administration Salaries				
5405 · Administration Salaries	411,182.10	314,957.00	96,225.10	130.6%
5410 · Ambulance Operations Wages				
5410 · Ambulance Operations Wages	862,739.41	902,023.00	-39,283.59	95.6%
5430 · Extra Duty/Stipend Pay/DA				
5430 · Extra Duty/Stipend Pay/DA	39,518.47	56,446.00	-16,927.53	70.0%
5500 · Work Comp Insurance				
5500 · Work Comp Insurance	29,322.60	58,531.00	-29,208.40	50.1%
Total 5000 · Wages and Benefits	1,719,867.65	1,687,737.00	32,130.65	101.9% ⁵
5000G · Wages & Benefits-Training Grant				
5200G · Heath Insurance				
5200G · Heath Insurance	9,881.84	11,352.00	-1,470.16	87.0%
5300G · Payroll Taxes Emplr Costs				
5300G · Payroll Taxes Emplr Costs	5,215.93	8,437.00	-3,221.07	61.8%
5350G · PERS Employer Costs				
5350G · PERS Employer Costs	9,957.07	8,784.00	1,173.07	113.4%
5405G · Administration Salaries				
5405G · Administration Salaries	73,165.60	68,702.00	4,463.60	106.5%
5410G · Ambulance Operations Wages				
5410G · Ambulance Operations Wages	47,850.78	30,793.00	17,057.78	155.4%
5500G · Work Comp Insurance				
5500G · Work Comp Insurance	2,022.85	1,469.00	553.85	137.7%
Total 5000G · Wages & Benefits-Training Grant	148,094.07	129,537.00	18,557.07	114.3% ⁶
6000 · Ambulance Operations				
6030 · Med. Director Fee-non AHUC				
6030 · Med. Director Fee-non AHUC	37,800.00	37,800.00	0.00	100.0%
6040 · Dispatch Services				
6040 · Dispatch Services	23,173.88	23,122.00	51.88	100.2%
6050 · Misc Reimbursements				
6050 · Misc Reimbursements	0.00	0.00	0.00	0.0%
6100 · Station/Crew Expenses				
5100 · Uniforms & Med Tests				
5100 · Uniforms & Med Tests	5,306.93	7,500.00	-2,193.07	70.8%
6101 · Facility Repair & Maintenance				
6101 · Facility Repair & Maintenance	3,106.34	7,500.00	-4,393.66	41.4%
6102 · Facility Furniture				
6102 · Facility Furniture	1,160.98	0.00	1,160.98	100.0%
6110 · Supps, Rental, Clean. etc				
6110 · Supps, Rental, Clean. etc	10,213.21	7,500.00	2,713.21	136.2%
6210 · Veh. Repair & Maintenance				
6210 · Veh. Repair & Maintenance	24,079.15	22,500.00	1,579.15	107.0%
6240 · Vehicle Fuel				
6240 · Vehicle Fuel	20,598.60	25,000.00	-4,401.40	82.4%
6410 · Radios & Comm Equip				
6410 · Radios & Comm Equip	7,738.65	3,750.00	3,988.65	206.4%

Coast Life Support District
Profit & Loss Budget Overview FY21
 July 2020 through June 2021

	Jul '20 - Jun 21	Budget	\$ Over Bud...	% of Bu...
6510 · Medical Supplies & Equip	62,421.26	40,000.00	22,421.26	156.1%
Total 6100 · Station/Crew Expenses	134,625.12	113,750.00	20,875.12	118.4%
6980 · Misc. Employee Train. Exps	17.79	7,500.00	-7,482.21	0.2%
Total 6000 · Ambulance Operations	195,616.79	182,172.00	13,444.79	107.4% 7
6000G · Training Grant Operations	23,782.11	16,807.00	6,975.11	141.5%
6700 · Overhead/Administration				
6180 · Utilities	16,811.79	14,000.00	2,811.79	120.1%
6188 · Telephone	6,958.04	6,500.00	458.04	107.0%
6300 · Insurance	17,941.00	17,950.00	-9.00	99.9%
6713 · Ambulance Billing	39,812.02	39,000.00	812.02	102.1%
6714 · GEMT QAF Expense	14,858.00	14,025.00	833.00	105.9%
6718 · Office Supp/Equip/Software	9,876.67	12,000.00	-2,123.33	82.3%
6720 · Board Projects	11,405.49	25,000.00	-13,594.51	45.6%
6730 · Consultants				
6731 · Administration	0.00	0.00	0.00	0.0%
6734 · IT	6,696.12	6,500.00	196.12	103.0%
6735 · EMS Survey	3,051.75	3,500.00	-448.25	87.2%
6737 · Financial/Bookkeeping	170.00	9,000.00	-8,830.00	1.9% 8
6738 · Legal	4,140.00	5,000.00	-860.00	82.8%
6739 · Policy Development	1,500.00	0.00	1,500.00	100.0%
6740 · Audit	9,900.00	9,500.00	400.00	104.2%
6741 · Tax Administration - NBS	11,680.47	12,000.00	-319.53	97.3%
Total 6730 · Consultants	37,138.34	45,500.00	-8,361.66	81.6%
6742 · Bank/Merchant Fees	1,735.82	1,700.00	35.82	102.1%
6755 · Property Tax Admin	23,799.79	17,500.00	6,299.79	136.0%
6760 · Education/Professional Dev	3,748.95	5,000.00	-1,251.05	75.0%
6765 · Election Costs/Reserve	326.40	0.00	326.40	100.0%
6770 · Dues, Subscrip, Membership	11,545.75	15,000.00	-3,454.25	77.0%
6788 · Printing & Reproduction	1,382.71	3,000.00	-1,617.29	46.1%
6790 · Community Dev/Training	7,687.05	7,500.00	187.05	102.5%
6795 · Travel/Transportation	0.00	5,000.00	-5,000.00	0.0% 9
Total 6700 · Overhead/Administration	205,027.82	228,675.00	-23,647.18	89.7%
6700G · Overhead/Administration-T.Grant	2,500.00	9,901.00	-7,401.00	25.2%
6971 · IGT	355.00	0.00	355.00	100.0% 10
7000 · Urgent Care	830,847.99	830,848.00	-0.01	100.0%
8000 · Interest Expense	893.51	0.00	893.51	100.0%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	105,415.45	105,415.45	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
Total Expense	3,232,400.39	3,191,092.45	41,307.94	101.3%
Net Ordinary Operating Surplus	359,139.35	36,193.55	322,945.80	992.3%
Net Revenue	359,139.35	36,193.55	322,945.80	

Coast Life Support District Profit & Loss Budget Overview FY21 July 2020 through June 2021

1. NET BILLING: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)

2. IGT Receivable: FY2021 - the amount receivable for IGT/transports (historically) will not reflect until later in FY21.
 FY20 was just received 7.1.21 (in FY22) \$224,640.05 & \$133,355.00 = \$357,995.05 (Less than expected by \$20,359.95) This number represents the accrual for FY22 (\$250,000) - less than expected receivable of (\$20,359.95).
 FY22 accrual based on Budgeted # of \$250,000 and FY20 Admin Fee ~\$22k + Provider Match ~\$111K = \$383,000

3. GEMT Receivable: FY21 the amount receivable for IGT/transports (historically) will not reflect until later in FY21
 FY19/20 has not been received to date.
 received payment for 370.95 (4.27.21) FY17
 received payment for \$36,440.73 (6.8.21) for Prior receivables (FY09 Q1). Currently no accrual for FY22 until more info on program is received.

4. Training Grant - reimbursement of Services, payroll, employer taxes, training equipment.
 Revenues represents accrual grant expenses (invoiced) to the Training Grant.
 Some expenses (ex: Training Equipment ~22k) were purchases at the beginning of the Grant and are showing higher than budgeted. Budget only shows ~\$156 for FY21 (Total Grant through Aug \$200k). PR#26-21 fell on 7-1-21(in FY22) and are not included (~\$10k). Continue to monitor through Aug FY22.

5. Admin Salary: Higher than normal due to the New DA Step increase and retention salary. The Opt's Manager's Ambulance Wage not spilt out from his Admin Salary (Budgeted to 5410), as well as, three pay periods in July & Dec FY21. Increased hours to handle Grant . Prior DA has retired in Jan FY21 and CLSD should start seeing a decrease. In Mar we have seen this decrease (Total Wage & Benefits in Feb: \$47,820.35 & Mar \$34,152.39= -\$13,668.11). Continues to decrease the closer to end of FY21. Apr was \$33,854.66-May \$13,820.19=\$20,034.47 decrease. EOY - added a few new hires: ambulance crew.

6. Wages & Benefits for Training Grant is Funded Sep 2020 through Aug 2021. Within Budget (~\$200K)

7. Medical Supplies & Equip higher than anticipated due to COVID.



8. Still anticipating an invoice for CPR for the Close of FY19/20. (not received to date).

9. Expenses put on hold due to COVID-19

10. Received FY19/20 Provider Match and Fee. (Total: \$133,355)
 Accrual for IGT receivable for FY201/22 (est. Admin Fee 22,000 + Match \$111,000= 133,000) included here.

CLSD RUN DATA for the PRECEEDING 12 MONTHS

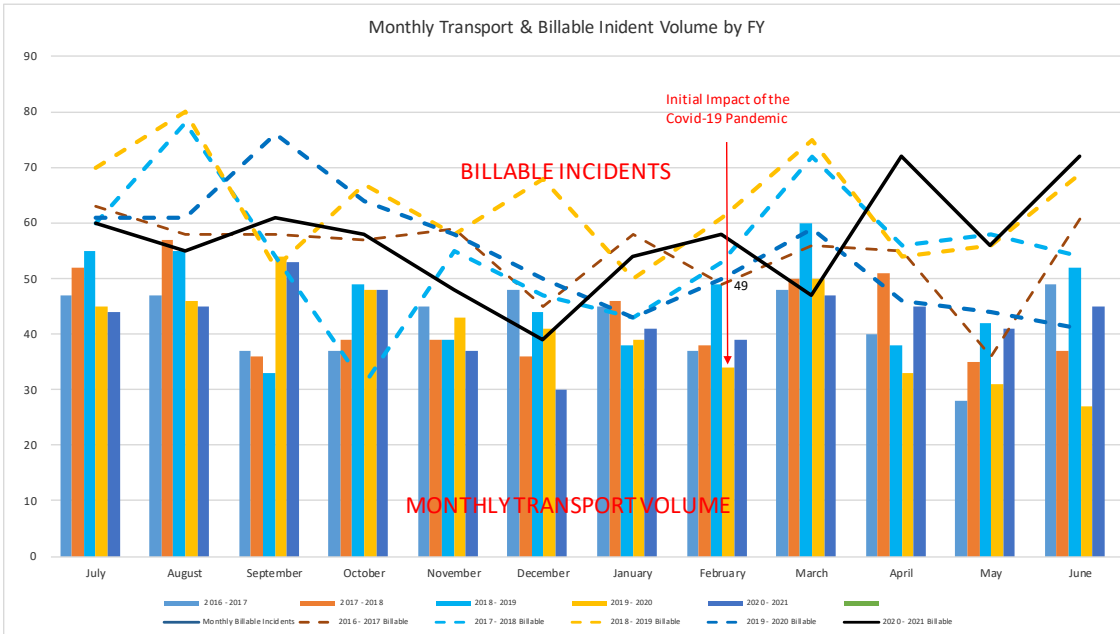
ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

MONTH <small>MOST CURRENT ON TOP</small>	INCIDENT		PCR		RESIDEN		ALS		DAYTIME		NIGHT		TOTAL		LANDING		DRY RUN		T&R		TO RCMS		FROM RCMS			
	Dispatched calls		PATIENT CARE RECORD		RESI-DENT	NON RES	ADVANCED LIFE SUPPORT		9:00 AM TO 9:00 PM		9:00 PM TO 9:00 AM		TRANSPORTS			CANCELLED ON ROUTE			ALS		ALS		BLS			
	Current	Year Prior	Current	Year Prior	Current Year		Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior
21-Jun	91	47	74	42	55	19	58	27	67		24		45	27	8	5	14	5	20	15	1	0	11	7	0	0
21-May	74	67	56	38	43	13	31	29	57		16		41	30	10	7	17	18	15	27	0	1	6	10	1	1
21-Apr	88	65	72	44	67	5	37	31	67		21		45	33	7	4	18	10	27	11	1	1	10	6	1	2
21-Mar	61	73	47	61	44	3	47	47	43		18		47	49	6	6	14	10	15	10	1	3	7	14	0	0
21-Feb	80	69	59	47	49	9	49	30	55		25		39	34	5	1	18	16	20	16	1	1	5	11	0	0
44217	67	64	54	49	29	12	41	30	64		3		41	39	7	6	17	14	13	11	5	1	3	8	0	0
20-Dec	60	67	43	51	37	2	30	36	43		17		30	40	5	4	18	7	13	11	0	1	5	10	0	0
20-Nov	64	84	49	63	41	7	37	47	51		13		37	48	8	9	14	22	12	11	1	0	6	13	0	0
20-Oct	84	84	63	58	54	16	47	47	68		16		48	48	9	7	22	17	11	16	0	2	13	11	0	0
20-Sep	84	94	63	66	43	18	53	51	64		16		53	54	15	12	17	20	10	23	1	0	9	13	0	1
20-Aug	79	85	56	61	57	9	45	41	63		16		45	45	5	11	22	22	11	13	3	1	14	13	0	3
20-Jul	79	84	57	61	53	14	44	45	63		16		44	45	7	9	18	11	13	16	2	2	19	11	0	0
	911	883	693	641	572	127	519	461	705	0	201	0	515	492	92	81	209	172	180	180	16	13	108	127	2	7
	Dispatched		PCR		RES / NONRES		ALS		Daytime		Night		T:Transports		LZ		DRY RUN		T&R		TO RCMS		FROM RCMS			

MONTHLY AMBULANCE DATA

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2015 - 2016	52	39	39	34	28	35	47	29	49	38	57	42
2016 - 2017	47	47	37	37	45	48	45	37	48	40	28	49
2017 - 2018	52	57	36	39	39	36	46	38	50	51	35	37
2018 - 2019	55	55	33	49	39	44	38	49	60	38	42	52
2019 - 2020	45	46	54	48	43	41	39	34	50	33	31	27
2020 - 2021	44	45	53	48	37	30	41	39	47	45	41	45

Monthly Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	58	58	57	59	45	58	49	56	55	36	61
2017 - 2018 Billable	60	78	54	31	55	47	43	53	72	56	58	54
2018 - 2019 Billable	70	80	52	67	58	68	50	61	75	54	56	69
2019 - 2020 Billable	61	61	76	64	58	50	43	50	59	46	44	41
2020 - 2021 Billable	60	55	61	58	48	39	54	58	47	72	56	72



CUMULATIVE AMBULANCE DATA

Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2015 - 2016	52	91	130	164	192	227	274	303	352	390	447	489
2016 - 2017	47	94	131	168	213	261	306	343	391	431	459	508
2017 - 2018	52	109	145	184	223	259	304	343	393	444	479	516
2018 - 2019	55	110	143	192	231	275	313	362	422	460	502	554
2019 - 2020	45	91	145	193	236	277	316	350	400	433	495	491
2020 - 2021	44	89	142	190	227	257	298	337	384	429	497	542

Cumulative Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	121	179	236	295	340	398	447	503	558	594	655
2017 - 2018 Billable	60	138	192	223	278	325	368	421	493	549	607	661
2018 - 2019 Billable	70	150	202	269	327	395	445	506	581	635	691	760
2019 - 2020 Billable	61	122	198	262	320	370	413	462	521	554	637	639
2020 - 2021 Billable	60	115	176	234	282	311	365	423	470	552	661	733

