



Finance Committee

AGENDA

Wednesday, February 19th, 2020 at 9:00 AM
CLSD Headquarters, 38901 Ocean Drive, Gualala, CA

1. Call to Order Tilles
2. Agenda Approval Tilles
3. Minutes Approval: Wed December 18th, 2019 meeting Tilles
4. Privilege of the floor Tilles
5. Ambulance revenue – Wittman (YTD) Caley
6. Expenses YTD Caley
7. Cash Flow Caley
8. Banking and Investment statements review Caley
9. Ambulance dispatch, 2nd-Out Program & transport data YTD Caley
10. Other:
 - FY19 Audit discussion Caley
 - Reestablishing a District Financial Officer discussion Caley
 - Treasury renewal update Caley
 - Ballot Measure update Caley
 - RCMS FC Update Beaty
 - IGT/GEMT-QAF updates Caley
 - Overpayment refund status
 - Wire FY18/19 IGT funds by Mar 20, 2020
 - Savings if we pay off ambulance early
 - Worker's Comp quote
11. Next FC Meetings – Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room
 - Mar 18th, 2020
 - Apr 15th, 2020
 - May 20th, 2020
12. Adjournment



Finance Committee

Minutes of Meeting January 22nd, 2019 at 9:00 AM – Bill Platt Training Center

1. **Call to Order:** The meeting was called to order at 9:02 AM by President Geoff Beaty. FC Directors present: Naomi Schwartz, Michael Tilles. Ex-officio District Administrator David Caley, Ops Manager Evan Dilks, Bookkeeper Clara Frost and Paramedic Chris Ottolini.
2. **Agenda Approval:** Director Schwartz moved to adopt the agenda as written and seconded by Director Beaty. All ayes.
3. **Meeting Minutes Approval:** Director Beaty moved to approve the December 18th FC meeting minutes and was seconded by Director Schwartz. All ayes.
4. **Privilege of the floor:** None.
5. **Ambulance revenue – Wittman (YTD)** Net payments for December 2019 were \$109,483 with A/R of \$425,030. December had 50 billable incidents with 41 transports. Cumulative are 370 billable incidents with 277 transports.
6. **Expenses YTD:** Expenses continue to be within budget.
7. **Cash Flow:** Cash flow is within expectations. DA outlined some short, intermediate, and long-term cash flow plans covering the next five years.
8. **Bank Statement, Check Register Review and Schwab Investment:** The December bank statement and check register were reviewed and questions answered to provide clarification as needed.

10:20: Treasurer Annan Paterson was able to call-in and join the meeting.

9. **Ambulance dispatch and transport data YTD:** Our 2nd Paramedic Program in December covered 29 of 31 days during the 9 AM – 9 PM period and 22 days from 9 PM – 9 AM. There were 10 billable incidents: 6 were between 9 AM-9 PM and 1 at night – all were billed as ALS.
10. **Other:**
 - a. Ambulance Billing Review (continued)
 - b. Treasury Renewal update
 - c. Ballot Measure update- Moving forward with the EMS ballot measure
 - d. RCMS FC update
 - e. EMT Class 2020- Class started this week with 16 students
 - f. Bereavement Policy - to be visited for discussion and revision in the near future.
 - g. State of CA – Controller's Office Transaction Report filed

11. **Next FC Meeting:** Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room
 - February 19, 2020
 - March 18, 2020
 - April 15, 2020

12. **Adjournment:** at 11:16 AM. Director Paterson moved to adjourn, seconded by Director Beaty. All Ayes.

13. Minutes approved:

_____ (Date)

Annan Paterson, Treasurer

CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
FY19													
FEB'19	61	\$ 233,790	\$ 94,248	\$ 63,149	\$ 9,264	\$ 67,129	\$ 47,592		\$ 47,592	\$ 34,163	\$ 233	\$ -	\$ 455,524
MARCH '19	75	\$ 297,252	\$ 172,524	\$ 32,088	\$ 964	\$ 91,676	\$ 39,210		\$ 39,210	\$ 38,101	\$ 5,024	\$ -	\$ 464,867
APRIL '19	54	\$ 196,917	\$ 143,715	\$ 18,395	\$ 3,144	\$ 31,662	\$ 71,037	\$ 1,091	\$ 69,947	\$ -	\$ 250	\$ 65	\$ 426,397
MAY '19	56	\$ 215,716	\$ 74,460	\$ 50,320	\$ 967	\$ 89,969	\$ 67,379	\$ -	\$ 67,379	\$ 26,680	\$ 1,948	\$ 500	\$ 420,858
JUNE '19	69	\$ 245,187	\$ 127,965	\$ 28,276	\$ 5,326	\$ 83,620	\$ 49,795	\$ -	\$ 49,795	\$ 16,416	\$ 800	\$ 62	\$ 437,528
FY20													
JULY '19	61	\$ 225,748	\$ 62,734	\$ 2,853	\$ 7,631	\$ 152,530	\$ 71,407	\$ -	\$ 71,407	\$ -	\$ -	\$ 3,911	\$ 522,562
AUGUST '19	61	\$ 227,284	\$ 114,434	\$ 74,225	\$ 8,913	\$ 29,713	\$ 69,867	\$ -	\$ 69,867	\$ 16,067	\$ 1,837	\$ -	\$ 464,503
SEPTEMBER '19	76	\$ 277,000	\$ 75,627	\$ 47,381	\$ 6,146	\$ 147,846	\$ 48,221	\$ -	\$ 48,221	\$ -	\$ 7,930	\$ 15	\$ 556,213
OCTOBER '19	64	\$ 242,079	\$ 117,750	\$ 57,124	\$ 5,077	\$ 62,127	\$ 80,054	\$ 2,119	\$ 77,935	\$ -	\$ 4,914	\$ 158	\$ 535,648
NOVEMBER '19	58	\$ 236,748	\$ 138,127	\$ 38,467	\$ 250	\$ 59,904	\$ 68,727	\$ -	\$ 68,727	\$ -	\$ -	\$ -	\$ 526,824
DECEMBER '19	50	\$ 199,255.4	\$ 132,912.9	\$ 26,184.3	\$ 10,388.6	\$ 29,769.6	\$ 109,482.9	\$ -	\$ 109,482.9	\$ 15,870.0	\$ 6,211.3	\$ -	\$ 425,029.7
JANUARY '20	43	\$ 199,161.4	\$ 92,161.7	\$ 46,978.7	\$ 1,936.8	\$ 58,084.1	\$ 85,950.8	\$ 145.5	\$ 85,805.3	\$ (750.0)	\$ 750.0	\$ -	\$ 397,308.5

<i>JAN '19</i>	<i>50</i>	<i>\$ 199,104</i>	<i>\$ 110,645</i>	<i>\$ 48,835</i>	<i>\$ 2,685</i>	<i>\$ 36,940</i>	<i>\$ 48,119</i>	<i>\$ 7,077</i>	<i>\$ 41,042</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 7</i>	<i>\$ 470,383</i>
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FY To Date	413	\$ 1,607,276	\$ 733,747	\$ 293,213	\$ 40,343	\$ 539,972	\$ 533,710	\$ 2,264	\$ 531,446	\$ 31,187	\$ 21,643	\$ 4,084
Last 12 Months	728	\$ 2,796,137	\$ 1,346,659	\$ 485,442	\$ 60,008	\$ 904,028	\$ 808,724	\$ 3,355	\$ 805,369	\$ 146,547	\$ 29,898	\$ 4,711

Monthly Average FY To Date	59	\$ 229,611	\$ 104,821	\$ 41,888	\$ 5,763	\$ 77,139	\$ 76,244	\$ 323	\$ 75,921	\$ 4,455	\$ 3,092	\$ 583
Monthly Average Last 12 Months	61	\$ 233,011	\$ 112,222	\$ 40,453	\$ 5,001	\$ 75,336	\$ 67,394	\$ 280	\$ 67,114	\$ 12,212	\$ 2,491	\$ 393

AGING							
Month	Current	31-60	61-90	91-120	121-180	180+	Balance
31-Jan-20	\$ 83,724	\$ 46,460	\$ 31,252	\$ 27,781	\$ 83,350	\$ 124,742	\$ 397,308

Coast Life Support District Profit & Loss Budget Overview FY19 July 2019 through January 2020

	<u>Jul '19 - Jan 20</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes	1,174,691.57	1,057,851.60	116,839.97	111.0%
4100 · Interest Revenue	16.16	6,416.65	-6,400.49	0.3%
4200 · Ambulance Revenue	512,730.95	379,166.65	133,564.30	135.2% ¹
4400 · Miscellaneous Revenue	13,883.68	29,166.65	-15,282.97	47.6%
4410 · Intergovermntl Transport(IGT)	0.00	102,392.50	-102,392.50	0.0%
4420 · Ground Emerg Med Transport	-184.60	10,500.00	-10,684.60	-1.8%
4421 · GEMT QAF Revenue	0.00	26,894.00	-26,894.00	0.0%
Total Revenue	<u>1,701,137.76</u>	<u>1,612,388.05</u>	<u>88,749.71</u>	<u>105.5%</u>
Expense				
Uncategorized Expense	0.00			
5000 · Wages and Benefits	837,587.16	852,789.55	-15,202.39	98.2%
6000 · Ambulance Operations	100,747.76	95,474.75	5,273.01	105.5%
66000 · Payroll Expenses	0.00	0.00	0.00	0.0%
6700 · Overhead/Administration	128,777.93	119,816.75	8,961.18	107.5%
6971 · IGT	0.00	0.00	0.00	0.0%
7000 · Urgent Care	481,429.76	481,433.75	-3.99	100.0%
8000 · Interest Expense	732.60	1,166.65	-434.05	62.8%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	54,637.35	54,637.35	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
Total Expense	<u>1,603,912.56</u>	<u>1,605,318.80</u>	<u>-1,406.24</u>	<u>99.9%</u>
Net Ordinary Operating Surplus	97,225.20	7,069.25	90,155.95	1,375.3%
Net Revenue	<u><u>97,225.20</u></u>	<u><u>7,069.25</u></u>	<u><u>90,155.95</u></u>	<u><u>1,375.3%</u></u>

1. AMBULANCE REVENUE: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)

Coast Life Support District Profit & Loss Budget Overview FY19 July 2019 through January 2020

	Jul '19 - Jan 20	Budget	\$ Over Budget	% of Budget
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes				
4004 · Mendocino Ambulance Tax	303,101.34	278,637.30	24,464.04	108.8%
4009 · Mendocino Urgent Care Tax	275,911.17	253,604.15	22,307.02	108.8%
4010 · Mendocino Ad Valorem Tax	68,769.69	61,687.50	7,082.19	111.5%
Total 4001 · Mendocino County Taxes	647,782.20	593,928.95	53,853.25	109.1%
4002 · Sonoma County Taxes				
4024 · Sonoma Ambulance Tax	249,704.86	218,834.00	30,870.86	114.1%
4029 · Sonoma Urgent Care Tax	263,154.53	228,697.00	34,457.53	115.1%
4030 · Sonoma County Special Tax	14,049.98	16,391.65	-2,341.67	85.7%
Total 4002 · Sonoma County Taxes	526,909.37	463,922.65	62,986.72	113.6%
Total 4000 · CLSD Special Taxes	1,174,691.57	1,057,851.60	116,839.97	111.0%
4100 · Interest Revenue	16.16	6,416.65	-6,400.49	0.3%
4200 · Ambulance Revenue	512,730.95	379,166.65	133,564.30	135.2% ¹
4400 · Miscellaneous Revenue	13,883.68	29,166.65	-15,282.97	47.6%
4410 · Intergovernmental Transport(IGT)	0.00	102,392.50	-102,392.50	0.0%
4420 · Ground Emerg Med Transport	-184.60	10,500.00	-10,684.60	-1.8%
4421 · GEMT QAF Revenue	0.00	26,894.00	-26,894.00	0.0%
Total Revenue	1,701,137.76	1,612,388.05	88,749.71	105.5%
Expense				
5000 · Wages and Benefits				
5200 · Health Insurance	66,618.85	77,000.00	-10,381.15	86.5%
5300 · Payroll Taxes Emplr Costs	21,119.01	23,091.85	-1,972.84	91.5%
5350 · PERS Employer Costs	90,422.06	92,306.65	-1,884.59	98.0%
5405 · Administration Salaries				
5405.1 · Admin Salaries-Alloc/UC	-14,767.10	-14,767.10	0.00	100.0%
5405 · Administration Salaries - Other	168,355.19	149,934.75	18,420.44	112.3% ²
Total 5405 · Administration Salaries	153,588.09	135,167.65	18,420.44	113.6%
5410 · Ambulance Operations Wages	458,947.00	467,373.65	-8,426.65	98.2%
5430 · Extra Duty/Stipend Pay/DA	19,807.48	26,014.35	-6,206.87	76.1%
5500 · Work Comp Insurance	27,084.67	31,835.40	-4,750.73	85.1%
Total 5000 · Wages and Benefits	837,587.16	852,789.55	-15,202.39	98.2%
6000 · Ambulance Operations				
6030 · Med. Director Fee-non AHUC	22,050.00	22,050.00	0.00	100.0%
6040 · Dispatch Services	15,202.45	12,758.10	2,444.35	119.2%
6050 · Misc Reimbursements	0.00	0.00	0.00	0.0%
6100 · Station/Crew Expenses				
5100 · Uniforms & Med Tests	2,792.19	2,041.65	750.54	136.8%
6101 · Facility Repair & Maintenance	3,714.38	4,375.00	-660.62	84.9%
6102 · Facility Furniture	286.99	0.00	286.99	100.0%
6110 · Supps, Rental, Clean. etc	7,919.64	4,375.00	3,544.64	181.0%
6210 · Veh. Repair & Maintenance	11,351.97	13,125.00	-1,773.03	86.5%
6240 · Vehicle Fuel	13,826.42	14,583.35	-756.93	94.8%
6410 · Radios & Comm Equip				
6410.1 · ATT Tower Lease	500.00	0.00	500.00	100.0%
6410 · Radios & Comm Equip - Other	2,116.26	1,750.00	366.26	120.9%
Total 6410 · Radios & Comm Equip	2,616.26	1,750.00	866.26	149.5%
6510 · Medical Supplies & Equip	20,987.46	17,500.00	3,487.46	119.9%
Total 6100 · Station/Crew Expenses	63,495.31	57,750.00	5,745.31	109.9%
6980 · Misc. Employee Train. Exps	0.00	2,916.65	-2,916.65	0.0%

Coast Life Support District Profit & Loss Budget Overview FY19 July 2019 through January 2020

	Jul '19 - Jan 20	Budget	\$ Over Budget	% of Budget
Total 6000 · Ambulance Operations	100,747.76	95,474.75	5,273.01	105.5%
66000 · Payroll Expenses	0.00	0.00	0.00	0.0%
6700 · Overhead/Administration				
6180 · Utilities	8,819.96	7,583.35	1,236.61	116.3%
6188 · Telephone	3,753.29	3,791.65	-38.36	99.0%
6300 · Insurance	12,992.26	10,091.65	2,900.61	128.7%
6710 · Billing & Bookkeeping	328.12			
6713 · Ambulance Billing	29,726.18	22,750.00	6,976.18	130.7%
6714 · GEMT QAF Expense	17,421.22	0.00	17,421.22	100.0%
6718 · Office Supp/Equip/Software				
6718.1 · Office Supplies	1,220.56	1,458.35	-237.79	83.7%
6718.2 · Computer Equipment	42.88	1,166.65	-1,123.77	3.7%
6718.3 · Software	1,753.66	1,750.00	3.66	100.2%
6718 · Office Supp/Equip/Software - Other	0.00	0.00	0.00	0.0%
Total 6718 · Office Supp/Equip/Software	3,017.10	4,375.00	-1,357.90	69.0%
6720 · Board Expenses	1,490.61	1,458.35	32.26	102.2%
6730 · Consultants				
6734 · IT	3,600.05	4,083.35	-483.30	88.2%
6735 · EMS Survey	811.20	1,750.00	-938.80	46.4%
6737 · Financial/Bookkeeping	0.00	1,750.00	-1,750.00	0.0%
6738 · Legal	7,797.00	2,916.65	4,880.35	267.3% ³
6739 · Policy Development	0.00	2,800.00	-2,800.00	0.0%
6740 · Audit	2,076.24	5,308.35	-3,232.11	39.1%
6741 · Tax Administration - NBS	6,602.58	6,416.65	185.93	102.9%
Total 6730 · Consultants	20,887.07	25,025.00	-4,137.93	83.5%
6742 · Bank/Merchant Fees	1,059.12	700.00	359.12	151.3%
6755 · Property Tax Admin	10,059.57	10,208.35	-148.78	98.5%
6760 · Education/Professional Dev	1,792.86	583.35	1,209.51	307.3%
6765 · Election Costs/Reserve	254.88	14,583.35	-14,328.47	1.7%
6770 · Dues, Subscrip, Membership	6,037.85	7,000.00	-962.15	86.3%
6788 · Printing & Reproduction	2,303.28	3,500.00	-1,196.72	65.8%
6795 · Travel/Transportation	1,113.63	2,333.35	-1,219.72	47.7%
6970 · Community Dev/Training	7,720.93	5,833.35	1,887.58	132.4%
Total 6700 · Overhead/Administration	128,777.93	119,816.75	8,961.18	107.5%
6971 · IGT	0.00	0.00	0.00	0.0%
7000 · Urgent Care				
7011 · Admin Salaries-Alloc to UC	14,767.10	14,767.10	0.00	100.0%
7050 · UC Contract	466,662.66	466,666.65	-3.99	100.0%
Total 7000 · Urgent Care	481,429.76	481,433.75	-3.99	100.0%
8000 · Interest Expense				
8005 · EMS Interest Expense	0.00	0.00	0.00	0.0%
8000 · Interest Expense - Other	732.60	1,166.65	-434.05	62.8%
Total 8000 · Interest Expense	732.60	1,166.65	-434.05	62.8%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	54,637.35	54,637.35	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
Total Expense	1,603,912.56	1,605,318.80	-1,406.24	99.9%
Net Ordinary Operating Surplus	97,225.20	7,069.25	90,155.95	1,375.3%
Net Revenue	<u>97,225.20</u>	<u>7,069.25</u>	<u>90,155.95</u>	<u>1,375.3%</u>

1. AMBULANCE REVENUE: *Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)

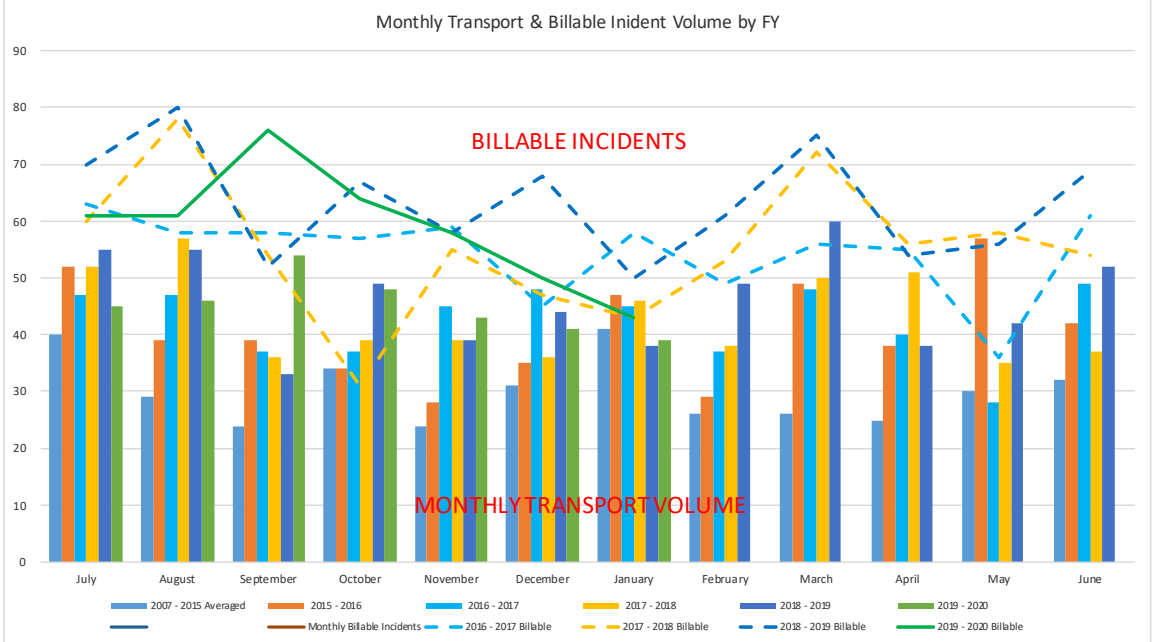
2. Admin Salary: The Opt's Manager's Ambulance Wage not spilt out from his Admin Salary (Budgeted to 5410), along with, Increase of hours needed for the in house bookkeeper shared duties.

3. Ballot Measure Development

MONTHLY AMBULANCE DATA

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2007 - 2015 Averaged	40	29	24	34	24	31	41	26	26	25	30	32
2015 - 2016	52	39	39	34	28	35	47	29	49	38	57	42
2016 - 2017	47	47	37	37	45	48	45	37	48	40	28	49
2017 - 2018	52	57	36	39	39	36	46	38	50	51	35	37
2018 - 2019	55	55	33	49	39	44	38	49	60	38	42	52
2019 - 2020	45	46	54	48	43	41	39					

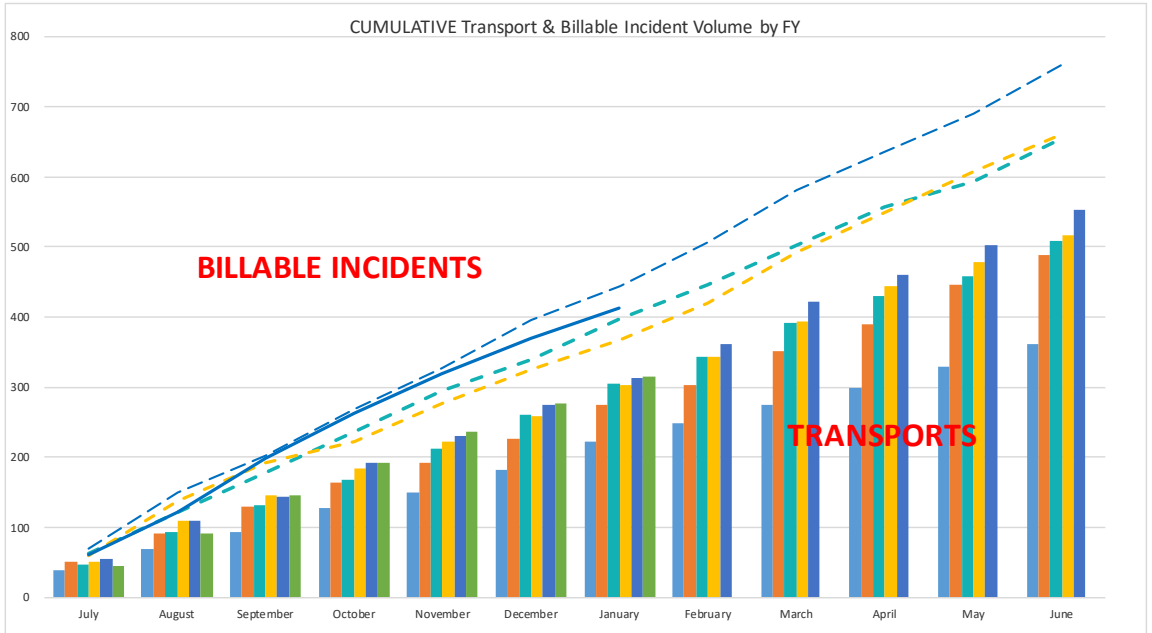
Monthly Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	58	58	57	59	45	58	49	56	55	36	61
2017 - 2018 Billable	60	78	54	31	55	47	43	53	72	56	58	54
2018 - 2019 Billable	70	80	52	67	58	68	50	61	75	54	56	69
2019 - 2020 Billable	61	61	76	64	58	50	43					



CUMULATIVE AMBULANCE DATA

Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2007 - 2015 Averaged	40	69	93	127	151	182	223	249	275	300	330	362
2015 - 2016	52	91	130	164	192	227	274	303	352	390	447	489
2016 - 2017	47	94	131	168	213	261	306	343	391	431	459	508
2017 - 2018	52	109	145	184	223	259	304	343	393	444	479	516
2018 - 2019	55	110	143	192	231	275	313	362	422	460	502	554
2019 - 2020	45	91	145	193	236	277	316					

Cumulative Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	121	179	236	295	340	398	447	503	558	594	655
2017 - 2018 Billable	60	138	192	223	278	325	368	421	493	549	607	661
2018 - 2019 Billable	70	150	202	269	327	395	445	506	581	635	691	760
2019 - 2020 Billable	61	122	198	262	320	370	413					





M-120: 1st Out - PM + EMT = ALS
M-122: 2nd Out - PM + EMT = ALS
B-121: Back up - EMT + EMT = BLS

2nd-Out Paramedic Tracking

2019	# of Shifts M-122 Staffed	Shift	Total M122 Incidents	Dispatched	Cancelled	AMA / RAS	Transports	Billed as ALS	Billed as BLS	Total billable	Notes
MAY	29	9:00 A - 9:00 P	15	13	6	3	4	4	2	7	(2) shifts no M-122 but B-121 not dispatched
	19	9:00 P - 9:00 A		2	1	0	1	1	0		
JUN	25	9:00 A - 9:00 P	11	10	0	0	10	10	0	11	(5) shifts no M-122 due to vacations. Once Hans independent - not an issue.
	12	9:00 P - 9:00 A		1	0	0	1	1	0		
JUL	28	9:00 A - 9:00 P	18	16	3	3	9	8	2	11	(3) days 2nd Out staffed by BLS (1 AMA)
	1	9:00 P - 9:00 A		2	0	0	1	1	0		
AUG	25	9:00 A - 9:00 P	9	7	3	0	5	5	0	6	All ALS incidents
	16	9:00 P - 9:00 A		2	1	0	1	1	0		
SEP	25	9:00 A - 9:00 P	13	17	5	9	9	9	8	17	5 shifts BLS - 2 transports
	20	9:00 P - 9:00 A		0	0	0	0	0	0		
OCT	30	9:00 A - 9:00 P	12	11	1	3	7	8	2	11	1 BLS transport the 1 day M122 not staffed --> transport to RCMS
	25	9:00 P - 9:00 A		1	0	0	1	1	0		
NOV	30	9:00 A - 9:00 P	7	7	1	0	6	6	0	6	
	20	9:00 P - 9:00 A		0	0	0	0	0	0		
DEC	29	9:00 A - 9:00 P	10	9	0	3	6	6	0	10	3 BLS Hand-Offs --> ALS; 1 BLS to LZ
	22	9:00 P - 9:00 A		1	0	1	0	1	0		
2020											
JAN	30	9:00 A - 9:00 P	8	8	2	1	5	5	0	5	No calls on the 1 BLS shift with no ALS coverage
	25	9:00 P - 9:00 A									
FEB		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
MAR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
APR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									

CLSD RUN DATA for the PRECEDING 12 MONTHS

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

MONTH	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LANDING		DRY RUN		T&R		TO RCMS				FROM RCMS					
	AUTHORIZED		PATIENT		ADVANCED				BASIC				TRANSPORTS				CANCELLED				ALS		BLS		ALS		BLS			
	ORDER		CARE		LIFE				LIFE						ON		ROUTE													
ON TOP	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior
20-Jan	64	71	49	47	38	27	0	4	0	11	0	0	39	38	6	4	14	17	11	9	1	2	0	1	8	5	0	7		
19-Dec	67	100	51	62	36	29	0	2	4	15	4	2	40	44	4	4	7	29	11	18	1	2	0	1	10	10	0	6		
19-Nov	71	89	55	54	42	31	0	3	1	7	0	1	43	39	8	4	18	20	12	16	1	1	0	1	13	5	1	1		
19-Oct	84	99	54	64	47	38	0	4	1	11	0	2	48	49	7	10	17	19	16	15	2	1	1	1	11	15	0	6		
19-Sep	94	74	66	54	51	30	0	2	2	3	1	1	54	33	12	6	20	18	23	17	0	1	1	0	13	8	1	1		
19-Aug	85	110	61	73	41	46	1	1	5	9	0	1	45	55	11	6	22	26	13	18	1	3	0	0	13	14	3	4		
19-Jul	84	105	61	70	45	47	0	3	0	8	0	1	45	55	9	5	11	26	16	15	2	4	0	0	11	7	0	5		
19-Jun	87	87	67	58	47	41	0	1	4	1	0	0	52	37	6	5	20	19	16	14	2	4	0	0	9	10	3	0		
19-May	87	76	58	54	41	32	1	1	1	3	0	0	42	35	5	5	19	20	14	19	4	3	0	0	10	8	0	1		
19-Apr	78	108	53	79	31	49	1	1	7	13	1	3	38	51	5	8	20	27	15	17	1	7	2	0	8	10	3	8		
19-Mar	108	97	79	70	49	37	1	1	13	13	3	1	60	50	8	10	27	25	17	20	7	0	0	2	10	10	8	3		
19-Feb	82	63	63	53	35	31	0	2	14	7	2	2	49	38	6	6	20	7	13	14	4	2	1	1	10	4	6	4		
	991	1079	717	738	503	438	4	25	52	101	11	14	555	524	87	73	215	253	177	192	26	30	5	7	126	106	25	46		
	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LZ		DRY RUN		T&R		TO RCMS				FROM RCMS					