



Finance Committee

AGENDA

Wednesday, March 18th, 2020 at 9:00 AM
CLSD Headquarters, 38901 Ocean Drive, Gualala, CA

1. Call to Order Tilles
2. Agenda Approval Tilles
3. Minutes Approval: Wed February 19th, 2020 meeting Tilles
4. Privilege of the floor Tilles
5. Ambulance revenue – Wittman (YTD) Caley
6. Expenses YTD Caley
7. Cash Flow Caley
8. Banking and Investment statements review Caley
9. Ambulance dispatch, 2nd-Out Program & transport data YTD Caley
10. Other:
 - FY19 Audit discussion Caley
 - Treasury renewal update Caley
 - Ballot Measure update Caley
 - RCMS FC Update Beaty
 - IGT/GEMT-QAF updates Caley
 - Overpayment refund status
 - Wire FY18/19 IGT funds by Mar 20, 2020
 - Worker's Comp quote
 - Rural EMS Training Grant (potential \$200K/yr x 4 years)
11. Next FC Meetings – Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room
 - Apr 15th, 2020
 - May 20th, 2020
 - Jun 17th, 2020
12. Adjournment



Finance Committee

Minutes of Meeting February 19th, 2020 at 9:00 AM – Bill Platt Training Center

1. **Call to Order:** The meeting was called to order at 9:03 AM by Treasurer Michael Tilles. FC Directors also present: Geoffrey Beaty and Naomi Schwartz. Also attending ex-officio District Administrator David Caley, Ops Manager Evan Dilks, and community member Janis Dolphin.
2. **Agenda Approval:** Director Schwartz moved to adopt the agenda as written and seconded by Director Beaty. All ayes.
3. **Meeting Minutes Approval:** Director Schwartz moved to approve the January 22nd, 2020 FC meeting minutes and was seconded by Director Beaty. All ayes.
4. **Privilege of the floor:** None.
5. **Ambulance revenue – Wittman (YTD)** Net payments for January 2020 were \$85,951 with A/R of \$397,309. January had 43 billable incidents with 39 transports. Cumulative are 413 billable incidents with 316 transports.
6. **Expenses YTD:** Expenses continue to be within budget.
7. **Cash Flow:** Cash flow is within expectations. DA outlined some short, intermediate, and long-term cash flow plans covering the next five years.
8. **Bank Statement, Check Register Review and Schwab Investment:** The January bank statement and check register were reviewed and questions answered to provide clarification as needed.
9. **Ambulance dispatch and transport data YTD:** Our 2nd Paramedic Program in January covered 30 of 31 days during the 9 AM – 9 PM period and 25 days from 9 PM – 9 AM. There were 8 billable incidents: all were between 9 AM-9 PM and – five were billed as ALS.
10. **Other:**
 - a. FY19 Audit – Mgmt Response and MD&A drafted for review. Staff reviewing adjustments.
 - b. Discussion of possibly reestablishing a District Finance Officer: For consideration, the FC discussed the duties the DFO position, when left vacated, fell to the responsibility of the DA. In consideration of the recruitment for a new DA, the BOD may assess and consider this position again – partly to help establish redundancy.
 - c. Treasury Renewal update
 - d. Ballot Measure update-The measure has been filed in a timely manner in both Counties
 - e. RCMS FC update
 - f. DHCS – refund still pending of overpayment. CLSD must wire IGT provider match funds by Mar 20, 2020.
 - g. Working on getting a competitive bid for Worker's Comp – in progress
 - h. Considering responding to Funding Opportunity Announcement for Rural EMS Training. Potential of up to \$200K/yr for 4 years = total of \$800K.
11. **Next FC Meeting:** Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room
 - March 18, 2020
 - April 15, 2020
 - May 20, 2020

12. Adjournment: at 11:32 AM. Director Schwartz moved to adjourn, seconded by Director Beaty. All Ayes.

13. Minutes approved:

_____(Date)_____

Michael Tilles, Treasurer

DRAFT

CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
FY19													
MARCH '19	75	\$ 297,252	\$ 172,524	\$ 32,088	\$ 964	\$ 91,676	\$ 39,210		\$ 39,210	\$ 38,101	\$ 5,024	\$ -	\$ 464,867
APRIL '19	54	\$ 196,917	\$ 143,715	\$ 18,395	\$ 3,144	\$ 31,662	\$ 71,037	\$ 1,091	\$ 69,947	\$ -	\$ 250	\$ 65	\$ 426,397
MAY '19	56	\$ 215,716	\$ 74,460	\$ 50,320	\$ 967	\$ 89,969	\$ 67,379	\$ -	\$ 67,379	\$ 26,680	\$ 1,948	\$ 500	\$ 420,858
JUNE '19	69	\$ 245,187	\$ 127,965	\$ 28,276	\$ 5,326	\$ 83,620	\$ 49,795	\$ -	\$ 49,795	\$ 16,416	\$ 800	\$ 62	\$ 437,528
FY20													
JULY '19	61	\$ 225,748	\$ 62,734	\$ 2,853	\$ 7,631	\$ 152,530	\$ 71,407	\$ -	\$ 71,407	\$ -	\$ -	\$ 3,911	\$ 522,562
AUGUST '19	61	\$ 227,284	\$ 114,434	\$ 74,225	\$ 8,913	\$ 29,713	\$ 69,867	\$ -	\$ 69,867	\$ 16,067	\$ 1,837	\$ -	\$ 464,503
SEPTEMBER '19	76	\$ 277,000	\$ 75,627	\$ 47,381	\$ 6,146	\$ 147,846	\$ 48,221	\$ -	\$ 48,221	\$ -	\$ 7,930	\$ 15	\$ 556,213
OCTOBER '19	64	\$ 242,079	\$ 117,750	\$ 57,124	\$ 5,077	\$ 62,127	\$ 80,054	\$ 2,119	\$ 77,935	\$ -	\$ 4,914	\$ 158	\$ 535,648
NOVEMBER '19	58	\$ 236,748	\$ 138,127	\$ 38,467	\$ 250	\$ 59,904	\$ 68,727	\$ -	\$ 68,727	\$ -	\$ -	\$ -	\$ 526,824
DECEMBER '19	50	\$ 199,255	\$ 132,913	\$ 26,184	\$ 10,389	\$ 29,770	\$ 109,483	\$ -	\$ 109,483	\$ 15,870	\$ 6,211	\$ -	\$ 425,030
JANUARY '20	43	\$ 199,161	\$ 92,162	\$ 46,978	\$ 1,937	\$ 58,085	\$ 85,951	\$ 146	\$ 85,805	\$ (750)	\$ 750	\$ -	\$ 397,308
FEBRUARY '20	50	\$ 190,789	\$ 134,677	\$ 31,849	\$ 600	\$ 23,663	\$ 54,253	\$ -	\$ 54,253	\$ -	\$ 499	\$ 3,907	\$ 370,126

<i>FEB'19</i>	<i>61</i>	<i>\$ 233,790</i>	<i>\$ 94,248</i>	<i>\$ 63,149</i>	<i>\$ 9,264</i>	<i>\$ 67,129</i>	<i>\$ 47,592</i>		<i>\$ 47,592</i>	<i>\$ 34,163</i>	<i>\$ 233</i>	<i>\$ -</i>	<i>\$ 455,524</i>
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FY To Date	402	\$ 1,798,065	\$ 868,424	\$ 325,061	\$ 40,943	\$ 563,637	\$ 587,963	\$ 2,264	\$ 585,699	\$ 31,187	\$ 22,142	\$ 7,992
Last 12 Months	717	\$ 2,753,137	\$ 1,387,088	\$ 454,141	\$ 51,344	\$ 860,564	\$ 815,385	\$ 3,355	\$ 812,030	\$ 112,384	\$ 30,164	\$ 8,618

Monthly Average FY To Date	50	\$ 224,758	\$ 108,553	\$ 40,633	\$ 5,118	\$ 70,455	\$ 73,495	\$ 283	\$ 73,212	\$ 3,898	\$ 2,768	\$ 999
Monthly Average Last 12 Months	60	\$ 229,428	\$ 115,591	\$ 37,845	\$ 4,279	\$ 71,714	\$ 67,949	\$ 280	\$ 67,669	\$ 9,365	\$ 2,514	\$ 718

AGING							
Month	Current	31-60	61-90	91-120	121-180	180+	Balance
FEB 29TH	\$ 50,808	\$ 57,675	\$ 32,564	\$ 24,224	\$ 52,451	\$ 152,404	\$ 370,126

Coast Life Support District

Profit & Loss Budget Overview FY19

July 2019 through February 2020

	Jul '19 - Feb 20	Budget	\$ Over Budget	% of Budget
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes	1,328,154.92	1,208,973.28	119,181.64	109.9%
4100 · Interest Revenue	16.16	7,333.32	-7,317.16	0.2%
4200 · Ambulance Revenue	531,987.15	433,333.32	98,653.83	122.8% ¹
4400 · Miscellaneous Revenue	14,433.68	33,333.32	-18,899.64	43.3%
4410 · Intergovernmental Transport(IGT)	0.00	117,020.00	-117,020.00	0.0%
4420 · Ground Emerg Med Transport	-184.60	12,000.00	-12,184.60	-1.5%
4421 · GEMT QAF Revenue	0.00	30,736.00	-30,736.00	0.0%
Total Revenue	1,874,407.31	1,842,729.24	31,678.07	101.7%
Expense				
5000 · Wages and Benefits	951,808.95	974,616.64	-22,807.69	97.7%
6000 · Ambulance Operations	111,142.10	109,114.00	2,028.10	101.9%
66000 · Payroll Expenses	0.00	0.00	0.00	0.0%
6700 · Overhead/Administration	151,174.01	136,933.40	14,240.61	110.4%
6971 · IGT	0.00	0.00	0.00	0.0%
7000 · Urgent Care	550,206.00	550,210.00	-4.00	100.0%
8000 · Interest Expense	807.10	1,333.32	-526.22	60.5%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	62,442.68	62,442.68	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
Total Expense	1,827,580.84	1,834,650.04	-7,069.20	99.6%
Net Ordinary Operating Surplus	46,826.47	8,079.20	38,747.27	579.6%
Net Revenue	46,826.47	8,079.20	38,747.27	579.6%

1. AMBULANCE REVENUE: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)

Coast Life Support District

Profit & Loss Budget Overview FY19

July 2019 through February 2020

	Jul '19 - Feb 20	Budget	\$ Over Bud...	% of Budget
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes				
4004 · Mendocino Ambulance Tax	342,906.68	318,442.64	24,464.04	107.7%
4009 · Mendocino Urgent Care Tax	312,140.34	289,833.32	22,307.02	107.7%
4010 · Mendocino Ad Valorem Tax	77,582.19	70,500.00	7,082.19	110.0%
Total 4001 · Mendocino County Taxes	732,629.21	678,775.96	53,853.25	107.9%
4002 · Sonoma County Taxes				
4024 · Sonoma Ambulance Tax	280,966.86	250,096.00	30,870.86	112.3%
4029 · Sonoma Urgent Care Tax	295,825.53	261,368.00	34,457.53	113.2%
4030 · Sonoma County Special Tax	18,733.32	18,733.32	0.00	100.0%
Total 4002 · Sonoma County Taxes	595,525.71	530,197.32	65,328.39	112.3%
Total 4000 · CLSD Special Taxes	1,328,154.92	1,208,973.28	119,181.64	109.9%
4100 · Interest Revenue	16.16	7,333.32	-7,317.16	0.2%
4200 · Ambulance Revenue	531,987.15	433,333.32	98,653.83	122.8% ¹
4400 · Miscellaneous Revenue	14,433.68	33,333.32	-18,899.64	43.3%
4410 · Intergovernmental Transport(IGT)	0.00	117,020.00	-117,020.00	0.0%
4420 · Ground Emerg Med Transport	-184.60	12,000.00	-12,184.60	-1.5%
4421 · GEMT QAF Revenue	0.00	30,736.00	-30,736.00	0.0%
Total Revenue	1,874,407.31	1,842,729.24	31,678.07	101.7%
Expense				
5000 · Wages and Benefits				
5200 · Health Insurance	76,089.03	88,000.00	-11,910.97	86.5%
5300 · Payroll Taxes Emplr Costs	24,267.62	26,390.68	-2,123.06	92.0%
5350 · PERS Employer Costs	102,101.93	105,493.32	-3,391.39	96.8%
5405 · Administration Salaries				
5405.1 · Admin Salaries-Alloc/UC	-16,876.68	-16,876.68	0.00	100.0%
5405 · Administration Salaries - Other	191,162.77	171,354.00	19,808.77	111.6% ²
Total 5405 · Administration Salaries	174,286.09	154,477.32	19,808.77	112.8%
5410 · Ambulance Operations Wages	519,876.64	534,141.32	-14,264.68	97.3%
5430 · Extra Duty/Stipend Pay/DA	23,555.18	29,730.68	-6,175.50	79.2%
5500 · Work Comp Insurance	31,632.46	36,383.32	-4,750.86	86.9%
Total 5000 · Wages and Benefits	951,808.95	974,616.64	-22,807.69	97.7%
6000 · Ambulance Operations				
6030 · Med. Director Fee-non AHUC	25,200.00	25,200.00	0.00	100.0%
6040 · Dispatch Services	17,056.41	14,580.68	2,475.73	117.0%
6050 · Misc Reimbursements	0.00	0.00	0.00	0.0%
6100 · Station/Crew Expenses				
5100 · Uniforms & Med Tests	2,792.19	2,333.32	458.87	119.7%
6101 · Facility Repair & Maintenance	3,714.38	5,000.00	-1,285.62	74.3%
6102 · Facility Furniture	286.99	0.00	286.99	100.0%
6110 · Supps, Rental, Clean. etc	6,446.23	5,000.00	1,446.23	128.9%
6210 · Veh. Repair & Maintenance	11,408.52	15,000.00	-3,591.48	76.1%
6240 · Vehicle Fuel	15,406.56	16,666.68	-1,260.12	92.4%
6410 · Radios & Comm Equip				
6410.1 · ATT Tower Lease	562.50	0.00	562.50	100.0%
6410 · Radios & Comm Equip - Other	2,116.26	2,000.00	116.26	105.8%
Total 6410 · Radios & Comm Equip	2,678.76	2,000.00	678.76	133.9%
6510 · Medical Supplies & Equip	24,486.92	20,000.00	4,486.92	122.4%
Total 6100 · Station/Crew Expenses	67,220.55	66,000.00	1,220.55	101.8%
6980 · Misc. Employee Train. Exps	1,665.14	3,333.32	-1,668.18	50.0%
Total 6000 · Ambulance Operations	111,142.10	109,114.00	2,028.10	101.9%

Coast Life Support District

Profit & Loss Budget Overview FY19

July 2019 through February 2020

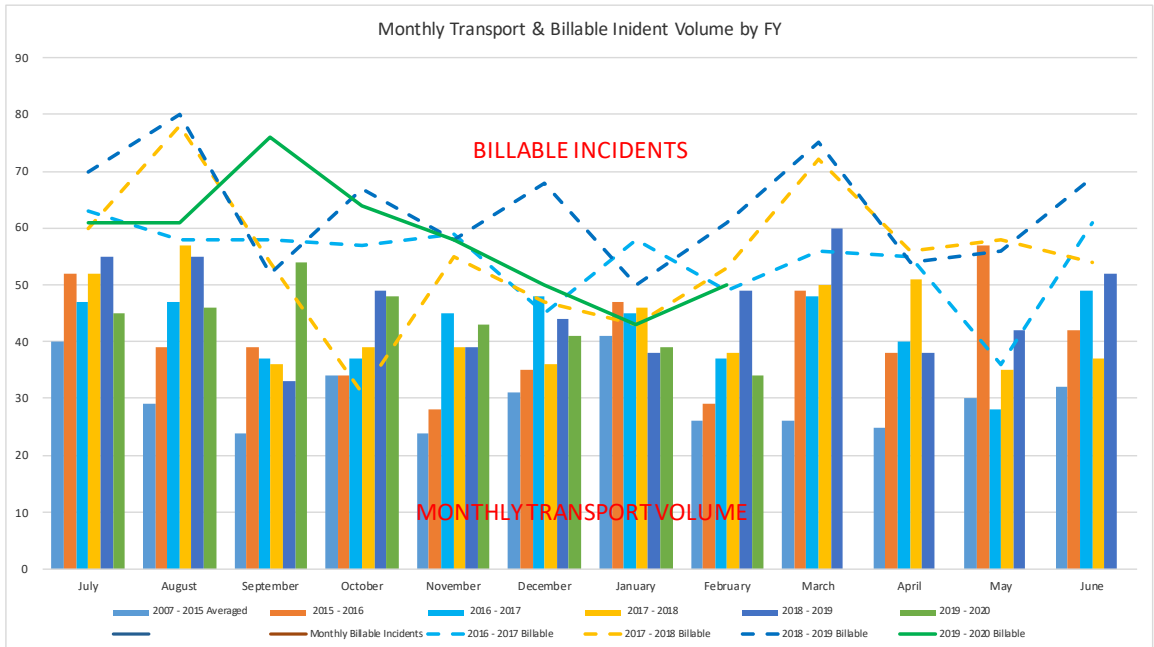
	Jul '19 - Feb 20	Budget	\$ Over Bud...	% of Budget
66000 · Payroll Expenses	0.00	0.00	0.00	0.0%
6700 · Overhead/Administration				
6180 · Utilities	10,255.57	8,666.68	1,588.89	118.3%
6188 · Telephone	4,068.63	4,333.32	-264.69	93.9%
6300 · Insurance	14,437.18	11,533.32	2,903.86	125.2%
6713 · Ambulance Billing	34,874.50	26,000.00	8,874.50	134.1%
6714 · GEMT QAF Expense	17,421.22	0.00	17,421.22	100.0%
6718 · Office Supp/Equip/Software				
6718.1 · Office Supplies	1,228.31	1,666.68	-438.37	73.7%
6718.2 · Computer Equipment	42.88	1,333.32	-1,290.44	3.2%
6718.3 · Software	1,850.01	2,000.00	-149.99	92.5%
6718 · Office Supp/Equip/Software - Other	0.00	0.00	0.00	0.0%
Total 6718 · Office Supp/Equip/Software	3,121.20	5,000.00	-1,878.80	62.4%
6720 · Board Expenses	1,490.61	1,666.68	-176.07	89.4%
6730 · Consultants				
6731 · Administration	9,418.67 ³			
6734 · IT	4,116.70	4,666.68	-549.98	88.2%
6735 · EMS Survey	811.20	2,000.00	-1,188.80	40.6%
6737 · Financial/Bookkeeping	328.12	2,000.00	-1,671.88	16.4%
6738 · Legal	8,625.00	3,333.32	5,291.68	258.8% ⁴
6739 · Policy Development	0.00	3,200.00	-3,200.00	0.0%
6740 · Audit	2,076.24	6,066.68	-3,990.44	34.2%
6741 · Tax Administration - NBS	7,562.00	7,333.32	228.68	103.1%
Total 6730 · Consultants	32,937.93	28,600.00	4,337.93	115.2%
6742 · Bank/Merchant Fees	1,146.15	800.00	346.15	143.3%
6755 · Property Tax Admin	10,059.57	11,666.68	-1,607.11	86.2%
6760 · Education/Professional Dev	1,792.86	666.68	1,126.18	268.9%
6765 · Election Costs/Reserve	254.88	16,666.68	-16,411.80	1.5%
6770 · Dues, Subscrip, Membership	7,395.27	8,000.00	-604.73	92.4%
6788 · Printing & Reproduction	2,571.88	4,000.00	-1,428.12	64.3%
6795 · Travel/Transportation	1,417.90	2,666.68	-1,248.78	53.2%
6970 · Community Dev/Training	7,928.66	6,666.68	1,261.98	118.9%
Total 6700 · Overhead/Administration	151,174.01	136,933.40	14,240.61	110.4%
6971 · IGT	0.00	0.00	0.00	0.0%
7000 · Urgent Care				
7011 · Admin Salaries-Alloc to UC	16,876.68	16,876.68	0.00	100.0%
7050 · UC Contract	533,329.32	533,333.32	-4.00	100.0%
Total 7000 · Urgent Care	550,206.00	550,210.00	-4.00	100.0%
8000 · Interest Expense				
8005 · EMS Interest Expense	0.00	0.00	0.00	0.0%
8000 · Interest Expense - Other	807.10	1,333.32	-526.22	60.5%
Total 8000 · Interest Expense	807.10	1,333.32	-526.22	60.5%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	62,442.68	62,442.68	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
Total Expense	1,827,580.84	1,834,650.04	-7,069.20	99.6%
Net Ordinary Operating Surplus	46,826.47	8,079.20	38,747.27	
Net Revenue	46,826.47	8,079.20	38,747.27	

1. AMBULANCE REVENUE: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)
2. Admin Salary: The Opt's Manager's Ambulance Wage not split out from his Admin Salary (Budgeted to 5410), along with, Increase of hours needed for the in house bookkeeper shared duties.
3. DA Retirement Replacement Search Retainer
4. Ballot Measure Development

MONTHLY AMBULANCE DATA

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2007 - 2015 Averaged	40	29	24	34	24	31	41	26	26	25	30	32
2015 - 2016	52	39	39	34	28	35	47	29	49	38	57	42
2016 - 2017	47	47	37	37	45	48	45	37	48	40	28	49
2017 - 2018	52	57	36	39	39	36	46	38	50	51	35	37
2018 - 2019	55	55	33	49	39	44	38	49	60	38	42	52
2019 - 2020	45	46	54	48	43	41	39	34				

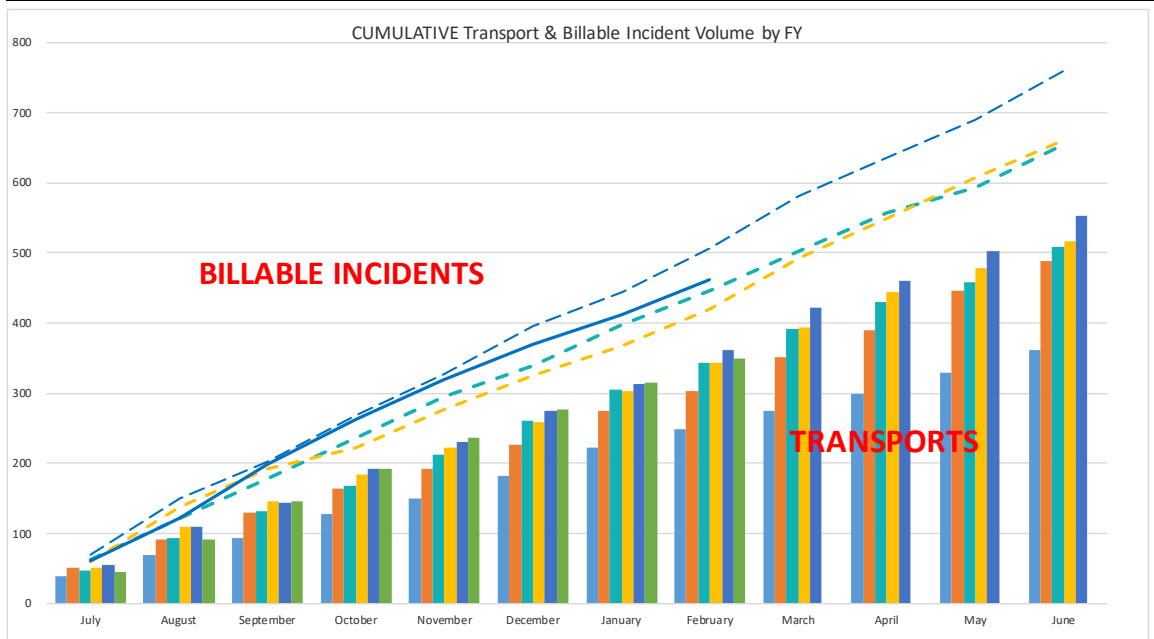
Monthly Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	58	58	57	59	45	58	49	56	55	36	61
2017 - 2018 Billable	60	78	54	31	55	47	43	53	72	56	58	54
2018 - 2019 Billable	70	80	52	67	58	68	50	61	75	54	56	69
2019 - 2020 Billable	61	61	76	64	58	50	43	50				



CUMULATIVE AMBULANCE DATA

Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2007 - 2015 Averaged	40	69	93	127	151	182	223	249	275	300	330	362
2015 - 2016	52	91	130	164	192	227	274	303	352	390	447	489
2016 - 2017	47	94	131	168	213	261	306	343	391	431	459	508
2017 - 2018	52	109	145	184	223	259	304	343	393	444	479	516
2018 - 2019	55	110	143	192	231	275	313	362	422	460	502	554
2019 - 2020	45	91	145	193	236	277	316	350				

Cumulative Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	121	179	236	295	340	398	447	503	558	594	655
2017 - 2018 Billable	60	138	192	223	278	325	368	421	493	549	607	661
2018 - 2019 Billable	70	150	202	269	327	395	445	506	581	635	691	760
2019 - 2020 Billable	61	122	198	262	320	370	413	462				



M-120: 1st Out - PM + EMT = ALS
M-122: 2nd Out - PM + EMT = ALS
B-121: Back up - EMT + EMT = BLS

2nd-Out Paramedic Tracking

2019	# of Shifts M-122 Staffed	Shift	Total M122 Incidents	Dispatched	Cancelled	AMA / RAS	Transports	Billed as ALS	Billed as BLS	Total billable	Notes
MAY	29	9:00 A - 9:00 P	15	13	6	3	4	4	2	7	(2) shifts no M-122 but B-121 not dispatched
	19	9:00 P - 9:00 A		2	1	0	1	1	0		
JUN	25	9:00 A - 9:00 P	11	10	0	0	10	10	0	11	(5) shifts no M-122 due to vacations. Once Hans independent - not an issue.
	12	9:00 P - 9:00 A		1	0	0	1	1	0		
JUL	28	9:00 A - 9:00 P	18	16	3	3	9	8	2	11	(3) days 2nd Out staffed by BLS (1 AMA)
	1	9:00 P - 9:00 A		2	0	0	1	1	0		
AUG	25	9:00 A - 9:00 P	9	7	3	0	5	5	0	6	All ALS incidents
	16	9:00 P - 9:00 A		2	1	0	1	1	0		
SEP	25	9:00 A - 9:00 P	13	17	5	9	9	9	8	17	5 shifts BLS - 2 transports
	20	9:00 P - 9:00 A		0	0	0	0	0	0		
OCT	30	9:00 A - 9:00 P	12	11	1	3	7	8	2	11	1 BLS transport the 1 day M122 not staffed --> transport to RCMS
	25	9:00 P - 9:00 A		1	0	0	1	1	0		
NOV	30	9:00 A - 9:00 P	7	7	1	0	6	6	0	6	
	20	9:00 P - 9:00 A		0	0	0	0	0	0		
DEC	29	9:00 A - 9:00 P	10	9	0	3	6	6	0	10	3 BLS Hand-Offs --> ALS; 1 BLS to LZ
	22	9:00 P - 9:00 A		1	0	1	0	1	0		
2020											
JAN	30	9:00 A - 9:00 P	8	8	2	1	5	5	0	5	No calls on the 1 BLS shift with no ALS coverage
	25	9:00 P - 9:00 A									
FEB	23	9:00 A - 9:00 P	8	6	0	3	3	6	0	7	1 BLS Hand-Off from ALS > Transport 1 BLS Cancel
	23	9:00 P - 9:00 A		2	1	0	1	1	0		
MAR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
APR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									

CLSD RUN DATA for the PRECEEDING 12 MONTHS

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

MONTH MOST CURRENT ON TOP	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LANDING		DRY RUN		T&R		TO RCMS				FROM RCMS			
	AUTHORIZED ORDER DISPATCHED		PATIENT CARE RECORD		ADVANCED LIFE SUPPORT				BASIC LIFE SUPPORT				TRANSPORTS				CANCELLED ON ROUTE				ALS		BLS		ALS		BLS	
	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior
20-Feb	69	82	47	63	30	35	1	0	1	14	0	2	34	49	1	6	16	20	16	13	1	4	0	1	11	10	0	6
20-Jan	64	71	49	47	38	27	0	4	0	11	0	0	39	38	6	4	14	17	11	9	1	2	0	1	8	5	0	7
19-Dec	67	100	51	62	36	29	0	2	4	15	4	2	40	44	4	4	7	29	11	18	1	2	0	1	10	10	0	6
19-Nov	71	89	55	54	42	31	0	3	1	7	0	1	43	39	8	4	18	20	12	16	1	1	0	1	13	5	1	1
19-Oct	84	99	54	64	47	38	0	4	1	11	0	2	48	49	7	10	17	19	16	15	2	1	1	1	11	15	0	6
19-Sep	94	74	66	54	51	30	0	2	2	3	1	1	54	33	12	6	20	18	23	17	0	1	1	0	13	8	1	1
19-Aug	85	110	61	73	41	46	1	1	5	9	0	1	45	55	11	6	22	26	13	18	1	3	0	0	13	14	3	4
19-Jul	84	105	61	70	45	47	0	3	0	8	0	1	45	55	9	5	11	26	16	15	2	4	0	0	11	7	0	5
19-Jun	87	87	67	58	47	41	0	1	4	1	0	0	52	37	6	5	20	19	16	14	2	4	0	0	9	10	3	0
19-May	87	76	58	54	41	32	1	1	1	3	0	0	42	35	5	5	19	20	14	19	4	3	0	0	10	8	0	1
19-Apr	78	108	53	79	31	49	1	1	7	13	1	3	38	51	5	8	20	27	15	17	1	7	2	0	8	10	3	8
19-Mar	108	97	79	70	49	37	1	1	13	13	3	1	60	50	8	10	27	25	17	20	7	0	0	2	10	10	8	3
	978	1098	701	748	498	442	5	23	39	108	9	14	540	535	82	73	211	266	180	191	23	32	4	7	127	112	19	48
	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LZ		DRY RUN		T&R		TO RCMS				FROM RCMS			