



## **Finance Committee**

### **AGENDA**

**Wednesday, July 17<sup>th</sup>, 2019 at 9:00 AM**  
CLSD Headquarters, 38901 Ocean Drive, Gualala, CA

1. Call to Order Paterson
2. Agenda Approval Paterson
3. Minutes Approval: Wed June 19th 2019 meeting Paterson
4. Privilege of the floor Paterson
5. Ambulance revenue – Wittman (YTD) Caley
6. Expenses YTD Caley
7. Cash Flow
8. Bank & Investment statements review Caley
9. Ambulance dispatch and transport data YTD Caley
10. Other:
  - RCMS FC Update Beaty
  - Documents filed with Tax Collector's offices RE: levy change Caley
  - IRS Employer Compliance Review Caley
11. Next FC Meetings – Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room
  - August 21, 2019
  - September 18, 2019
  - Oct 16, 2019
12. Adjournment



## Finance Committee

Minutes of Meeting June 19<sup>th</sup>, 2019 at 9:00 AM – Bill Platt Training Center

1. **Call to Order:** The meeting was called to order at 9:02 AM by Annan Paterson. FC Directors also present: Naomi Schwartz and Geoffrey Beaty. Also present: Ex officio District Administrator David Caley, Ops Manager Evan Dilks, Bookkeeper Clara Frost and community member Rich Hughes.
2. **Agenda Approval:** Naomi Schwartz moved to adopt the agenda and seconded by Geoffrey Beaty. All ayes.
3. **Meeting Minutes Approval:** Naomi Schwartz moved to approve the May 15<sup>th</sup> FC meeting minutes and was seconded by Geoffrey Beaty. All ayes.
4. **Privilege of the floor:** None.
5. **FY20 Preliminary Budget:** DA David Caley presented an overview showing the bottom line as a breakeven budget. The gap was closed by Sonoma County special tax and the Senate Bill 523 Ground Emergency Medical Transport – Quality Assurance Fee increased the add-on rate providing an additional \$16,500 than originally informed. The FC plans to recommend the BOD adopt the Preliminary budget as presented.
6. **FY20 Resolutions:** Resolution 259 - Adoption of the Preliminary FY 20 Budget – Breakeven as revised. Resolution 261 – Adoption of the FY20 Tax Rates – The board will vote to approve an increase to \$74 per unit of benefit on June 24<sup>th</sup>.
7. **Ambulance Revenue – Wittman (YTD):** Discussion around the aging A/R balance and a comfortable goal to keep the balance. Bookkeepers will look at categorizing receivables in order to improve efficiency around collecting.
8. **Expenses YTD:** Expenses continue to be within budget. The costs of the refresh to the crew's downstairs quarters will be depreciated.
9. **Cash Flow:** Cash flow projection as expected. May bank statement was reviewed and questions were answered to provide clarification.
10. **Ambulance dispatch and transport data YTD:**  
**May:** 42 transports; 56 billable incidents; 502 cumulative transports; 691 cumulative billable incidents.
11. **Other Issues:**
  - a. Charles Schwab Investment Account opened. Discussed above with bank statement.
  - b. Revised Travel Reimbursement Forms reviewed and approved
  - c. Intergovernmental Transfer (IGT) update: FY19 agreements are fully executed. Partnership Health also informed us they plan to charge a 10% Admin Fee due to the extensive resources required to manage the program at the State level. Rumors are circulating there may be an entire new structure of the IGT program that allegedly could provide additional revenue.
  - d. GEMT – Quality Assurance Fee (GEMT QAF) update: FY18 revenue increasing ~\$16,000 due to a higher add-on rate.
  - e. EMS Appreciation for Staff: \$20 gift cards were handed out to staff as gifts of appreciation. Directors agreed that they would like to see the gift amount increased for next year's appreciation by providing some personal out-of-pocket funds. TBD.
  - f. RCMS FC update: Annan Paterson conveyed they continue to have financial challenges, largely due to the difficulties of Provider recruitment resulting in fewer patients seen and ultimately less revenue. Vanssa Ignacio is now the Board Chair and Drew McCalley the

Treasurer. Gary Collins, CEO, resignation effective Jun 12, 2019. Doric Jemison-Ball is now the interim CEO. DA Caley and Director Paterson will attend the RCMS Finance Committee meetings to offer collaborative support and monitor financials.

- 12. Next FC Meeting:** Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room
- July 17, 2019
  - August 21, 2019
  - September 18, 2019

**13. Adjournment:** at 10:55 AM. All Ayes.

Minutes Approved:

\_\_\_\_\_  
(Date)

\_\_\_\_\_  
Annan Paterson, Treasurer

# CLSD AMBULANCE REVENUE

	A	B	C	D	E	F	G	H	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
<b>FY19</b>													
JULY '18	70	\$ 281,184	\$ 174,532	\$ 49,415	\$ 5,255	\$ 51,982	\$ 37,431	\$ -	\$ 37,431	\$ 31,334	\$ 3,317	\$ -	\$ 408,669
AUG '18	80	\$ 314,797	\$ 126,949	\$ 92,536	\$ 3,430	\$ 91,883	\$ 51,142	\$ -	\$ 51,142	\$ -	\$ -	\$ -	\$ 449,415
SEPT'18	52	\$ 194,431	\$ 86,754	\$ 53,314	\$ 9,730	\$ 44,632	\$ 52,021	\$ -	\$ 52,021	\$ -	\$ -	\$ -	\$ 442,027
OCT'18	67	\$ 248,217	\$ 116,334	\$ 55,281	\$ 11,288	\$ 65,314	\$ 70,941	\$ -	\$ 70,941	\$ -	\$ -	\$ -	\$ 436,400
NOV '18	58	\$ 208,046	\$ 95,675	\$ 68,631	\$ 6,318	\$ 37,423	\$ 48,605	\$ -	\$ 48,605	\$ -	\$ 3	\$ 0	\$ 425,215
DEC '18	68	\$ 223,719	\$ 67,435	\$ 61,071	\$ -	\$ 95,212	\$ 48,587	\$ -	\$ 48,587	\$ -	\$ -	\$ 2,638	\$ 474,478
JAN '19	50	\$ 199,104	\$ 110,645	\$ 48,835	\$ 2,685	\$ 36,940	\$ 48,119	\$ 7,077	\$ 41,042	\$ -	\$ -	\$ 7	\$ 470,383
FEB'19	61	\$ 233,790	\$ 94,248	\$ 63,149	\$ 9,264	\$ 67,129	\$ 47,592		\$ 47,592	\$ 34,163	\$ 233	\$ -	\$ 455,524
MARCH '19	75	\$ 297,252	\$ 172,524	\$ 32,088	\$ 964	\$ 91,676	\$ 39,210		\$ 39,210	\$ 38,101	\$ 5,024	\$ -	\$ 464,867
APRIL '19	54	\$ 196,917	\$ 143,715	\$ 18,395	\$ 3,144	\$ 31,662	\$ 71,037	\$ 1,091	\$ 69,947	\$ -	\$ 250	\$ 65	\$ 426,397
MAY '19	56	\$ 215,716	\$ 74,460	\$ 50,320	\$ 967	\$ 89,969	\$ 67,379	\$ -	\$ 67,379	\$ 26,680	\$ 1,948	\$ 500	\$ 420,858
JUNE '19	69	\$ 245,187	\$ 127,965	\$ 28,276	\$ 5,326	\$ 83,620	\$ 49,795	\$ -	\$ 49,795	\$ 16,416	\$ 800	\$ 62	\$ 437,528

<b>JUNE '18</b>	54	\$ 192,499	\$ 103,831	\$ 61,697	\$ 3,130	\$ 23,859	\$ 52,759	\$ 9,307	\$ 43,452	\$ -	\$ -	\$ 23	\$ 428,768
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<b>FY To Date</b>	760	\$ 2,858,360	\$ 1,391,235	\$ 621,311	\$ 58,372	\$ 787,442	\$ 631,859	\$ 8,167	\$ 623,692	\$ 146,693	\$ 11,574	\$ 3,271
<b>Last 12 Months</b>	760	\$ 2,858,360	\$ 1,391,235	\$ 621,311	\$ 58,372	\$ 787,442	\$ 631,859	\$ 8,167	\$ 623,692	\$ 146,693	\$ 11,574	\$ 3,271

<b>Monthly Average FY To Date</b>	63	\$ 238,197	\$ 115,936	\$ 51,776	\$ 4,864	\$ 65,620	\$ 52,655	\$ 681	\$ 51,974	\$ 12,224	\$ 965	\$ 273
<b>Monthly Average Last 12 Months</b>	63	\$ 238,197	\$ 115,936	\$ 51,776	\$ 4,864	\$ 65,620	\$ 52,655	\$ 681	\$ 51,974	\$ 12,224	\$ 965	\$ 273

AGING							
Month	Current	31-60	61-90	91-120	121-180	180+	Balance
JUNE	\$ 104,788	\$ 69,791	\$ 28,651	\$ 38,209	\$ 62,650	\$ 133,439	\$ 437,528

<b>CMS TRANSPORTS ON -</b>	
<b>TOTAL</b>	<b>\$ 26,971</b>

as of JUNE' 19

**Coast Life Support District**  
**Profit & Loss Budget Overview FY19**  
July 2018 through June 2019

	Jul '18 - Jun 19	Budget	\$ Over Budget	% of Budget
<b>Ordinary Revenue/Expense</b>				
<b>Revenue</b>				
4000 · CLSD Special Taxes	1,507,388.56	1,597,183.00	-89,794.44	94.4%
4100 · Interest Revenue	126.01	0.00	126.01	100.0%
4200 · Ambulance Revenue	765,423.71	650,000.00	115,423.71	117.8% <sup>1</sup>
4400 · Miscellaneous Revenue	43,297.90	32,550.00	10,747.90	133.0% <sup>2</sup>
4410 · Intergovernmental Transport(IGT)	243,040.49	130,000.00	113,040.49	187.0% <sup>3</sup>
4420 · Ground Emerg Med Transport	21,543.07	25,000.00	-3,456.93	86.2%
4421 · GEMT QAF Income	0.00	28,000.00	-28,000.00	0.0%
<b>Total Revenue</b>	<b>2,580,819.74</b>	<b>2,462,733.00</b>	<b>118,086.74</b>	<b>104.8%</b>
<b>Expense</b>				
5000 · Wages and Benefits	1,253,345.32	1,299,553.00	-46,207.68	96.4% <sup>4</sup>
6000 · Ambulance Operations	161,062.23	153,745.00	7,317.23	104.8%
66000 · Payroll Expenses	2.10	0.00	2.10	100.0%
6700 · Overhead/Administration	207,934.01	200,201.00	7,733.01	103.9%
6971 · IGT	-138,396.00	0.00	-138,396.00	100.0%
7000 · Urgent Care	778,744.24	778,726.00	18.24	100.0%
8000 · Interest Expense	2,040.62	4,500.00	-2,459.38	45.3%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	91,202.00	91,202.00	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
<b>Total Expense</b>	<b>2,355,934.52</b>	<b>2,527,927.00</b>	<b>-171,992.48</b>	<b>93.2%</b>
<b>Net Ordinary Operating Surplus</b>	<b>224,885.22</b>	<b>-65,194.00 <sup>5</sup></b>	<b>290,079.22</b>	<b>-344.9%</b>
<b>Net Revenue</b>	<b>224,885.22</b>	<b>-65,194.00</b>	<b>290,079.22</b>	<b>-344.9%</b>

1. NET BILLING: \*Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)
2. FY19 Tourist Mitigation Funds.
3. Anticipated Intergovernmental transfer -not yet realized.
4. Ambulance Op Wages show an decrease at this time due to when payperiods hit the P&L. Budgeted number split evenly over 12 months.
5. \$10,833 x 12 months = \$130,000 for Urgent Care increase and covered by UC reserves.

# Coast Life Support District

## Profit & Loss Budget Overview FY19

July 2018 through June 2019

	Jul '18 - Jun 19	Budget	\$ Over Budget	% of Budget
<b>Ordinary Revenue/Expense</b>				
<b>Revenue</b>				
4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes				
4004 · Mendocino Ambulance Tax	442,696.20	477,664.00	-34,967.80	92.7%
4009 · Mendocino Urgent Care Tax	304,579.69	337,927.00	-33,347.31	90.1%
4010 · Mendocino Ad Valorem Tax	98,359.50	100,433.00	-2,073.50	97.9%
Total 4001 · Mendocino County Taxes	845,635.39	916,024.00	-70,388.61	92.3%
4002 · Sonoma County Taxes				
4024 · Sonoma Ambulance Tax	364,323.01	375,144.00	-10,820.99	97.1%
4029 · Sonoma Urgent Care Tax	297,430.16	306,015.00	-8,584.84	97.2%
4030 · Sonoma County Special Tax	0.00	0.00	0.00	0.0%
Total 4002 · Sonoma County Taxes	661,753.17	681,159.00	-19,405.83	97.2%
Total 4000 · CLSD Special Taxes	1,507,388.56	1,597,183.00	-89,794.44	94.4%
4100 · Interest Revenue	126.01	0.00	126.01	100.0%
4200 · Ambulance Revenue				
4201 · Amb Transport Billings	765,423.71	650,000.00	115,423.71	117.8%
4228 · Writedowns-District Res. Disc.	0.00	0.00	0.00	0.0%
Total 4200 · Ambulance Revenue	765,423.71	650,000.00	115,423.71	117.8% <sup>1</sup>
4400 · Miscellaneous Revenue	43,297.90	32,550.00	10,747.90	133.0% <sup>2</sup>
4410 · Intergovernmental Transport(IGT)	243,040.49	130,000.00	113,040.49	187.0% <sup>3</sup>
4420 · Ground Emerg Med Transport	21,543.07	25,000.00	-3,456.93	86.2%
4421 · GEMT QAF Income	0.00	28,000.00	-28,000.00	0.0%
Total Revenue	2,580,819.74	2,462,733.00	118,086.74	104.8%
<b>Expense</b>				
5000 · Wages and Benefits				
5200 · Health Insurance	101,043.06	120,000.00	-18,956.94	84.2%
5300 · Payroll Taxes Emplr Costs	35,467.81	36,358.00	-890.19	97.6%
5350 · PERS Employer Costs	108,889.80	106,858.00	2,031.80	101.9%
5405 · Administration Salaries				
5405.1 · Admin Salaries-Alloc/UC	-23,988.00	-23,988.00	0.00	100.0%
5405 · Administration Salaries - Other	252,426.86	232,749.00	19,677.86	108.5%
Total 5405 · Administration Salaries	228,438.86	208,761.00	19,677.86	109.4%
5410 · Ambulance Operations Wages	676,470.58	717,454.00	-40,983.42	94.3% <sup>4</sup>
5430 · Extra Duty/Stipend Pay/DA	49,121.61	56,208.00	-7,086.39	87.4%
5500 · Work Comp Insurance	53,913.60	53,914.00	-0.40	100.0%
Total 5000 · Wages and Benefits	1,253,345.32	1,299,553.00	-46,207.68	96.4%
6000 · Ambulance Operations				
6030 · Med. Director Fee-non AHUC	37,800.00	37,800.00	0.00	100.0%
6040 · Dispatch Services	21,218.65	21,545.00	-326.35	98.5%
6050 · Misc Reimbursements	520.00	0.00	520.00	100.0%
6100 · Station/Crew Expenses				
5100 · Uniforms & Med Tests	2,866.66	5,000.00	-2,133.34	57.3%
6101 · Facility Repair & Maintenance	2,686.88	9,400.00	-6,713.12	28.6%
6102 · Facility Furniture	592.95	0.00	592.95	100.0%
6110 · Supps, Rental, Clean. etc	5,986.01	13,000.00	-7,013.99	46.0%
6210 · Veh. Repair & Maintenance	25,998.66	18,000.00	7,998.66	144.4%
6240 · Vehicle Fuel	21,374.19	15,000.00	6,374.19	142.5%
6410 · Radios & Comm Equip				
6410.1 · ATT Tower Lease	750.00	0.00	750.00	100.0%
6410 · Radios & Comm Equip - Other	291.56	4,000.00	-3,708.44	7.3%
Total 6410 · Radios & Comm Equip	1,041.56	4,000.00	-2,958.44	26.0%
6510 · Medical Supplies & Equip	38,728.52	24,000.00	14,728.52	161.4% <sup>5</sup>

11:33 AM

07/12/19

Accrual Basis

# Coast Life Support District

## Profit & Loss Budget Overview FY19

### July 2018 through June 2019

	Jul '18 - Jun 19	Budget	\$ Over Budget	% of Budget
Total 6100 · Station/Crew Expenses	99,275.43	88,400.00	10,875.43	112.3%
6980 · Misc. Employee Train. Exps	2,248.15	6,000.00	-3,751.85	37.5%
Total 6000 · Ambulance Operations	161,062.23	153,745.00	7,317.23	104.8%
66000 · Payroll Expenses	2.10	0.00	2.10	100.0%
6700 · Overhead/Administration				
6180 · Utilities	12,641.66	14,000.00	-1,358.34	90.3%
6188 · Telephone	6,167.14	4,475.00	1,692.14	137.8%
6300 · Insurance	18,320.06	17,996.00	324.06	101.8%
6713 · Ambulance Billing	37,040.91	39,000.00	-1,959.09	95.0%
6714 · GEMT QAF Expense	13,346.67	7,000.00	6,346.67	190.7%
6718 · Office Supp/Equip/Software				
6718.1 · Office Supplies	3,166.93	5,000.00	-1,833.07	63.3%
6718.2 · Computer Equipment	626.41	3,000.00	-2,373.59	20.9%
6718.3 · Software	2,978.54	3,000.00	-21.46	99.3%
6718 · Office Supp/Equip/Software - Other	0.00	0.00	0.00	0.0%
Total 6718 · Office Supp/Equip/Software	6,771.88	11,000.00	-4,228.12	61.6%
6720 · Board Expenses	1,271.20	2,500.00	-1,228.80	50.8%
6730 · Consultants				
6734 · IT	6,145.32	7,000.00	-854.68	87.8%
6735 · EMS Survey	5,244.55	3,500.00	1,744.55	149.8%
6737 · Financial/Bookkeeping	11,460.26	3,000.00	8,460.26	382.0% <sup>6</sup>
6738 · Legal	832.00	5,000.00	-4,168.00	16.6%
6739 · Policy Development	0.00	0.00	0.00	0.0%
6740 · Audit	9,100.00	9,100.00	0.00	100.0%
6741 · Tax Administration - NBS	10,980.97	10,430.00	550.97	105.3%
Total 6730 · Consultants	43,763.10	38,030.00	5,733.10	115.1%
6742 · Bank/Merchant Fees	1,462.00	1,200.00	262.00	121.8%
6755 · Property Tax Admin	18,881.92	20,000.00	-1,118.08	94.4%
6760 · Education/Professional Dev	1,390.50	2,500.00	-1,109.50	55.6%
6765 · Election Costs/Reserve	5,086.25	5,000.00	86.25	101.7%
6770 · Dues, Subscrip, Membership	11,950.13	10,000.00	1,950.13	119.5%
6788 · Printing & Reproduction	3,415.03	10,000.00	-6,584.97	34.2%
6795 · Travel/Transportation	3,226.38	7,500.00	-4,273.62	43.0%
6970 · Community Dev/Training	23,199.18	10,000.00	13,199.18	232.0% <sup>7</sup>
Total 6700 · Overhead/Administration	207,934.01	200,201.00	7,733.01	103.9%
6971 · IGT	-138,396.00	0.00	-138,396.00	100.0%
7000 · Urgent Care				
7011 · Admin Salaries-Alloc to UC	23,988.00	23,988.00	0.00	100.0%
7050 · UC Contract	754,756.24	754,738.00	18.24	100.0%
Total 7000 · Urgent Care	778,744.24	778,726.00	18.24	100.0%
8000 · Interest Expense				
8005 · EMS Interest Expense	0.00	1,500.00	-1,500.00	0.0%
8000 · Interest Expense - Other	2,040.62	3,000.00	-959.38	68.0%
Total 8000 · Interest Expense	2,040.62	4,500.00	-2,459.38	45.3%
9000 · Other Expenses	0.00	0.00	0.00	0.0%
9500 · Depreciation Expense	91,202.00	91,202.00	0.00	100.0%
9999 · Prior Period Adjustment	0.00	0.00	0.00	0.0%
Total Expense	2,355,934.52	2,527,927.00	-171,992.48	93.2%
Net Ordinary Operating Surplus	224,885.22	-65,194.00	290,079.22	-344.9%
Net Revenue	224,885.22	-65,194.00 <sup>B</sup>	290,079.22	-344.9%

11:33 AM

07/12/19

Accrual Basis

**Coast Life Support District**  
**Profit & Loss Budget Overview FY19**  
July 2018 through June 2019

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1. NET BILLING: \*Ref Wittman YTD Report (acc 4220 + Column F minus H/K/L)

2. FY19 Tourist Mitigation Funds.

3. Anticipated revenue from Intergovernmental transfers - not yet realized.

4. Ambulance Op Wages show an decrease at this time due to when payperiods hit the P&L. Budgeted number split evenly over 12 months.

5. Higher volume of medical supplies needed than budgeted.

6. Transition training to new financial/bookkeeper

7. Draw down funds from Tourist Mitigation funds for CPR training

8.  $\$10,833 \times 12 \text{ months} = \$130,000$  for Urgent Care increase and covered by UC reserves.



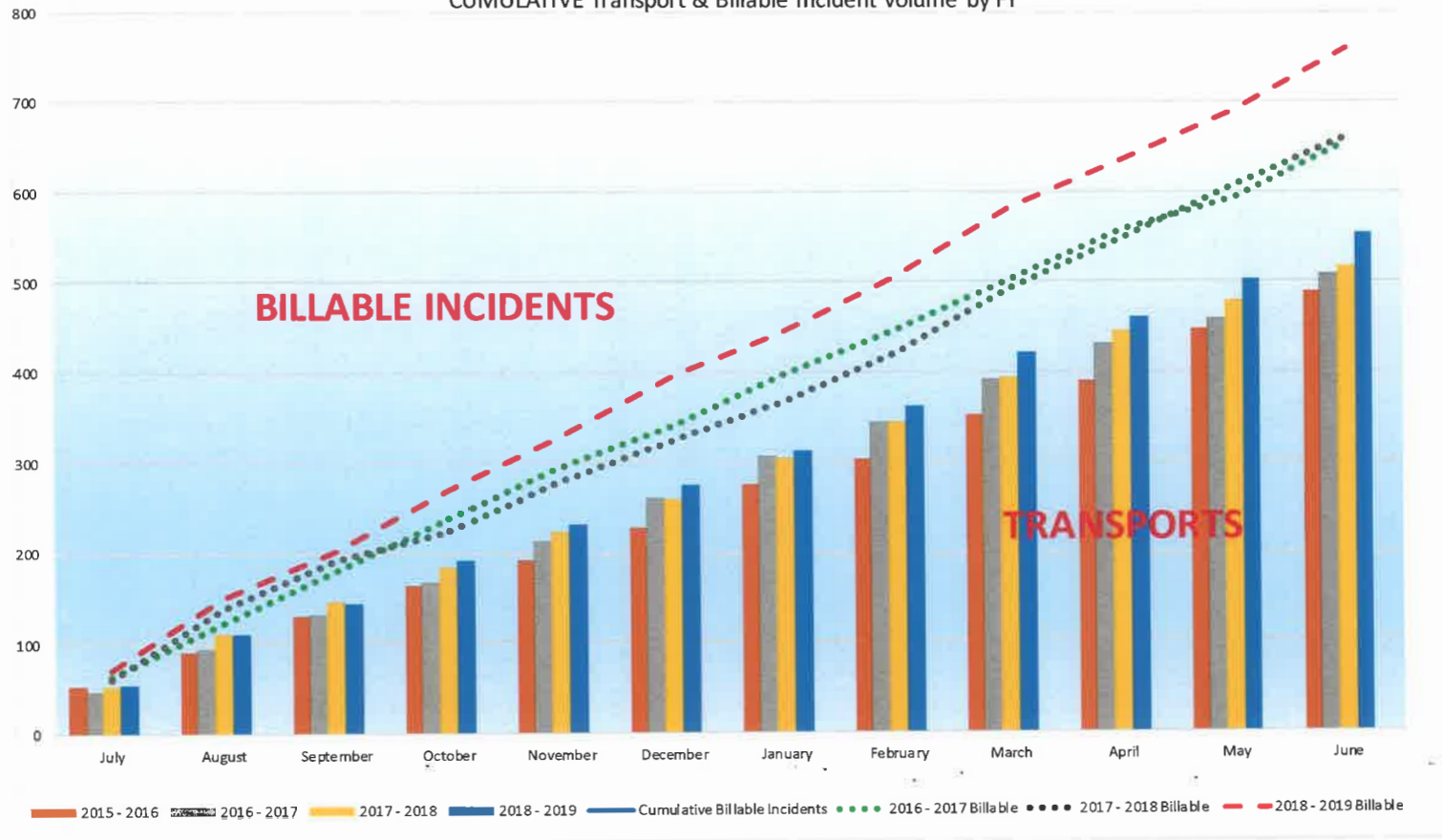
# CUMULATIVE AMBULANCE DATA

Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2015 - 2016	52	91	130	164	192	227	274	303	352	390	447	489
2016 - 2017	47	94	131	168	213	261	306	343	391	431	459	508
2017 - 2018	52	109	145	184	223	259	304	343	393	444	479	516
2018 - 2019	55	110	143	192	231	275	313	362	422	460	502	554

Cumulative Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	121	179	236	295	340	398	447	503	558	594	655
2017 - 2018 Billable	60	138	192	223	278	325	368	421	493	549	607	661
2018 - 2019 Billable	70	150	202	269	327	395	445	506	581	635	691	760

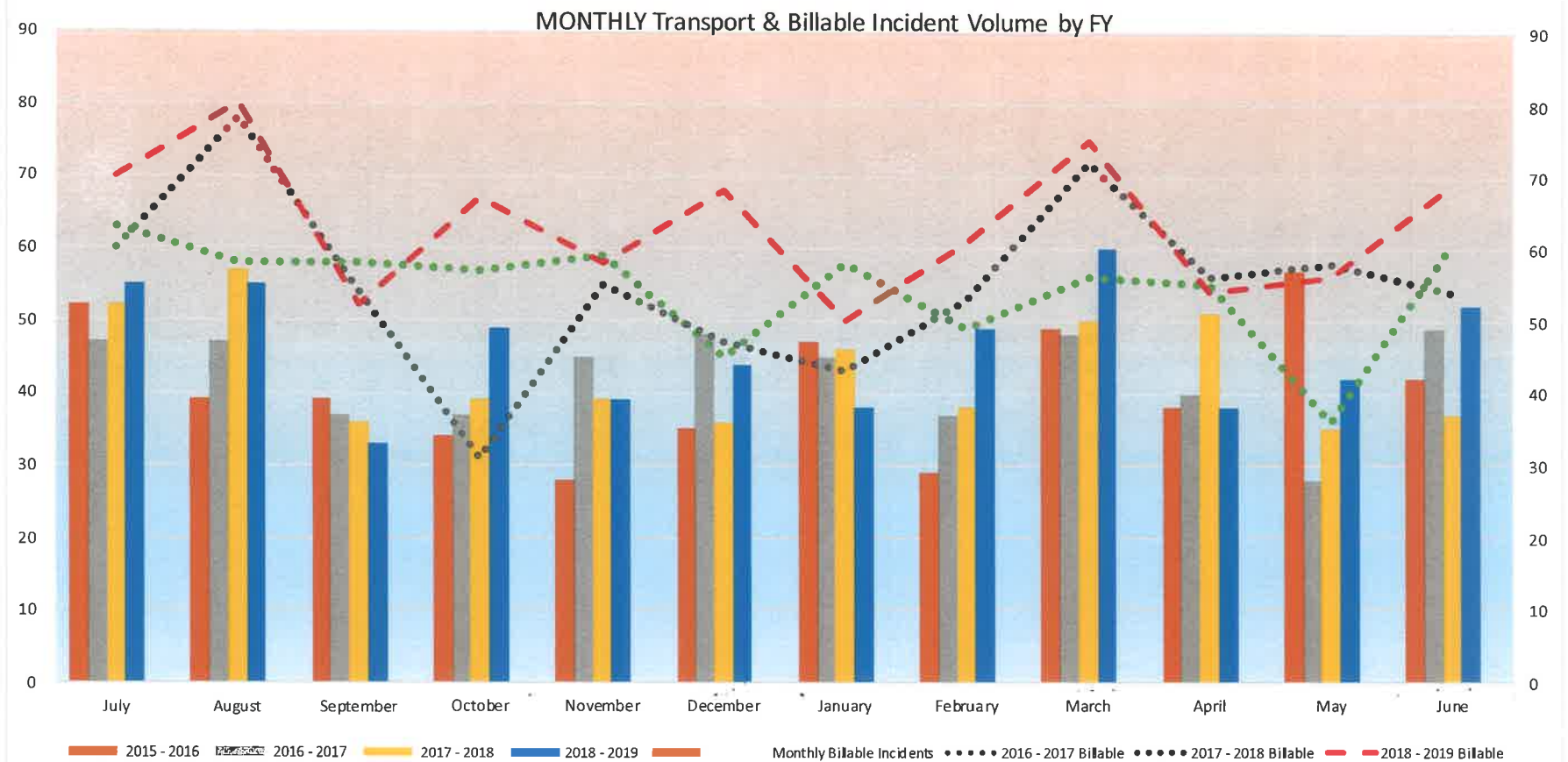
CUMULATIVE Transport & Billable Incident Volume by FY



# MONTHLY AMBULANCE DATA

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2015 - 2016	52	39	39	34	28	35	47	29	49	38	57	42
2016 - 2017	47	47	37	37	45	48	45	37	48	40	28	49
2017 - 2018	52	57	36	39	39	36	46	38	50	51	35	37
2018 - 2019	55	55	33	49	39	44	38	49	60	38	42	52

Monthly Billable Incidents	July	August	September	October	November	December	January	February	March	April	May	June
2016 - 2017 Billable	63	58	58	57	59	45	58	49	56	55	36	61
2017 - 2018 Billable	60	78	54	31	55	47	43	53	72	56	58	54
2018 - 2019 Billable	70	80	52	67	58	68	50	61	75	54	56	69





M-120: 1st Out - PM + EMT = ALS  
M-122: 2nd Out - PM + EMT = ALS  
B-121: Back up - EMT + EMT = BLS

## 2nd-Out Paramedic Tracking

2019	# of Shifts M-122 Staffed	Shift	Total M122 Incidents	Dispatched	Cancelled	AMA / RAS	Transports	Billed as ALS	Billed as BLS	Total billable	Notes
MAY	29	9:00 A - 9:00 P	15	13	6	3	4	4	2	7	(2) shifts no M-122 but B-121 not dispatched
	19	9:00 P - 9:00 A		2	1	0	1	1	0		
JUN	25	9:00 A - 9:00 P	11	10	0	0	10	10	0	11	(5) shifts no M-122 due to vacations. Once Hans independent - not an issue.
	12	9:00 P - 9:00 A		1	0	0	1	1	0		
JUL		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
AUG		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
SEP		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
OCT		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
NOV		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
DEC		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
2020											
JAN		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
FEB		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
MAR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									
APR		9:00 A - 9:00 P									
		9:00 P - 9:00 A									

## CLSD RUN DATA for the PRECEEDING 12 MONTHS

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

MONTH	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LANDING		DRY RUN		T&R		TO RCMS				FROM RCMS			
MOST CURRENT ON TOP	AUTHORIZED ORDER DISPATCHED		PATIENT CARE RECORD		ADVANCED LIFE SUPPORT				BASIC LIFE SUPPORT				TRANSPORTS				CANCELLED ON ROUTE				ALS		BLS		ALS		BLS	
	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior
19-Jun	87	87	67	58	47	41	0	1	4	1	0	0	52	37	6	5	20	19	16	14	2	4	0	0	9	10	3	0
19-May	87	76	58	54	41	32	1	1	1	3	0	0	42	35	5	5	19	20	14	19	4	3	0	0	10	8	0	1
19-Apr	78	108	53	79	31	49	1	1	7	13	1	3	38	51	5	8	20	27	15	17	1	7	2	0	8	10	3	8
19-Mar	108	97	79	70	49	37	1	1	13	13	3	1	60	50	8	10	27	25	17	20	7	0	0	2	10	10	8	3
19-Feb	82	63	63	53	35	31	0	2	14	7	2	2	49	38	6	6	20	7	13	14	4	2	1	1	10	4	6	4
19-Jan	71	80	47	59	27	36	4	2	11	10	0	2	38	46	4	2	17	16	9	13	2	7	1	0	5	8	7	7
18-Dec	100	67	62	53	29	28	2	1	15	8	2	0	44	36	4	5	29	17	18	11	2	5	1	2	10	5	6	3
18-Nov	89	90	54	61	31	31	3	0	7	18	1	1	39	39	4	5	20	29	16	12	1	3	1	1	5	9	1	12
18-Oct	99	81	64	54	38	23	4	2	11	16	2	0	49	39	10	4	19	21	15	15	1	2	1	1	15	2	6	9
18-Sep	74	60	54	48	30	28	2	1	3	6	1	1	33	36	6	5	18	12	17	14	1	2	0	0	8	8	1	4
18-Aug	110	121	73	77	46	42	1	3	9	15	1	2	55	57	6	3	26	38	18	22	3	7	0	2	14	7	4	6
18-Jul	105	98	70	62	47	37	3	4	8	15	1	1	55	52	5	9	26	31	15	15	4	4	0	0	7	8	5	7
	1090	1028	744	728	451	415	22	19	103	125	14	13	554	516	69	67	261	262	183	186	32	46	7	9	111	89	50	64
	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LZ		DRY RUN		T&R		TO RCMS				FROM RCMS			

760 Billable incidents (69.7% of dispatches)

554 Transports (50.8% of dispatches)