



## Finance Committee

### AGENDA

Wednesday, October 16<sup>th</sup>, 2019 at 9:00 AM  
CLSD Headquarters, 38901 Ocean Drive, Gualala, CA

1. Call to Order Paterson
2. Agenda Approval Paterson
3. Minutes Approval: Wed September 18<sup>th</sup>, 2019 meeting Paterson
4. Privilege of the floor Paterson
5. Resolution 263: Adoption of the Final Budget for FY2020 Caley
6. Ambulance revenue – Wittman (YTD) Caley
7. Expenses YTD Caley
8. Cash Flow Caley
9. Banking and Investment statements review Caley
10. Ambulance dispatch, 2<sup>nd</sup>-Out Program & transport data YTD Caley
11. Other:
  - Sonoma County Fire Sales Tax Update Caley
  - Ballot Measure update
  - RCMS FC Update Beaty/Paterson
12. Next FC Meetings – Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room
  - Nov 20, 2019
  - Dec 18, 2019
  - Jan 15<sup>th</sup>, 2020
13. Adjournment



## Finance Committee

Minutes of Meeting September 18<sup>th</sup>, 2019 at 9:00 AM – Bill Platt Training Center

1. **Call to Order:** The meeting was called to order at 9:03 AM by President Geoff Beaty. FC Directors present: Naomi Schwartz; Director Annan Paterson - absent. Also present: Ex officio District Administrator David Caley, Operations Manager Evan Dilks and Bookkeeper Clara Frost.
2. **Agenda Approval:** Director Schwartz moved to adopt the agenda and seconded by Director Beaty. All ayes.
3. **Meeting Minutes Approval:** Director Schwartz moved to approve the August 21 FC meeting minutes and was seconded by Director Beaty. All ayes.
4. **Privilege of the floor:** None.
5. **Ambulance revenue – Wittman (YTD)** We have had 2 months of high revenue.
6. **Expenses YTD:** Expenses continue to be within budget.
7. **Cash Flow:** FY20 was reviewed. November historically is the month we have the lowest cash flow due to the timing of the parcel tax payments from the county. We are still projected to have funds available after expenses plus what is invested in Treasuries.
8. **Bank Statement and Check Register Review:** The August bank statement and check register were reviewed and questions were answered to provide clarification.
9. **Ambulance dispatch and transport data YTD:** Billable incidents are down slightly from August of last year.
10. **Other:**
  - a. The fall 2019 EMR class has very low attendance and could possibly be cancelled. It was discussed to use some of the resources to upgrade the EMT class syllabus.
  - b. Mendocino County RFP to award an Exclusive Operating Area to an ambulance provider did not produce any qualified bidders and thus closed.
  - c. Assembly Bill 651: New subsidy to support air ambulance services has been passed by the House and Senate and now on the Governor's desk for signature.
  - d. Sonoma Co Fire Sales Tax Update: Has priority over other sales tax initiatives to avoid competition. Regional meetings are being held with the Fire Services Working Group to determine future needs by areas. Eventually they will make recommendations to the Sonoma County Board of Supervisors.
  - e. Ballot Measure – County Council update: Linda Shieltgrend is building a ballot measure, deciding strategy, language, etc and will draft for presentation to the BOD at the Nov meeting.
  - f. Worker's Comp refund: We received a refund check due to overreporting at the beginning of the year.
  - g. Medical Aid on scene data presented.
  - h. CLSD named in Estate Planning: We have been as a beneficiary in a community members estate plan. Information has been provided to the individual's attorney to properly execute the desired direction.
  - i. RCMS update: CLSD continues to attend the RCMS Finance Committee meetings. The RCMS CEO is presenting information indicating there is a problem with the level of funding provided to Urgent Care and anticipates the need to ask for a future Urgent Care tax increase.

11. Next FC Meeting: Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room

- October 16, 2019
- November 20, 2019
- December 16, 2019

12. **Adjournment:** at 10:25 AM. Director Schwartz moved to adjourn, seconded by Director Beaty. All Ayes.

Minutes Approved:

\_\_\_\_\_ (Date) \_\_\_\_\_

\_\_\_\_\_ Annan Paterson, Treasurer

**COAST LIFE SUPPORT DISTRICT**

**RESOLUTION No: 263  
ADOPTION OF FINAL BUDGET FOR FISCAL YEAR 2020**

WHEREAS, Coast Life Support District Board of Directors, Finance Committee and Staff have reviewed the current financial position for the past year, and

WHEREAS, the District has a need to maximize its revenues, including maintaining the benefit assessment special tax rates as approved by the voters for Emergency Medical Services, and

WHEREAS, the District has reviewed the Ambulance billing charges, in order to maximize revenue while maintaining rates consistent with medical cost inflation,

WHEREAS, the District will require the full assessment as authorized for Urgent Care services in order to fully fund the current program and provide adequate funds for development of the presently envisioned Urgent Care program and any other authorized use, and

WHEREAS, Reserve funding should remain at present levels to support contingencies and capital replacement requirements, and

WHEREAS, Coast Life Support District anticipates Revenues of the following:

Sonoma County	\$ 795,296
Mendocino County	\$ 1,018,164
Ambulance Billings	\$ 650,000
Miscellaneous	<u>\$ 300,634</u>
Total Budgeted Revenue	\$ 2,764,094

WHEREAS, the following Expenditures will provide the resources necessary to meet the established objectives for the next Fiscal Year:

Ambulance Operations	\$ 1,625,596
Administration & Overhead	215,925
Urgent Care Program	825,315
Interest & Depreciation	95,664
Reserve Fund Decrease	<u>1,594</u>
Total Budgeted Expenditures	\$ 2,764,094

BE IT RESOLVED that the Board of Directors authorize its Officers, Administrator and Staff to make expenditures necessary to operate the Ambulance service and all Authorized programs,

BE IT FURTHER RESOLVED that the Board of Directors authorized the above amounts for the Coast Life Support District's Budget for Fiscal Year 2020.

The above resolution was introduced by Director Schwartz, who moved its adoption, seconded by Director Beaty, and passed and adopted on this 28th day of October, 2019 by the following roll call vote:

Directors:	André	Aye	No	Abstain	Absent
	Beaty	Aye	No	Abstain	Absent
	Bower	Aye	No	Abstain	Absent
	Patterson	Aye	No	Abstain	Absent
	Schwartz	Aye	No	Abstain	Absent
	Tilles	Aye	No	Abstain	Absent
	Tittle	Aye	No	Abstain	Absent

Ayes:                      Noes:                      Abstain:                      Absent:

WHEREUPON, the President declared the foregoing RESOLUTION adopted and SO ORDERED.

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Naomi Schwartz, Secretary

### CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
<b>FY19</b>													
OCT '18	67	\$ 248,217	\$ 116,334	\$ 55,281	\$ 11,288	\$ 65,314	\$ 70,941	\$ -	\$ 70,941	\$ -	\$ -	\$ -	\$ 436,400
NOV '18	58	\$ 208,046	\$ 95,675	\$ 68,631	\$ 6,318	\$ 37,423	\$ 48,605	\$ -	\$ 48,605	\$ -	\$ 3	\$ 0	\$ 425,215
DEC '18	68	\$ 223,719	\$ 67,435	\$ 61,071	\$ -	\$ 95,212	\$ 48,587	\$ -	\$ 48,587	\$ -	\$ -	\$ 2,638	\$ 474,478
JAN '19	50	\$ 199,104	\$ 110,645	\$ 48,835	\$ 2,685	\$ 36,940	\$ 48,119	\$ 7,077	\$ 41,042	\$ -	\$ -	\$ 7	\$ 470,383
FEB'19	61	\$ 233,790	\$ 94,248	\$ 63,149	\$ 9,264	\$ 67,129	\$ 47,592	\$ -	\$ 47,592	\$ 34,163	\$ 233	\$ -	\$ 455,524
MARCH '19	75	\$ 297,252	\$ 172,524	\$ 32,088	\$ 964	\$ 91,676	\$ 39,210	\$ -	\$ 39,210	\$ 38,101	\$ 5,024	\$ -	\$ 464,867
APRIL '19	54	\$ 196,917	\$ 143,715	\$ 18,395	\$ 3,144	\$ 31,662	\$ 71,037	\$ 1,091	\$ 69,947	\$ -	\$ 250	\$ 65	\$ 426,397
MAY '19	56	\$ 215,716	\$ 74,460	\$ 50,320	\$ 967	\$ 89,969	\$ 67,379	\$ -	\$ 67,379	\$ 26,680	\$ 1,948	\$ 500	\$ 420,858
JUNE '19	69	\$ 245,187	\$ 127,965	\$ 28,276	\$ 5,326	\$ 83,620	\$ 49,795	\$ -	\$ 49,795	\$ 16,416	\$ 800	\$ 62	\$ 437,528
<b>FY20</b>													
JULY '19	61	\$ 225,748	\$ 62,734	\$ 2,853	\$ 7,631	\$ 152,530	\$ 71,407	\$ -	\$ 71,407	\$ -	\$ -	\$ 3,911	\$ 522,562
AUGUST '19	61	\$ 227,284	\$ 114,434	\$ 74,225	\$ 8,913	\$ 29,713	\$ 69,867	\$ -	\$ 69,867	\$ 16,067	\$ 1,837	\$ -	\$ 464,503
SEPTEMBER '19	76	\$ 277,000	\$ 75,627	\$ 47,381	\$ 6,146	\$ 147,846	\$ 48,221	\$ -	\$ 48,221	\$ -	\$ 7,930	\$ 15	\$ 556,213

<i>SEPT'18</i>	52	\$ 194,431	\$ 86,754	\$ 53,314	\$ 9,730	\$ 44,632	\$ 52,021	\$ -	\$ 52,021	\$ -	\$ -	\$ -	\$ 442,027
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<b>FY To Date</b>	198	\$ 730,032	\$ 252,795	\$ 124,459	\$ 22,690	\$ 330,088	\$ 189,495	\$ -	\$ 189,495	\$ 16,067	\$ 9,767	\$ 3,926
<b>Last 12 Months</b>	756	\$ 2,797,980	\$ 1,255,795	\$ 550,505	\$ 62,647	\$ 929,033	\$ 680,760	\$ 8,167	\$ 672,593	\$ 131,427	\$ 18,025	\$ 7,198

<b>Monthly Average FY To Date</b>	66	243,344	84,265	41,486	7,563	110,029	63,165	-	63,165	5,356	3,256	1,309
<b>Monthly Average Last 12 Months</b>	63	233,165	104,650	45,875	5,221	77,419	56,730	681	56,049	10,952	1,502	600

AGING							
Month	Current	31-60	61-90	91-120	121-180	180+	Balance
SEPT	\$ 168,908	\$ 59,376	\$ 68,309	\$ 62,118	\$ 51,298	\$ 146,204	\$ 556,213

<b>CMS TRANSPORTS ON -</b>	
<b>TOTAL</b>	<b>\$ 26,981</b>

as of SEPT' 19

## Coast Life Support District Profit & Loss Budget Overview FY19 July through September 2019

	Jul - Sep 19	Budget	\$ Over Budget	% of Budget
<b>Ordinary Revenue/Expense</b>				
<b>Revenue</b>				
4000 - CLSD Special Taxes	453,364.88	453,364.88	0.00	100.0%
4100 - Interest Revenue	0.00	2,749.97	-2,749.97	0.0%
4200 - Ambulance Revenue	324,324.44	162,499.97	161,824.47	199.6% <sup>1</sup>
4400 - Miscellaneous Revenue	5,296.50	12,499.97	-7,203.47	42.4%
4410 - Intergovernmental Transport(IGT)	0.00	43,882.50	-43,882.50	0.0%
4420 - Ground Emerg Med Transport	13,061.40	4,500.00	8,561.40	290.3% <sup>2</sup>
4421 - GEMT QAF Income	0.00	11,526.00	-11,526.00	0.0%
<b>Total Revenue</b>	<b>796,047.22</b>	<b>691,023.29</b>	<b>105,023.93</b>	<b>115.2%</b>
<b>Expense</b>				
5000 - Wages and Benefits	330,735.07	365,481.19	-34,746.12	90.5%
6000 - Ambulance Operations	47,041.63	40,917.75	6,123.88	115.0%
66000 - Payroll Expenses	0.00	0.00	0.00	0.0%
6700 - Overhead/Administration	43,090.90	51,350.15	-8,259.25	83.9%
6971 - IGT	0.00	0.00	0.00	0.0%
7000 - Urgent Care	206,326.78	206,328.75	-1.97	100.0%
8000 - Interest Expense	375.85	499.97	-124.12	75.2%
9000 - Other Expenses	0.00	0.00	0.00	0.0%
9500 - Depreciation Expense	23,416.03	23,416.03	0.00	100.0%
9999 - Prior Period Adjustment	0.00	0.00	0.00	0.0%
<b>Total Expense</b>	<b>650,986.26</b>	<b>687,993.84</b>	<b>-37,007.58</b>	<b>94.6%</b>
<b>Net Ordinary Operating Surplus</b>	<b>145,060.96</b>	<b>3,029.45</b>	<b>142,031.51</b>	
<b>Net Revenue</b>	<b>145,060.96</b>	<b>3,029.45</b>	<b>142,031.51</b>	

1. Ambulance Op Wages show an decrease at this time due to when payperiods hit the P&L. Budgeted number split evenly over 12 months.
2. GEMT020YE11IPS

**Coast Life Support District**  
**Profit & Loss Budget Overview FY19**  
 July through September 2019

	Jul - Sep 19	Budget	\$ Over Budget	% of Budget
<b>Ordinary Revenue/Expense</b>				
<b>Revenue</b>				
4000 - CLSD Special Taxes				
4001 - Mendocino County Taxes				
4004 - Mendocino Ambulance Tax	119,415.94	119,415.94	0.00	100.0%
4009 - Mendocino Urgent Care Tax	108,687.47	108,687.47	0.00	100.0%
4010 - Mendocino Ad Valorem Tax	26,437.50	26,437.50	0.00	100.0%
<b>Total 4001 - Mendocino County Taxes</b>	<b>254,540.91</b>	<b>254,540.91</b>	<b>0.00</b>	<b>100.0%</b>
4002 - Sonoma County Taxes				
4024 - Sonoma Ambulance Tax	93,786.00	93,786.00	0.00	100.0%
4029 - Sonoma Urgent Care Tax	98,013.00	98,013.00	0.00	100.0%
4030 - Sonoma County Special Tax	7,024.97	7,024.97	0.00	100.0%
<b>Total 4002 - Sonoma County Taxes</b>	<b>198,823.97</b>	<b>198,823.97</b>	<b>0.00</b>	<b>100.0%</b>
<b>Total 4000 - CLSD Special Taxes</b>	<b>453,364.88</b>	<b>453,364.88</b>	<b>0.00</b>	<b>100.0%</b>
4100 - Interest Revenue	0.00	2,749.97	-2,749.97	0.0%
4200 - Ambulance Revenue				
4201 - Amb Transport Billings	324,324.44	162,499.97	161,824.47	199.6%
<b>Total 4200 - Ambulance Revenue</b>	<b>324,324.44</b>	<b>162,499.97</b>	<b>161,824.47</b>	<b>199.6%</b>
4400 - Miscellaneous Revenue	5,296.50	12,499.97	-7,203.47	42.4%
4410 - Intergovermntl Transport(IGT)	0.00	43,882.50	-43,882.50	0.0%
4420 - Ground Emerg Med Transport	13,061.40	4,500.00	8,561.40	290.3%
4421 - GEMT QAF Income	0.00	11,526.00	-11,526.00	0.0%
<b>Total Revenue</b>	<b>796,047.22</b>	<b>691,023.29</b>	<b>105,023.93</b>	<b>115.2%</b>
<b>Expense</b>				
5000 - Wages and Benefits				
5200 - Health Insurance	28,452.82	33,000.00	-4,547.18	86.2%
5300 - Payroll Taxes Emplr Costs	7,362.80	9,896.53	-2,533.73	74.4%
5350 - PERS Employer Costs	37,693.74	39,559.97	-1,866.23	95.3%
5405 - Administration Salaries				
5405.1 - Admin Salaries-Alloc/UC	-6,328.78	-6,328.78	0.00	100.0%
5405 - Administration Salaries - Other	66,942.46	64,257.75	2,684.71	104.2%
<b>Total 5405 - Administration Salaries</b>	<b>60,613.68</b>	<b>57,928.97</b>	<b>2,684.71</b>	<b>104.6%</b>
5410 - Ambulance Operations Wages	178,336.61	200,302.97	-21,966.36	89.0%
5430 - Extra Duty/Stipend Pay/DA	9,381.91	11,149.03	-1,767.12	84.2%
5500 - Work Comp Insurance	8,893.51	13,643.72	-4,750.21	65.2%
<b>Total 5000 - Wages and Benefits</b>	<b>330,735.07</b>	<b>365,481.19</b>	<b>-34,746.12</b>	<b>90.5%</b>
6000 - Ambulance Operations				
6030 - Med. Director Fee-non AHUC	9,450.00	9,450.00	0.00	100.0%
6040 - Dispatch Services	7,786.62	5,467.78	2,318.84	142.4%
6050 - Misc Reimbursements	0.00	0.00	0.00	0.0%
6100 - Station/Crew Expenses				
5100 - Uniforms & Med Tests	818.80	874.97	-56.17	93.6%
6101 - Facility Repair & Maintenance	2,525.50	1,875.00	650.50	134.7%
6102 - Facility Furniture	167.79	0.00	167.79	100.0%
6110 - Supps, Rental, Clean. etc	3,027.71	1,875.00	1,152.71	161.5%
6210 - Veh. Repair & Maintenance	5,922.69	5,625.00	297.69	105.3%
6240 - Vehicle Fuel	7,939.32	6,250.03	1,689.29	127.0%
6410 - Radios & Comm Equip				
6410.1 - ATT Tower Lease	187.50	0.00	187.50	100.0%
6410 - Radios & Comm Equip - Other	0.00	750.00	-750.00	0.0%
<b>Total 6410 - Radios &amp; Comm Equip</b>	<b>187.50</b>	<b>750.00</b>	<b>-562.50</b>	<b>25.0%</b>
6510 - Medical Supplies & Equip	9,215.70	7,500.00	1,715.70	122.9%
<b>Total 6100 - Station/Crew Expenses</b>	<b>29,805.01</b>	<b>24,750.00</b>	<b>5,055.01</b>	<b>120.4%</b>



## Coast Life Support District Profit & Loss Budget Overview FY19 July through September 2019

	Jul - Sep 19	Budget	\$ Over Budget	% of Budget
6980 - Misc. Employee Train. Exps	0.00	1,249.97	-1,249.97	0.0%
<b>Total 6000 - Ambulance Operations</b>	<b>47,041.63</b>	<b>40,917.75</b>	<b>6,123.88</b>	<b>115.0%</b>
66000 - Payroll Expenses	0.00	0.00	0.00	0.0%
6700 - Overhead/Administration				
6180 - Utilities	3,157.49	3,250.03	-92.54	97.2%
6188 - Telephone	1,631.04	1,624.97	6.07	100.4%
6300 - Insurance	4,334.76	4,324.97	9.79	100.2%
6713 - Ambulance Billing	11,464.16	9,750.00	1,714.16	117.6%
6714 - GEMT QAF Expense	3,904.18	0.00	3,904.18	100.0%
6718 - Office Supp/Equip/Software				
6718.1 - Office Supplies	1,000.41	625.03	375.38	160.1%
6718.2 - Computer Equipment	31.48	499.97	-468.49	6.3%
6718.3 - Software	712.26	750.00	-37.74	95.0%
6718 - Office Supp/Equip/Software - Other	0.00	0.00	0.00	0.0%
<b>Total 6718 - Office Supp/Equip/Software</b>	<b>1,744.15</b>	<b>1,875.00</b>	<b>-130.85</b>	<b>93.0%</b>
6720 - Board Expenses	719.68	625.03	94.65	115.1%
6730 - Consultants				
6734 - IT	1,541.70	1,750.03	-208.33	88.1%
6735 - EMS Survey	317.85	750.00	-432.15	42.4%
6737 - Financial/Bookkeeping	0.00	750.00	-750.00	0.0%
6738 - Legal	828.00	1,249.97	-421.97	66.2%
6739 - Policy Development	0.00	1,200.00	-1,200.00	0.0%
6740 - Audit	0.00	2,275.03	-2,275.03	0.0%
6741 - Tax Administration - NBS	5,643.16	2,749.97	2,893.19	205.2%
<b>Total 6730 - Consultants</b>	<b>8,330.71</b>	<b>10,725.00</b>	<b>-2,394.29</b>	<b>77.7%</b>
6742 - Bank/Merchant Fees	561.04	300.00	261.04	187.0%
6755 - Property Tax Admin	0.00	4,375.03	-4,375.03	0.0%
6760 - Education/Professional Dev	11.75	250.03	-238.28	4.7%
6765 - Election Costs/Reserve	0.00	6,250.03	-6,250.03	0.0%
6770 - Dues, Subscrip, Membership	2,720.97	3,000.00	-279.03	90.7%
6788 - Printing & Reproduction	312.90	1,500.00	-1,187.10	20.9%
6795 - Travel/Transportation	308.58	1,000.03	-691.45	30.9%
6970 - Community Dev/Training	3,889.49	2,500.03	1,389.46	155.6%
<b>Total 6700 - Overhead/Administration</b>	<b>43,090.90</b>	<b>51,350.15</b>	<b>-8,259.25</b>	<b>83.9%</b>
6971 - IGT	0.00	0.00	0.00	0.0%
7000 - Urgent Care				
7011 - Admin Salaries-Alloc to UC	6,328.78	6,328.78	0.00	100.0%
7050 - UC Contract	199,998.00	199,999.97	-1.97	100.0%
<b>Total 7000 - Urgent Care</b>	<b>206,326.78</b>	<b>206,328.75</b>	<b>-1.97</b>	<b>100.0%</b>
8000 - Interest Expense				
8005 - EMS Interest Expense	0.00	0.00	0.00	0.0%
8000 - Interest Expense - Other	375.85	499.97	-124.12	75.2%
<b>Total 8000 - Interest Expense</b>	<b>375.85</b>	<b>499.97</b>	<b>-124.12</b>	<b>75.2%</b>
9000 - Other Expenses	0.00	0.00	0.00	0.0%
9500 - Depreciation Expense	23,416.03	23,416.03	0.00	100.0%
9999 - Prior Period Adjustment	0.00	0.00	0.00	0.0%
<b>Total Expense</b>	<b>650,986.26</b>	<b>687,993.84</b>	<b>-37,007.58</b>	<b>94.6%</b>
<b>Net Ordinary Operating Surplus</b>	<b>145,060.96</b>	<b>3,029.45</b>	<b>142,031.51</b>	
<b>Net Revenue</b>	<b>145,060.96</b>	<b>3,029.45</b>	<b>142,031.51</b>	

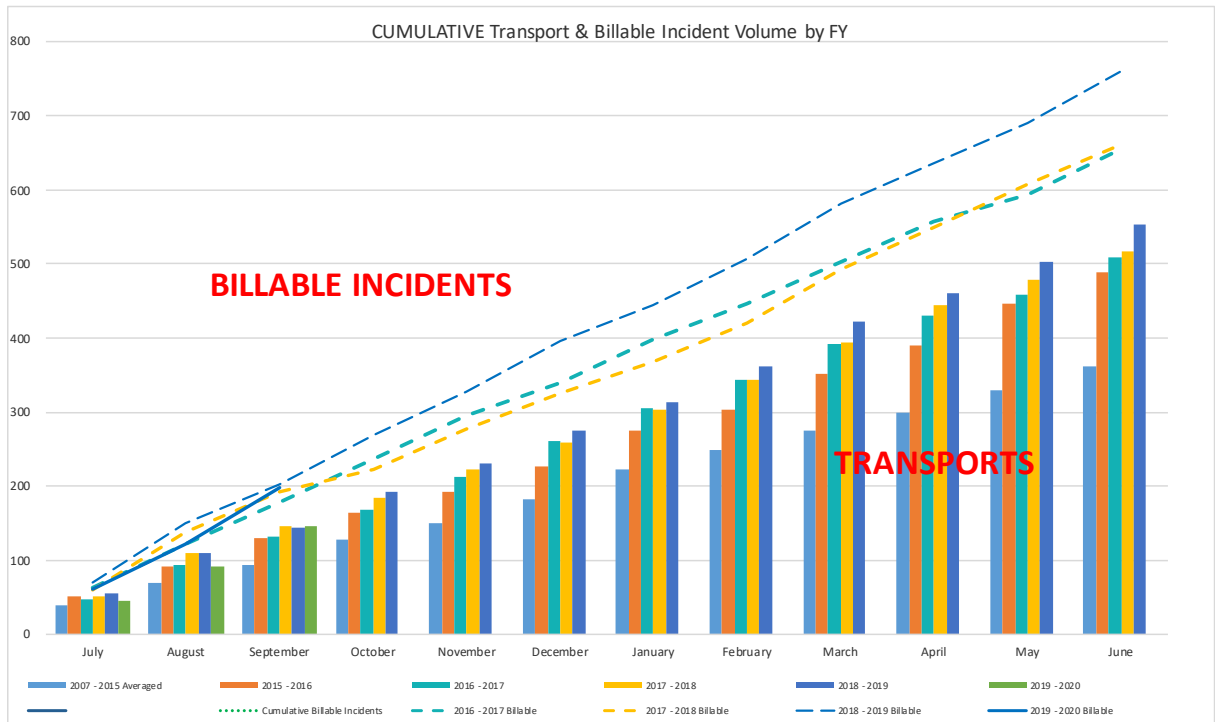
1. NET BILLING: \*Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)
2. GEMT020YE11IPS
3. Ambulance Op Wages show an decrease at this time due to when payperiods hit the P&L. Budgeted number split evenly over 12 months.

CUMULATIVE AMBULANCE DATA

Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2007 - 2015 Averaged	40	69	93	127	151	182	223	249	275	300	330	362
2015 - 2016	52	91	130	164	192	227	274	303	352	390	447	489
2016 - 2017	47	94	131	168	213	261	306	343	391	431	459	508
2017 - 2018	52	109	145	184	223	259	304	343	393	444	479	516
2018 - 2019	55	110	143	192	231	275	313	362	422	460	502	554
2019 - 2020	45	91	145									

Cumulative Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	121	179	236	295	340	398	447	503	558	594	655
2017 - 2018 Billable	60	138	192	223	278	325	368	421	493	549	607	661
2018 - 2019 Billable	70	150	202	269	327	395	445	506	581	635	691	760
2019 - 2020 Billable	61	122	198									





M-120: 1st Out - PM + EMT = ALS  
M-122: 2nd Out - PM + EMT = ALS  
B-121: Back up - EMT + EMT = BLS

### 2nd-Out Paramedic Tracking

2019	# of Shifts M-122 Staffed	Shift	Total M122 Incidents	Dispatched	Cancelled	AMA / RAS	Transports	Billed as ALS	Billed as BLS	Total billable	Notes
MAY	29	9:00 A - 9:00 P	15	13	6	3	4	4	2	7	(2) shifts no M-122 but B-121 not dispatched
	19	9:00 P - 9:00 A		2	1	0	1	1	0		
JUN	25	9:00 A - 9:00 P	11	10	0	0	10	10	0	11	(5) shifts no M-122 due to vacations. Once Hans independent - not an issue.
	12	9:00 P - 9:00 A		1	0	0	1	1	0		
JUL	28	9:00 A - 9:00 P	18	16	3	3	9	8	2	11	(3) days 2nd Out staffed by BLS (1 AMA)
	1	9:00 P - 9:00 A		2	0	0	1	1	0		
AUG	25	9:00 A - 9:00 P	9	7	3	0	5	5	0	6	All ALS incidents
	16	9:00 P - 9:00 A		2	1	0	1	1	0		
SEP	25	9:00 A - 9:00 P	13	17	5	9	9	9	8	17	5 shifts BLS - 2 transports
	20	9:00 P - 9:00 A		0	0	0	0	0	0		
OCT		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
NOV		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
DEC		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
<b>2020</b>											
JAN		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
FEB		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
MAR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
APR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									

**CLSD RUN DATA for the PRECEDING 12 MONTHS**

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

MONTH	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LANDING		DRY RUN		T&R		TO RCMS				FROM RCMS				
	AUTHORIZED		PATIENT		ADVANCED				BASIC				TRANSPORTS				CANCELLED				ALS		BLS		ALS		BLS		
	ORDER		CARE		LIFE				LIFE						ON		ROUTE												
ON TOP	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	
19-Sep	94	74	66	54	51	30	0	2	2	3	1	1	54	33	12	6	20	18	23	17	0	1	1	0	13	8	1	1	
19-Aug	85	110	61	73	41	46	1	1	5	9	0	1	45	55	11	6	22	26	13	18	1	3	0	0	13	14	3	4	
19-Jul	84	105	61	70	45	47	0	3	0	8	0	1	45	55	9	5	11	26	16	15	2	4	0	0	11	7	0	5	
19-Jun	87	87	67	58	47	41	0	1	4	1	0	0	52	37	6	5	20	19	16	14	2	4	0	0	9	10	3	0	
19-May	87	76	58	54	41	32	1	1	1	3	0	0	42	35	5	5	19	20	14	19	4	3	0	0	10	8	0	1	
19-Apr	78	108	53	79	31	49	1	1	7	13	1	3	38	51	5	8	20	27	15	17	1	7	2	0	8	10	3	8	
19-Mar	108	97	79	70	49	37	1	1	13	13	3	1	60	50	8	10	27	25	17	20	7	0	0	2	10	10	8	3	
19-Feb	82	63	63	53	35	31	0	2	14	7	2	2	49	38	6	6	20	7	13	14	4	2	1	1	10	4	6	4	
19-Jan	71	80	47	59	27	36	4	2	11	10	0	2	38	46	4	2	17	16	9	13	2	7	1	0	5	8	7	7	
18-Dec	100	67	62	53	29	28	2	1	15	8	2	0	44	36	4	5	29	17	18	11	2	5	1	2	10	5	6	3	
18-Nov	89	90	54	61	31	31	3	0	7	18	1	1	39	39	4	5	20	29	16	12	1	3	1	1	5	9	1	12	
18-Oct	99	81	64	54	38	23	4	2	11	16	2	0	49	39	10	4	19	21	15	15	1	2	1	1	15	2	6	9	
	1064	1038	735	738	465	431	17	17	90	109	12	12	555	514	84	67	244	251	185	185	27	41	8	7	119	95	44	57	
	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LZ		DRY RUN		T&R		TO RCMS				FROM RCMS				