



## Finance Committee

### AGENDA

Wednesday, April 21<sup>st</sup>, 2021 at 9:00 AM  
CLSD Headquarters, 38901 Ocean Drive, Gualala, CA

Due to the Covid-19 pandemic, all Brown Act Board meetings are held in person at the Platte Training Center utilizing protective measures and via teleconference. To join the board meeting virtually, please:

Meeting Link: <https://clsd.my.webex.com/clsd.my/j.php?MTID=m89999db10a80207f9b02af20b30076e5> Meeting number: 182 829 7339 PW: 1234

- |  |             |
|--|-------------|
| 1. Call to Order   | Tilles      |
| 2. Agenda Approval   | Tilles      |
| 3. Minutes Approval: March 17th, 2021 meeting                  | Tilles      |
| 4. Privilege of the floor                                      | Tilles      |
| 5. Ambulance revenue – Wittman (YTD)                           | Crowl       |
| 6. Expenses YTD  | Crowl       |
| 7. Cash Flow   | Crowl       |
| 8. Banking review  | Crowl       |
| 9. Ambulance transport data YTD                                | Crowl       |
| 10. Other:   | Crowl       |
| • FY22 Budget and Reserves                                     |             |
| • GEMT-QAF / IGT updates                                       |             |
| • Write-off/Hardship CLSD Billing Update                       |             |
| 11. Shout out  | Open to all |
| 12. Next FC Meetings – Third Wednesdays of the month, 9:00 AM. |             |
| • May 19 <sup>th</sup> 2021                                    |             |
| • June 16 <sup>th</sup> 2021                                   |             |
| • July 21 <sup>st</sup> 2021                                   |             |
| 13. Adjournment  |             |

COAST LIFE SUPPORT DISTRICT  
Post Office Box 1056 • Gualala,  
California 95445 www.clsd.ca.gov



### Finance Committee

Minutes of Meeting March 17<sup>th</sup>, 2021 at 9:30 am -Bill Platt Training Center  
Due to the COVID 19 threat and Shelter in Place order, this meeting was held by  
teleconference (via audio participation).

1. **Call to Order:** The meeting was called to order at 9:30 am by Treasurer Michael Tilles. FC Directors also present: Geoffrey Beaty and Naomi Schwartz. Also attending District Administrator David Crowl, Ops Manager Evan Dilks, Executive Assistant/Bookkeeper Robin Dills.
2. **Agenda Approval:** Director Schwartz moved to adopt the agenda as written, seconded by Director Beaty. All ayes.
3. **Meeting Minutes Approval:** Director Schwartz moved to approve the Feb 17<sup>th</sup>, 2021 FC meeting minutes and was seconded by Director Beaty. All ayes.
4. **Privilege of the floor:** None.
5. **Ambulance Revenue- Wittman:** There was a decrease in revenue, which is partly affected by lower call volume from prior months (Dec 2020), just now realizing that revenue.
  - a. Payments for Feb 2021 totaled \$29,028 with A/R of \$550,249. February had 57 billable incidents with 39 transports. Cumulative are 423 billable incidents with 337 transports for the fiscal year.
  - b. Based on February's Billable incidents, CLSD should see an increase to revenue by the end of the FY.
  - c. The 1st part of February CLSD ran Three 3<sup>rd</sup> out Ambulances (responding to 80 incidents). During one of those 48-hour periods, both Ambulances were busy for 29 hrs. out of 48 leaving no available Ambulance, which is a cause for concern. We also saw a large increase to night calls. By the end of February, incidents slowed down and became over-all consistent. CLSD will keep a close eye on this for future adjustment to staffing, schedule, and Ambulances.
  - d. Crews are doing a fantastic job at representing the district providing great care despite the increase to calls.
  - e. Review of Aging: In Jan 2021, CLSD started the new process of aging claims. This new and revised policy involves identifying outstanding aging claims, writing off claims, approving hardships, and minimizes the number of claims needing to go before the board. During February, about a dozen aging claims remain out of 120. All claims have been reviewed and assigned the appropriate action based on the policy. A handful of claims are awaiting hardship information to be returned for review. F.C. Board can expect to see this activity reflected on the Amb. Rev. YTD Report next month.
6. **Expenses YTD:** Expenses are showing to be higher than budgeted. This was explained with the notes in the P&L. Expenses are expected to level out by Summer.
7. **Cash Flow:** CLSD is showing a positive Cash flow (in respect to the budget) and is within expectations. A gain in Parcel tax has been received (last month). The excess cash reserves are still showing on the bank statement. These funds will be put back into the Schwab investment account once D.A. Crowl gains his access to that account.
8. **Banking and Investments Statement review:** The Financial statements and check register were reviewed.

**9. Ambulance Transport data** – 39 Transport and 58 Billable Incidents. See reports in the agenda packet or #5 (a). above.

**10. Other:**

- a. **REMSTC (Training Grant):** CLSD received a confirmation letter that the Training Grant was received. CLSD anticipates hearing an update by July if it will be approved.
- b. **Budget:** Next month we will be working on the FY22 Budget. We anticipate a smooth process this year and will be including the Training Grant as part of the pre-liminary budget.
- c. **Benefits Update:** County council has agreed that offering benefits to halftime (per-diem) employee's is ok. An update to the Job description will state that they are per-diem and scheduled as needed. There are currently two candidates for the halftime positions that are been considered and hope to introduce them at the next months BOD meeting.
- d. **GEMT-QAF/IGT update:** for IGT the 1<sup>st</sup> Provider-Match and fee is scheduled to be wired at the end of March.
- e. **GEMT/IGT:** All indication's point to these two programs expanding and merging, resulting in greater returns.
- f. **COVID 19 vaccination efforts:** COVID 19 vaccination clinics are being held at the Fire Station. There has been 9 clinics so far. CLSD will continue to hold 1 clinic a week at a minimum.
- g. **New Hires:** CLSD had 6 incredible candidates apply for 1 paramedic and 2 part-time paramedics. We are happy to say we were able to fill these positions. It is a good reflection on CLSD, when many other companies are facing large shortages, that so many quality candidates want to come work for CLSD.
- h. **F.C Meetings:** A discussion took place about the possibility of holding the meetings in person. Several suggests were given (ex: highbred model-some in person and others attending by Web-X dependent on comfort level) on how to bring some normalcy back. It was agreed that taking appropriate steps to holding meeting in person is important. Measures are in the works to accommodate those who want to be in person (with the appropriate distancing and masks) and those who would still like to join by Web-X.

**11. Shout Out:** D.A. Cowl – thanked Robin Dills for diving deeply this month helping give a more comprehensive and transparent position of the financials and Clara Frost for her work on ageing reports.

**12. Next FC Meeting:** Third Wednesdays of the month, at 9:00AM.

- Apr 21, 2021, May 19, 2021, June 16<sup>th</sup>,2021

**13. Adjournment:** at 10:26 AM, Director Beaty made a motion to adjourn and seconded by Director Schwartz. All ayes.

Minutes approved:

\_\_\_\_\_ (Date)

Michael Tilles, Treasurer

### CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
<b>FY20</b>													
APR '20	46	\$ 179,336	\$ 61,654	\$ 36,685	\$ 9,182	\$ 71,815	\$ 42,942	\$ 848	\$ 42,094	\$ -	\$ -	\$ -	\$ 446,772
MAY '20	44	\$ 178,031	\$ 89,447	\$ 30,422	\$ 778	\$ 57,384	\$ 71,715	\$ 196	\$ 71,519	\$ -	\$ -	\$ 306	\$ 432,943
JUNE '20	41	\$ 143,060	\$ 61,140	\$ 25,637	\$ 11,898	\$ 44,385	\$ 80,126	\$ -	\$ 80,126	\$ -	\$ 8,269	\$ -	\$ 388,932
<b>FY21</b>													
JULY '20	60	\$ 234,039	\$ 100,164	\$ 39,824	\$ 11,326	\$ 82,725	\$ 53,954	\$ 250	\$ 53,704	\$ 9,460	\$ 3,477	\$ 243	\$ 405,260
AUG '20	55	\$ 250,373	\$ 110,193	\$ 38,146	\$ 4,986	\$ 97,048	\$ 71,580	\$ 1,154	\$ 70,426	\$ -	\$ (0.19)	\$ -	\$ 431,882
SEPT '20	61	\$ 252,324	\$ 96,311	\$ 43,517	\$ 7,999	\$ 104,497	\$ 68,602	\$ -	\$ 68,602	\$ -	\$ 4,929	\$ -	\$ 462,848
OCT '20	58	\$ 253,498	\$ 99,962	\$ 39,992	\$ 2,269	\$ 111,276	\$ 70,665	\$ -	\$ 70,665	\$ -	\$ -	\$ -	\$ 503,459
NOV '20	48	\$ 204,221	\$ 75,028	\$ 47,860	\$ 2,579	\$ 78,754	\$ 95,678	\$ -	\$ 95,678	\$ -	\$ -	\$ 96	\$ 486,631
DEC '20	39	\$ 156,802	\$ 94,882	\$ 10,651	\$ 21,820	\$ 29,449	\$ 54,496	\$ -	\$ 54,496	\$ -	\$ -	\$ -	\$ 461,583
JAN'21	58	\$ 237,442	\$ 106,998	\$ 41,155	\$ 11,841	\$ 77,448	\$ 60,700	\$ -	\$ 60,700	\$ -	\$ -	\$ 158	\$ 478,489
FEB'21	57	\$ 211,610	\$ 77,196	\$ 32,249	\$ 333	\$ 101,832	\$ 36,867	\$ 7,839	\$ 29,028	\$ -	\$ 1,044	\$ -	\$ 550,249
MAR'21	47	\$ 165,670	\$ 62,820	\$ 36,698	\$ 8,928	\$ 57,223	\$ 75,587	\$ 330	\$ 75,257	\$ 40,118	\$ 20,365	\$ -	\$ 471,732

MARCH '20	59	\$ 261,643	\$ 110,627	\$ 48,243	\$ 3,907	\$ 98,866	\$ 52,109	\$ 1,137	\$ 50,972	\$ -	\$ 1,000	\$ 30	\$ 417,051
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FY To Date	483	\$ 1,965,978	\$ 823,553	\$ 330,091	\$ 72,081	\$ 740,253	\$ 588,130	\$ 9,573	\$ 578,557	\$ 49,578	\$ 29,815	\$ 496
Last 12 Months	614	\$ 2,466,405	\$ 1,035,794	\$ 422,835	\$ 93,939	\$ 913,837	\$ 782,913	\$ 10,617	\$ 772,296	\$ 49,578	\$ 38,084	\$ 802

Monthly Average FY To Date	54	\$ 218,442	\$ 91,506	\$ 36,677	\$ 8,009	\$ 82,250	\$ 65,348	\$ 1,064	\$ 64,284	\$ 5,509	\$ 3,313	\$ 55
Monthly Average Last 12 Months	51	\$ 205,534	\$ 86,316	\$ 35,236	\$ 7,828	\$ 76,153	\$ 65,243	\$ 885	\$ 64,358	\$ 4,131	\$ 3,174	\$ 67

AGING (323 Bills)							
Month	Current (44)	31-60 (49)	61-90 (32)	91-120 (50)	121-180 (44)	180+ (104)	Balance
MAR	\$ 78,294	\$ 78,825	\$ 32,852	\$ 42,948	\$ 83,992	\$ 154,822	\$ 471,732

<b>CMS TRANSPORTS ON -HOLD</b>		
TOTAL	<b>\$ 2,493.06</b>	MAR

**Coast Life Support District**  
**Profit & Loss Budget Overview FY21**  
**July 2020 through March 2021**

	Jul '20 - Mar 21	Budget	\$ Over Budget	% of Budget
<b>Ordinary Revenue/Expense</b>				
<b>Revenue</b>				
4000 · CLSD Special Taxes	1,746,938.60	1,613,280.73	133,657.87	108.3%
4100 · Interest Revenue	8.95	0.00	8.95	100.0%
4200 · Ambulance Revenue	719,699.82	487,499.99	232,199.83	147.6% <sup>1</sup>
4400 · Miscellaneous Revenue	66,727.02	0.00	66,727.02	100.0%
4410 · Intergovernmental Transport(IGT)	0.00	187,500.00	-187,500.00	0.0%
4420 · Ground Emerg Med Transport	0.00	15,000.00	-15,000.00	0.0%
4421 · GEMT QAF Revenue	0.00	0.00	0.00	0.0%
4500G · Training Grant Revenue	126,600.37	109,371.50	17,228.87	115.8% <sup>2</sup>
<b>Total Revenue</b>	<b>2,659,974.76</b>	<b>2,412,652.22</b>	<b>247,322.54</b>	<b>110.3%</b>
<b>Expense</b>				
5000 · Wages and Benefits	1,299,955.17	1,265,802.78	34,152.39	102.7% <sup>3</sup>
5000G · Wages & Benefits-Training Grant	100,318.26	97,152.75	3,165.51	103.3%
6000 · Ambulance Operations	141,134.02	136,691.51	4,442.51	103.3%
6000G · Training Grant Operations	23,782.11	12,605.23	11,176.88	188.7% <sup>4</sup>
66000 · Payroll Expenses	0.00	0.00	0.00	0.0%
6700 · Overhead/Administration	155,647.93	171,506.25	-15,858.32	90.8%
6700G · Overhead/Administration -Training Grant	2,500.00	8,050.75	-5,550.75	31.1%
6971 · IGT	133,355.00	0.00	133,355.00	100.0% <sup>5</sup>
7000 · Urgent Care	623,135.93	623,135.99	-0.06	100.0%
8000 · Interest Expense	893.51	0.00	893.51	100.0%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	79,061.59	79,061.59	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
<b>Total Expense</b>	<b>2,559,783.52</b>	<b>2,394,006.85</b>	<b>165,776.67</b>	<b>106.9%</b>
<b>Net Operating Surplus</b>	<b>100,191.24</b>	<b>18,645.37</b>	<b>81,545.87</b>	<b>537.4%</b>
<b>Net Revenue</b>	<b>100,191.24</b>	<b>18,645.37</b>	<b>81,545.87</b>	

# Coast Life Support District Profit & Loss Budget Overview FY21 July 2020 through March 2021

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**1.** NET BILLING: \*Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)

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**2.** Training Grant - reimbursement of Services, payroll, employer taxes, training equipment.  
Revenues represents accrual grant expenses (invoiced) to the Training Grant.  
Some expenses (ex: Training Equipement ~22k) were purchases at the beginning of the Grant and are showing higher than budgeted. Will continue to monitor expenses.

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**3.** 5000-wages & benifis  
5300-Payroll taxes:Payroll Taxes - Higher than normal due to transition of District Administrators, DA step increase, retention salary. Also, there were three pay periods in July and Dec FY21. Jan FY21 Prior DA Retired and CLSD should see this decrease.  
5405-Admin Salary:Higher than normal due to the New DA Step increase and retention salary.The Opt's Manager's Ambulance Wage not spilt out from his Admin Salary (Budgeted to 5410), as well as, three pay periods in July & Dec FY21. Increase hours for Grant prep and maintenace. Prior DA has retired in Jan FY21 and CLSD should start seeing a decrease. In Mar we have seen this decrease (Total Wage & Benefits in Feb: \$47,820.35 & Mar \$34,152.39= -\$13,668.11).  
5430-Some expense not yet realized.  
5500-Work Comp Insurance: billing based on the Annual SDRMA-WC PAYROLL RECONCILIATION REPORT. Billing adjustments (charges/credits) are made based on those finding. Recieved a rebate/refund of 5,489.04 in Oct. (based on Annual PR Reconciliation). An increase to wages in FY21 ( Operations and REMSTC Grant) are expected. Part of the Work Comp is being coded to the Training Grant.

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**4.** Purchase of Training Grant equipment hit in Dec.(Reimbursed by the Training Grant) Bugeted expense are split over 12 months FY21

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**5.** Provider Match and Fee

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## Coast Life Support District Profit & Loss Budget Overview FY21 July 2020 through March 2021

	Jul '20 - Mar 21	Budget	\$ Over Budget	% of Budget
<b>Ordinary Revenue/Expense</b>				
<b>Revenue</b>				
4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes	967,494.86	905,946.75	61,548.11	106.8%
4002 · Sonoma County Taxes	779,443.74	707,333.98	72,109.76	110.2%
<b>Total 4000 · CLSD Special Taxes</b>	<b>1,746,938.60</b>	<b>1,613,280.73</b>	<b>133,657.87</b>	<b>108.3%</b>
4100 · Interest Revenue	8.95	0.00	8.95	100.0%
4200 · Ambulance Revenue	719,699.82	487,499.99	232,199.83	147.6% <sup>1</sup>
4400 · Miscellaneous Revenue	66,727.02	0.00	66,727.02	100.0%
4410 · Intergovernmental Transport(IGT)	0.00	187,500.00	-187,500.00	0.0% <sup>2</sup>
4420 · Ground Emerg Med Transport	0.00	15,000.00	-15,000.00	0.0% <sup>3</sup>
4421 · GEMT QAF Revenue	0.00	0.00	0.00	0.0%
4500G · Training Grant Revenue	126,600.37	109,371.50	17,228.87	115.8% <sup>4</sup>
<b>Total Revenue</b>	<b>2,659,974.76</b>	<b>2,412,652.22</b>	<b>247,322.54</b>	<b>110.3%</b>
<b>Expense</b>				
5000 · Wages and Benefits	1,299,955.17	1,265,802.78	34,152.39	102.7% <sup>5</sup>
5000G · Wages & Benefits-Training Grant	100,318.26	97,152.75	3,165.51	103.3%
6000 · Ambulance Operations	141,134.02	136,691.51	4,442.51	103.3%
6000G · Training Grant Operations	23,782.11	12,605.23	11,176.88	188.7% <sup>6</sup>
66000 · Payroll Expenses	0.00	0.00	0.00	0.0%
6700 · Overhead/Administration				
6180 · Utilities	11,985.62	10,500.00	1,485.62	114.1%
6188 · Telephone	5,182.33	4,875.00	307.33	106.3%
6300 · Insurance	13,459.00	13,462.50	-3.50	100.0%
6713 · Ambulance Billing	30,197.98	29,250.00	947.98	103.2%
6714 · GEMT QAF Expense	14,858.00	10,518.75	4,339.25	141.3%
6718 · Office Supp/Equip/Software				
6718.1 · Office Supplies	1,067.58	2,250.00	-1,182.42	47.4%
6718.2 · Computer Equipment	1,292.48	3,750.00	-2,457.52	34.5%
6718.3 · Software	2,668.32	3,000.00	-331.68	88.9%
6718 · Office Supp/Equip/Software - Other	0.00	0.00	0.00	0.0%
<b>Total 6718 · Office Supp/Equip/Software</b>	<b>5,028.38</b>	<b>9,000.00</b>	<b>-3,971.62</b>	<b>55.9%</b>
6720 · Board Expenses	6,467.75	18,750.00	-12,282.25	34.5% <sup>7</sup>
6730 · Consultants				
6731 · Administration	4,069.77	0.00	4,069.77	100.0%
6734 · IT	4,987.67	4,875.00	112.67	102.3%
6735 · EMS Survey	2,774.85	2,625.00	149.85	105.7%
6737 · Financial/Bookkeeping	0.00	6,750.00	-6,750.00	0.0% <sup>B</sup>
6738 · Legal	3,036.00	3,750.00	-714.00	81.0%
6739 · Policy Development	1,500.00	0.00	1,500.00	100.0%
6740 · Audit	9,900.00	7,125.00	2,775.00	138.9%
6741 · Tax Administration - NBS	8,754.00	9,000.00	-246.00	97.3%
<b>Total 6730 · Consultants</b>	<b>35,022.29</b>	<b>34,125.00</b>	<b>897.29</b>	<b>102.6%</b>
6742 · Bank/Merchant Fees	1,386.10	1,275.00	111.10	108.7%
6755 · Property Tax Admin	13,341.50	13,125.00	216.50	101.6%
6760 · Education/Professional Dev	2,033.95	3,750.00	-1,716.05	54.2%
6765 · Election Costs/Reserve	326.40	0.00	326.40	100.0%
6770 · Dues, Subscrip, Membership	8,767.66	11,250.00	-2,482.34	77.9%
6788 · Printing & Reproduction	1,382.71	2,250.00	-867.29	61.5%
6795 · Travel/Transportation	0.00	3,750.00	-3,750.00	0.0%
6970 · Community Dev/Training	6,208.26	5,625.00	583.26	110.4%
<b>Total 6700 · Overhead/Administration</b>	<b>155,647.93</b>	<b>171,506.25</b>	<b>-15,858.32</b>	<b>90.8%</b>

**Coast Life Support District**  
**Profit & Loss Budget Overview FY21**  
**July 2020 through March 2021**

	Jul '20 - Mar 21	Budget	\$ Over Budget	% of Budget
<b>6700G · Overhead/Administration -Training Grant</b>				
6730G · Consultants	2,500.00	2,500.00	0.00	100.0%
6795G · Travel & Conferences	0.00	5,213.25	-5,213.25	0.0% <sup>9</sup>
6970G · Meals (annual conference)	0.00	337.50	-337.50	0.0%
<b>Total 6700G · Overhead/Administration -Training Grant...</b>	<b>2,500.00</b>	<b>8,050.75</b>	<b>-5,550.75</b>	<b>31.1%</b>
6971 · IGT	133,355.00	0.00	133,355.00	100.0% <sup>10</sup>
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<b>Total Expense</b>	<b>2,559,783.52</b>	<b>2,394,006.85</b>	<b>165,776.67</b>	<b>106.9%</b>
<b>Net Operating Surplus</b>	<b>100,191.24</b>	<b>18,645.37</b>	<b>81,545.87</b>	<b>537.4%</b>
<b>Net Revenue</b>	<b>100,191.24</b>	<b>18,645.37</b>	<b>81,545.87</b>	





# Coast Life Support District Profit & Loss Budget Overview FY21 July 2020 through March 2021

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1. NET BILLING: \*Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)  
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  2. IGT Receivable: the amount receivable for IGT/transports historically will not reflect until later in FY21  
.....
  3. GEMT Receivable: the amount receivable for IGT/transports historically will not reflect until later in FY21  
.....
  4. Training Grant - reimbursement of Services, payroll, employer taxes, training equipment.  
Revenues represents accrual grant expenses (invoiced) to the Training Grant.  
Some expenses (ex: Training Equipement ~22k) were purchases at the beginning of the Grant and are showing higher than budgeted. Will continue to monitor expenses.  
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  5. Admin Salary:Higher than normal due to the New DA Step increase and retention salary.The Opt's Manager's Ambulance Wage not spilt out from his Admin Salary (Budgeted to 5410), as well as, three pay periods in July & Dec FY21. Increased hours to handle Grant . Prior DA has retired in Jan FY21 and CLSD should start seeing a decrease.  
  
Admin Salary:Higher than normal due to the New DA Step increase and retention salary.The Opt's Manager's Ambulance Wage not spilt out from his Admin Salary (Budgeted to 5410), as well as, three pay periods in July & Dec FY21. Increased hours to handle Grant . Prior DA has retired in Jan FY21 and CLSD should start seeing a decrease. In Mar we have seen this decrease (Total Wage & Benefits in Feb: \$47,820.35 & Mar \$34,152.39= -\$13,668.11).  
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  6. Training Grant Amb Ops Wages are more heavy upfront (multiple classes being held at this time). By Summer we should see a lull and balance out.  
Purchase of Training Grant equipment hit in Dec.(Reimbursed by the Training Grant) Bugeted expense are split over 12 months FY21  
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  7. DA Recruitment- New DA in place. expenses complete. Budget also included New "BRANDING" -in pending status.  
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  8. Expenses not yet realized.  
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  9. Expenses put on hold due to COVID-19  
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  10. Provider Match and Fee  
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### CLSD RUN DATA for the PRECEEDING 12 MONTHS

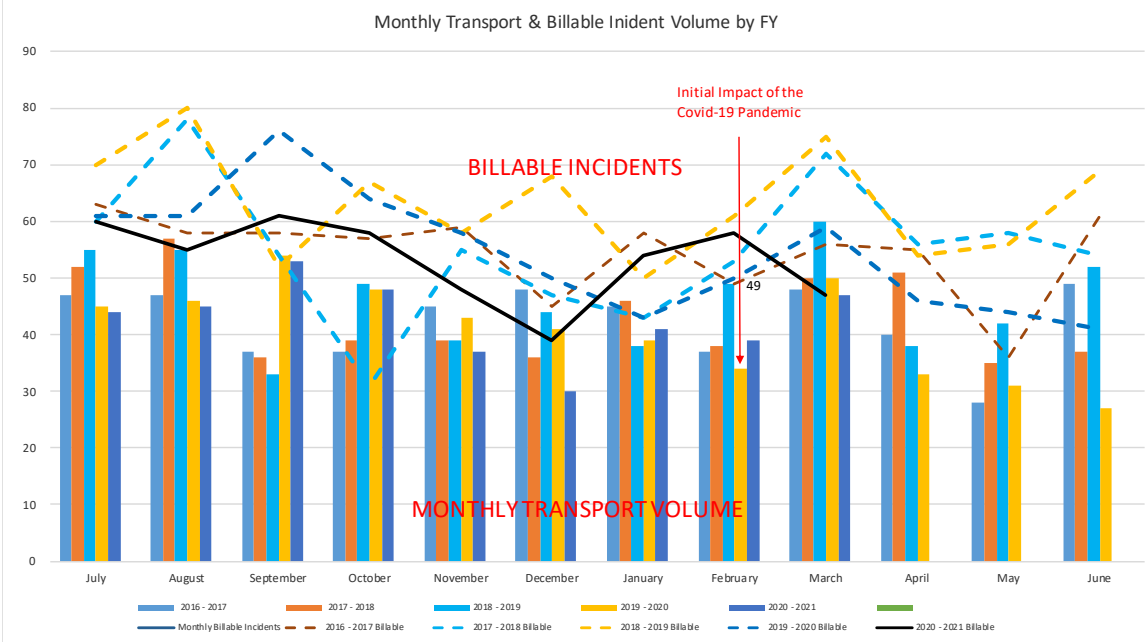
ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

MONTH <small>MOST CURRENT ON TOP</small>	INCIDENT		PCR		RESIDEN		ALS		DAYTIME		NIGHT		TOTAL		LANDING		DRY RUN		T&R		TO RCMS		FROM RCMS			
	PATIENT CONTACT IN-FIELD		PATIENT CARE RECORD		RESI-DENT	NON RES	ADVANCED LIFE SUPPORT		9:00 AM TO 9:00 PM		9:00 PM TO 9:00 AM		TRANSPORTS			CANCELLED ON ROUTE			ALS		ALS		BLS			
	Current	Year Prior	Current	Year Prior	Current Year		Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior
21-Mar	61	73	47	61	44	3	47	47	43	18	47	49	6	6	14	10	15	10	1	3	7	14	0	0		
21-Feb	80	69	59	47	49	9	49	30	55	25	39	34	5	1	18	16	20	16	1	1	5	11	0	0		
21-Jan	67	64	54	49	29	12	41	30	64	3	41	39	7	6	17	14	13	11	5	1	3	8	0	0		
20-Dec	60	67	43	51	37	2	30	36	43	17	30	40	5	4	18	7	13	11	0	1	5	10	0	0		
20-Nov	64	84	49	63	41	7	37	47	51	13	37	48	8	9	14	22	12	11	1	0	6	13	0	0		
20-Oct	84	84	63	58	54	16	47	47	68	16	48	48	9	7	22	17	11	16	0	2	13	11	0	0		
20-Sep	84	94	63	66	43	18	53	51	64	16	53	54	15	12	17	20	10	23	1	0	9	13	0	1		
20-Aug	79	85	56	61	57	9	45	41	63	16	45	45	5	11	22	22	11	13	3	1	14	13	0	3		
20-Jul	79	84	57	61	53	14	44	45	63	16	44	45	7	9	18	11	13	16	2	2	19	11	0	0		
20-Jun	47	67	42	38	31	10	27	29			27	30	5	7	5	15	15	8	0	0	7	7	0	7		
20-May	67	87	38	58	39	10	29	41			30	42	7	5	15	19	8	14	0	4	7	10	1	0		
20-Apr	65	78	44	53	43	5	31	31			33	38	4	5	10	20	11	15	1	1	6	8	2	3		
	838	984	617	700	529	126	461	482	416	0	97	0	471	538	79	89	184	214	143	168	17	23	114	124	3	28
	Patient Contacts		PCR		RES / NON		ALS		Daytime		Night		T:Transports		LZ		DRY RUN		T&R		TO RCMS		FROM RCMS			

MONTHLY AMBULANCE DATA

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2015 - 2016	52	39	39	34	28	35	47	29	49	38	57	42
2016 - 2017	47	47	37	37	45	48	45	37	48	40	28	49
2017 - 2018	52	57	36	39	39	36	46	38	50	51	35	37
2018 - 2019	55	55	33	49	39	44	38	49	60	38	42	52
2019 - 2020	45	46	54	48	43	41	39	34	50	33	31	27
2020 - 2021	44	45	53	48	37	30	41	39	47			

Monthly Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	58	58	57	59	45	58	49	56	55	36	61
2017 - 2018 Billable	60	78	54	31	55	47	43	53	72	56	58	54
2018 - 2019 Billable	70	80	52	67	58	68	50	61	75	54	56	69
2019 - 2020 Billable	61	61	76	64	58	50	43	50	59	46	44	41
2020 - 2021 Billable	60	55	61	58	48	39	54	58	47			



CUMULATIVE AMBULANCE DATA

Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2015 - 2016	52	91	130	164	192	227	274	303	352	390	447	489
2016 - 2017	47	94	131	168	213	261	306	343	391	431	459	508
2017 - 2018	52	109	145	184	223	259	304	343	393	444	479	516
2018 - 2019	55	110	143	192	231	275	313	362	422	460	502	554
2019 - 2020	45	91	145	193	236	277	316	350	400	433	464	491
2020 - 2021	44	89	142	190	227	257	298	337	384			

Cumulative Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	121	179	236	295	340	398	447	503	558	594	655
2017 - 2018 Billable	60	138	192	223	278	325	368	421	493	549	607	661
2018 - 2019 Billable	70	150	202	269	327	395	445	506	581	635	691	760
2019 - 2020 Billable	61	122	198	262	320	370	413	462	521	554	598	639
2020 - 2021 Billable	60	115	176	234	282	311	365	423	470			

