Tel: (707) 884-1829 Fax: 884-9119

## AGENDA REGULAR MEETING OF THE BOARD OF DIRECTORS >>> 4:00 PM August 28, 2017 <<< CLSD Headquarters – Bill Platt Training Room

1.	Call to Order	Hughes
2.	Adoption of the agenda	Hughes
3.	Minutes Approval	Hughes
4.	Privilege of the floor	Hughes
5.	New Business a. Customer Survey feedback b. Employee Engagement Survey feedback	Caley Caley
6.	Old Business a. Board goals – update	Hughes
7.	Reports: a. Finance: YTD i. Wittman ambulance revenue – YTD ii. Expenses	Beaty/Hughes
	b. Communication Committee	Bower/André
	c. MHA update	Tittle
8.	DA report a. Ambulance run data	Caley
9.	Adjourn	Hughes

NEXT MEETINGS: Scheduled Board of Director meetings are held at the Bill Platt Training Center unless otherwise noted. Upcoming meetings are: Sep 25, 2017 Oct 23, 2017 Nov 27, 2017

## COAST LIFE SUPPORT DISTRICT Post Office Box 1056 • Gualala, California 95445 www.clsd.ca.gov



## MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS July 24th, 2017

**Call to Order:** Director Hughes called the meeting to order at 4:30 p.m.at the Bill Platt Training Room. Present: Directors: Bower, Beaty, Perry, Schwartz and Tittle. Also, present: District Administrator Caley, Ops Manager Evan Dilks, and Executive Assistant Robin Bean. Excused Absence: Director André (after the Closed Session and Board Goal setting session).

Closed Session – All BOD present: District Administrator's semi-annual District Administrator's Performance Evaluation: meeting called to order at 3 pm.

The Board of Directors in the closed session evaluated the performance of the District Administrator.

### 3:30 pm: Begin Open Session and report back from Closed Session

 In the open session, the Board voted unanimously to give the District Administrator \$5,000 for his high work productivity and quality.

3:30 – 4:30 pm: Board Goals setting for FY18: The BOD discussed, refined and prioritized the goals for FY18.

### 4:30 pm: Open Session - Regular Meeting of the Board of Directors

Adoption of the Agenda: Director Schwartz moved to adopt the agenda and seconded by Director Beaty. All ayes.

Approval of July 24th, 2017 Board Minutes: Director Beaty moved to approve the July 24th meeting minutes and was seconded by Director Perry. All ayes.

Privilege of the Floor - Public Comment: No Comments from the public.

#### Reports:

- a. Finance: YTD
  - i. Wittman ambulance revenue FY17 June: June gross charges \$256,096.60. Net receipts received for June. \$32,321.51
  - ii. Expenses FY17 YTD: Expenses continue to be within budget.
- b. P&L Actuals vs Budget: FY17 Report:
  - i. Board of Directors reviewed the "P&L Actuals vs Budget" Report.
  - ii. Director Beaty shared with the BOD the monthly ambulance runs. Historically, ambulance billing and revenue has always had fluctuations. Over the last two years, CLSD has seen a spike in transportations. CLSD expenses have always been stable and controlled within budget. There were (49) transports in June. The FY17 cumulative volume (508) is historically the highest annual transport volume for CLSD.
- c. 180+ Day Aging: In June, a new batch was populated in the amount of ~\$35K. This batch was approved by the Finance Sub-Committee to be sent over to collections and will be reflected on the July CLSD YTD report. By isolating the Medicare transports to RCMS in limbo, CLSD's true A/R Balance is ~436K (fluctuations up/down is expected as claim age or are paid). EA Bean continues to closely monitor CLSD's aging claims.

#### New Business: NONE

#### Old Business:

- a. Update Legal Services Agreement and Conflict Waiver with County Counsel ACTION: Director Beaty moved to approve the Legal Services Agreement and Conflict Waiver with Sonoma County Counsel and was seconded by Director Hughes. All ayes.
- b. Resolutions No 248: CLSD Adoption of Ambulance Rates for Fiscal Year 2018 ACTION: The above RESOLUTION (initially on the May agenda as new business) was moved for adoption by Director Perry and seconded by Director Tittle, and passed on this 24th day of July 2017.

### c. Resolution No 250: Prop 4 Appropriations Limit FY18-ACTION:

Director Perry moved for adoption of the above RESOLUTION, seconded by Director Schwartz, and passed on this 24<sup>th</sup> day of July 2017 by the following roll call vote: Directors: Hughes (Aye), Beaty (Aye), Bower (Aye), Schwartz (Aye), Perry (Aye), André (Absent), Tittle (Ayes). Total 6 (Ayes), 0 (Noes), and 1 (Absent).

#### **Communications Committee:**

a. CLSD Website Update: Director Bowers shared with the BOD that the CLSD website is very close to completion, with the exception of a few minor details it should be released to view in the next few months.

#### MHA update:

- Director Tittle shared with the BOD that MHA received three grant funds over the last several months. The first (in April) was \$25K from St. Joseph's Health of Santa Rosa to support MHA admin. In July, two grants were awarded from the U.S. Department of Health Resources and Services Administration (HRSA). These Rural Healthcare Network grants are: 1) (\$900K over three years) for the implementation of the Planning grant received a year ago; and 2) to develop a telemedicine strategic plan increasing access to specialty care and pilot home monitoring equipment for chronic conditions.
- Director Perry requested a joint meeting of St. Joseph's, RCMS and CLSD to review the current status of MHA and steps forward. It was agreed to place on the BOD agenda in the near future.

#### DA report:

- Letter of appreciation read to the BOD from a patient appreciative of CLSD services
- Job descriptions and reimbursement for Extra Duties/Projects have been released to staff to apply.
- Distant learning application submitted with the CA Telehealth Network (shared cost with RCMS). It will be at least six months to learn of award.
- Performance Management with staff completed (first time used replacing the former Performance Evaluation process). Feedback from staff is positive.
- Met with Mendocino County Office of Education and EMT/EMR instructor Anthony Macedo. Due to deficit budgets and MCOE mandate to fund K-12 (not Adult Ed), we would need to seek creative solutions offering the classes in the future.
- Sonoma County Ambulance Ordinance update: It has been pulled and a new approach will be initiated. I have been invited to participate in drafting the new ordinance
- RE: costs associated with being on the Ballot 2018 Special Election v. General Election –research is not persuasive advocating best voter attention or costs on special election ballot vs. potentially crowded general election ballot. Further research pending.
- Training Room: we have purchased carpet and lighting. Color scheme finalized. Work to be accomplished over the next two months.

## **Deployment / Staffing**

- ALS (M-120) and second out BLS (B-121) was staffed 100%
- Three EMT's start paramedic school in August. Hoping to recruit a few new hires from the most recent EMT class.

## Facilities

- Training room improvements being implemented
- Spare bay storage room conversion (to extra sleeping room/work space) in progress
- Revamping the back wall of Ambulance Bay for quicker inventory and restocking. New tip out shelves have arrived.

## Vehicles/Equipment

- All employees received 1:1 training and got checked off on the new power cots. All in three cots are in service. All fire departments had an in-service except RCVFD (currently busy with fires). Gurneys have been well received.
- We are researching the best opportunities (donate vs. sell) our old manual gurneys
- We have several demos on the power chair including the fire departments. Will start the in-service and it will go be placed on M-120. Old stair chair to go on B-121.

## Community events / Training

- Provided an ambulance for the Point Arena fireworks (Julian King)
- Finished teaching all of The Sea Ranch employees CPR and first aid. Four classes scheduled (40-50 employees). Multiple instructors- good feedback
- CLSD had 6 participants in community CPR taught by Steve McLaughlin.
- Taught South Coast VFD CPR...very appreciative. Class taught by Evan

Adjournment: at 5: pm. Director Perry moved for adjournment, Director Bowers seconded, all ayes.

- Monday, Aug 28<sup>th</sup>, 2017
- Monday, Sept 25<sup>th</sup>, 2017
- Monday, Oct 23<sup>rd</sup>, 2017

Minutes Approved:

(Date)

## 1. Financial Management

# **Highest Priority**

1.1 Develop Reserve Policy	
(both EMS and UC)	
Size	
Purpose	
Invest	
Capital targets	
1.2 Complete 3 – 5 year	
financial projection,	
including Equipment	
replacement	
1.3 Consider (if needed)	
Parcel Tax increase	
Revised rates	
Branding	0
Campaign	
Election	
Verify outcomes	
Assessor's Office	
changes property tax bills	
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## Continue:

# 1. Financial Management

# Important

1.4 Continue efforts to maximize Medicare reimbursement for EMS and UC	
1.5 Review/Evaluate Parcel	
Tax Rates	
EMS	
Urgent Care	
1.6 Continue to explore alternative funding streams	
As time permits	
1.7 Review DA salary in light of work schedule	

# 2. Personnel Development

# **Highest Priority**

2.1 Insure EMR / EMT training sustainability	
2.2 Develop plan and implement changes related to the employee engagement survey	
2.3 Develop options and implement one so Board and CLSD staff know each other better.	
As Time Permits	
2.4 Complete SOP's for all key EMS activities	
2.5 Complete Board orientation manual	

# 3. Community Relations and Service Improvement

## **Highest Priority**

3.1 Assess feasibility of expanding % time paramedics in District	
3.2 Insure positive relationships exist with other fire and EMS agencies and that CLSD understands and meets their needs.	

## Do as time permits

3.3 Develop and
implement a plan for
Board member
involvement in various
community activities

1	

# 4. Mendonoma Health

Alliance

**Highest Priority** 

4.1 Expand Emergency Medical Services capacity through MHA

## As time permits

4.2 Participate in any changes to the tri-party agreement

## 5. Communications

## **Highest Priority**

5.1 Launch the new website and other media outlets	
5.2 Develop detailed communication plan for FY 19 election, including an open house for students/ parents	
5.3 Develop an accessible annual report	
As time permits	
5.4 Assess logo and rebranding options for CLSD	



## 6. Measure of Success6. Measure of Success

## **High Priority**

6.1 Review customer satisfaction surveys and make changes where appropriate	

## 7. Facilities

## Important

7.1 Complete renovation of Bill Platt Training Center	
7.2 Complete renovation of Quarters	

	Α	В	С	D	E	F	G	н	I	J	K	L	M
	BILLABLE INCIDENTS	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJ	NEW A/R BALANCE
FY 17													222.2
AUGUST '16	58	210,141	100,470	42,856	2,021	64,794	62,639		62,639	109,594	119		494,370
SEPTEMBER '16	58	196,639	107,297	49,069	11,544	28,728	51,801		51,801		488	97	470,906
OCTOBER '16	57	196,349	102,512	24,757	(48)	69,129	78,359		78,359	1.1.1.1.1.1.1			461,675
NOVEMBER '16	59	232,994	90,082	32,507	639	109,765	65,481		65,481	1.00			505,960
DECEMBER '16	45	191,565	85,425	35,904	77	70,159	44,377	917	43,459	29,017	3,903		499,740
JANUARY '17	58	295,900	135,365	31,436	10,841	118,259	76,233		76,233				541,766
FEBRUARY '17	49	181,705	66,854	54,733	13,899	46,218	48,693	8,003	40,690				547,294
MARCH'17	56	231,976	130,377	48,901	1,833	50,864	58,970	2,000	56,970	(727)	8,318		533,597
APRIL '17	55	197,865	98,027	52,662	5,417	41,759	51,484		51,484		3,399		520,474
MAY '17	36	142,371	79,567	38,383	1,337	23,085	65,743	230	65,513	32,757		1,076	446,364
JUNE '17	61	256,097	112,884	42,394	5,226	95,593	32,542	220	3,222				509,635
FY18													
JULY '17	60	239,510	135,540	45,593	13,973	44,404	62,114	-	62,114	34,781	1,988	11	455,167

# **CLSD AMBULANCE REVENUE**

FY TO DATE	60	239,510	135,540	45,593	13,973	44,404	62,114		62,114	34,781	1,988	11
LAST 12 MONTHS	652	2,573,111	1.244,401	499,195	66,758	762,757	698,435	11,371	657,964	205,422	18,215	1,183

Average FY To Date	60	239,510	135,540	45,593	13,973	44,404	62,114		62,114	34,781	1,988	11
Average YTD Last 12 Months	54	214,426	103,700	41,600	5,563	63,563	58,203	948	54,830	17,118	1,518	99

## 9:26 AM 08/21/17 Accrual Basis

Coast Life Support District Profit & Loss Budget vs. Actual July 2017

	Jul 17	Budget	\$ Over Bu	% of Budg
Ordinary Revenue/Expense				
Revenue				
4000 · CLSD Special Taxes	132,147.59	132,147.59	0.00	100.0%
4100 · Interest Revenue	0.00	0.00	0.00	0.0%
4200 · Ambulance Revenue	42,404.43	46,666.66	-4,262.23	90.9%
4400 · Miscellaneous Revenue	805.00	250.00	555.00	322.0%
4410 · Intergovermntl Transport(I	0.00	0.00	0.00	0.0%
4420 · Ground Emerg Med Transp	0.00	0.00	0.00	0.0%
4430 · Transfer Frm Urgent Care r	10,833.34	10,833.34	0.00	100.0%
Gross Revenue	186,190.36	189,897.59	-3,707.23	
Expense				
5000 · Wages and Benefits	52,240.07	99,772.59	-47,532.52	52.4%
6000 · Ambulance Operations	9,757.99	11,850.01	-2,092.02	82.3%
6700 · Overhead/Administration	18,477.66	23,229.82	-4,752.16	79.5%
7000 · Urgent Care	64,790.00	64,788.50	1.50	100.0%
8000 · Interest Expense	291.95	375.00	-83.05	77.9%
9500 · Depreciation Expense	8,055.80	8,055.80	0.00	100.0%
Total Expense	153,613.47	208,071.72	-54,458.25	73.8%
Net Ordinary Operating Surplus	32,576.89	-18,174.13	50,751.02	-179.2%
Other Income/Expense Other Expense Other Miscellaneous Expense				
Total Other Expense				
Net Other Revenue				
let Revenue	32,576.89	-18,174.13	50,751.02	

1. DONATIONS, CPR, AND AMERICAN CAPITAL COLLECTIONS 6:00 PM 08/18/17

Accrual Basis

# Coast Life Support District Profit & Loss Budget vs. Actual July 2017

	Jul 17	Budget	\$ Over Bud	% of Bu
Ordinary Revenue/Expense income 4000 · CLSD Special Taxes				
4001 · Mendocino County Taxes 4004 · Mendocino Ambulan 4009 · Mendocino Urgent C 4010 · Mendocino Special T 4001 · Mendocino County T	39,805.34 28,160.59 7,722.66 0.00	39,805.34 28,160.59 7,722.66 0.00	0.00 0.00 0.00 0.00	100.0% 100.0% 100.0% 0.0%
Total 4001 · Mendocino Count	75,688.59	75,688.59	0.00	100.0%
4002 · Sonoma County Taxes 4024 · Sonoma Ambulance 4029 · Sonoma Urgent Care	31,048.84 25,410.16	31,048.84 25,410.16	0.00 0.00	100.0% 100.0%
Total 4002 · Sonoma County T	56,459.00	56,459.00	0.00	100.0%
Total 4000 · CLSD Special Taxes	132,147.59	132,147.59	0.00	100.0%
4100 · Interest Revenue 4200 · Ambulance Revenue 4201 · Amb Transport Billings	0.00	0.00	0.00	0.0%
4220 · Writedowns - Misc.	-15,971.99	0.00	-15,971.99	100.0%
4225 · Writedowns - MediCa 4201 · Amb Transport Billin	-181,133.18 239,509.60	0.00 50,000.00	-181,133.18 189,509.60	100.0% 479.0% 🛄
Total 4201 · Amb Transport Bi	42,404.43	50,000.00	-7,595.57	84.8%
4228 · Writedowns-District Re	0.00	-3,333.34	3,333.34	0.0%
Total 4200 · Ambulance Revenue	42,404.43	46,666.66	-4,262.23	90.9%
4400 · Miscellaneous Revenue	805.00	250.00	555.00	322.0%
4410 · Intergovermntl Transport( 4420 · Ground Emerg Med Trans 4430 · Transfer Frm Urgent Care	0.00 0.00 10,833.34	0.00 0.00 10,833.34	0.00 0.00 0.00	0.0% 0.0% 100.0%
Gross Revenue	186,190.36	189,897.59	-3,707.23	
Expense 5000 · Wages and Benefits 5200 · Health Insurance 5300 · Payroll Taxes Emplr Co 5350 · PERS Employer Costs 5405 · Administration Salaries 5405.1 · Admin Salaries-All 5405 · Administration Salari	2,383.87 1,352.57 4,946.61 -1,893.67 9,950.24	9,000.00 2,677.00 7,589.09 -1,893.66 17,464.91	-6,616.13 -1,324.43 -2,642.48 -0.01 -7,514.67	26.5% 50.5% 65.2% 100.0% 57.0%
Total 5405 · Administration Sa	8,056.57	15,571.25	-7,514.68	51.7%
5410 · Ambulance Operations 5430 · Extra Duty/Stipend Pay/ 5500 · Work Comp Insurance	25,602.52 0.00 9,897.93	51,281.59 3,755.66 9,898.00	-25,679.07 -3,755.66 -0.07	49.9% 0.0% 100.0%
Total 5000 · Wages and Benefits	52,240.07	99,772.59	-47,532.52	52.4%
6000 · Ambulance Operations 6030 · Med. Director Fee-non 6040 · Dispatch Services	3,150.00 0.00	3,150.00 0.00		100.0% 0.0%

# Coast Life Support District Profit & Loss Budget vs. Actual July 2017

6100 - Station/Crew Expenses     0.00     416.66     -416.66     0.0%       6101 - Facility Furniture     2,160.50     783.33     1,377.16     275.8%       6102 - Facility Furniture     0.00     833.33     -201.64     81.4%       6210 - Veh. Repair & Mainte     32.61     1,500.00     -1.467.39     2.2%       6240 - Vehicle Fuel     988.39     1,250.00     -261.61     79.1%       6410 - Radios & Comm Equip     0.00     333.34     -0.0%       6510 - Medical Supplies & E     2,544.79     2,000.00     544.79     127.2%       Total 6100 - Station/Crew Exp     6,607.99     8,200.01     -1,592.02     80.6%       6980 - Misc. Employee Train     0.00     500.00     -500.00     0.0%       6710 - Overhead/Administration     1,205.18     1,375.00     -169.82     87.6%       6713 - Ambulance Billing     1,395.29     3,229.41     -1,290.12     60.1%       6718 - Office Suppl/Equip/Soft     6718.2     799.5     70e.5%     6718.2     79.99     131.25     79.99.5     70e.5%     6718.2		Jul 17	Budget	\$ Over Bud	% of Bu
6101 - Facility Repair & Mai     2,160.50     783.34     1,377.16     275.8%       6110 - Supps, Rental, Clean     881.70     1,083.34     -201.64     81.4%       6210 - Veh, Repair & Mainte     32.61     1,500.00     -1,467.39     2.2%       6240 - Vehicle Fuel     988.39     1,250.00     -261.61     79.1%       6410 - Radios & Comm Equip     0.00     333.34     0.0%       6510 - Medical Supplies & E     2,544.79     2,000.00     544.79     127.2%       Total 6100 - Station/Crew Exp     6,607.99     8,200.01     -1,592.02     80.6%       6980 - Misc. Employee Train     0.00     500.00     -500.00     0.0%       Total 6000 - Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6710 - Overhead/Administration     50.56     500.00     -149.42     70.1%       6300 - Insurance     4,282.25     4,250.00     32.25     100.8%       6713 - Mublance Billing     1,393.64     416.66     -223.02     46.5%       6718 - Office Supp/Equip/Sch     0.00     0.00     0	6100 · Station/Crew Expenses				
6102 - Facility Furniture     0.00     833.33     -633.33     0.0%       6110 - Supps, Rental, Clean     881.70     1.083.34     -201.64     81.4%       6210 - Vehicle Fuel     988.39     1.250.00     -241.61     79.1%       6410 - Radios & Comm Equip     0.00     333.34     -333.34     0.0%       6510 - Medical Supplies & E     2.544.79     2.000.00     544.79     127.2%       Total 6100 - Station/Crew Exp     6.607.99     8.200.01     -1.592.02     80.6%       6980 - Misc. Employee Train     0.00     500.00     -500.00     0.0%       6718 - Overhead/Administration     6180 - 169.82     87.6%     6718.     1.375.00     -169.82     87.6%       6718 - Office Supples     193.64     416.66     -223.02     46.5%       6718.1 - Office Supples     193.64     416.66     -223.02     46.5%       6718 - Office Suppleuples     193.64     416.66     -223.02     46.5%       6718 - Office Suppleuples     108.7%     673.0     0.0%     674.8.3     797.91     596.92     174.8% <t< th=""><th></th><th>0.00</th><th>416.66</th><th>-416.66</th><th>0.0%</th></t<>		0.00	416.66	-416.66	0.0%
6102 - Facility Furniture     0.00     833.33     -633.33     0.0%       6110 - Supps, Rental, Clean     881.70     1.083.34     -201.64     81.4%       6210 - Vehicle Fuel     988.39     1.250.00     -241.61     79.1%       6410 - Radios & Comm Equip     0.00     333.34     -333.34     0.0%       6510 - Medical Supplies & E     2.544.79     2.000.00     544.79     127.2%       Total 6100 - Station/Crew Exp     6.607.99     8.200.01     -1.592.02     80.6%       6980 - Misc. Employee Train     0.00     500.00     -500.00     0.0%       6718 - Overhead/Administration     6180 - 169.82     87.6%     6718.     1.375.00     -169.82     87.6%       6718 - Office Supples     193.64     416.66     -223.02     46.5%       6718.1 - Office Supples     193.64     416.66     -223.02     46.5%       6718 - Office Suppleuples     193.64     416.66     -223.02     46.5%       6718 - Office Suppleuples     108.7%     673.0     0.0%     674.8.3     797.91     596.92     174.8% <t< td=""><td>6101 · Facilitiv Repair &amp; Mai</td><td>2,160.50</td><td>783.34</td><td>1.377.16</td><td>275.8%</td></t<>	6101 · Facilitiv Repair & Mai	2,160.50	783.34	1.377.16	275.8%
6110 - Supps, Rental, Clean     881.70     1,083.34     -201.64     81.4%       6210 - Vehicle Fuel     32.61     1,550.00     -1,467.39     2.2%       6410 - Radios & Comm Equip     0.00     333.34     -333.34     0.0%       6510 - Medical Supplies & E     2,544.79     2,000.00     544.79     127.2%       Total 6100 - Station/Crew Exp     6,607.99     8,200.01     -1,592.02     80.6%       6980 - Misc. Employee Train.     0.00     500.00     -500.00     0.0%       7otal 6000 - Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6700 - Overhead/Administration     6180 - Utilities     1,205.18     1,375.00     -169.82     87.6%       6180 - Utilities     1,205.18     1,375.00     -169.82     87.6%       6718 - Office Supp/Equip/Soft     193.92     3,229.41     -1,200.12     60.1%       6718 - Office Supp/Equip/Soft     193.64     416.66     -223.02     46.5%       6718 - Office Supp/Equip/Soft     93.120     131.25     799.95     709.5%       6718 - Office Supp/Equip/S		and the second sec	833.33		
6210 · Veh. Repair & Mainte     32.61     1,500.00     -1.467.39     2.2%       6240 · Vehicle Fuel     988.39     1,250.00     -261.61     79.1%       6410 · Radios & Comm Equip     0.00     333.34     -333.34     0.0%       6510 · Medical Supplies & E     2,544.79     2,000.00     544.79     127.2%       Total 6100 · Station/Crew Exp     6,607.99     8,200.01     -1,592.02     80.6%       6980 · Misc. Employee Train     0.00     500.00     -500.00     0.0%       Total 6000 · Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6700 · Overhead/Administration     6188 · Telephone     350.58     500.00     -149.42     70.1%       6300 · Insurance     4,282.25     4,250.00     32.25     100.8%     6718. · Office SupplEquip/Soft     6718. · Office SupplEquip/Soft     6718. · Office SupplEquip/Soft     6718. · Office SupplEquip/Soft     0.00     0.00     0.00%       6718 · Office SupplEquip/Soft     0.00     0.00     0.00%     6718. · Office SupplEquip/Soft     6718 · Office SupplEquip/Soft     0.00%     6718. · Offic					
6240 · Vehicle Fuel     988.39     1,250.00     -261.61     79.1%       6410 · Radios & Comm Equip     0.00     333.34     -333.34     0.0%       6510 · Medical Supplies & E     2,544.79     2,000.00     544.79     127.2%       Total 6100 · Station/Crew Exp     6,607.99     8,200.01     -1,592.02     80.6%       6980 · Misc. Employee Train     0.00     500.00     -500.00     0.0%       Total 6000 · Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6700 · Overhead/Administration     6180 · Ullities     1,205.18     1,375.00     -169.82     87.6%       6180 · Ullities     1,205.18     1,375.00     -169.82     87.6%       6300 · Insurance     4,282.25     4,260.00     32.25     100.8%       6713 · Ambulance Billing     1,939.29     3,229.41     -1,290.12     60.1%       6718 · Office Supp/Equip/Sch     0.00     100     99.95     709.5%       6718 · Office Supp/Equip/S     0.00     -200.01     99.95     709.5%       6737 · Financial/Bookkeeping     635.00 <td></td> <td></td> <td></td> <td></td> <td></td>					
6410 - Radios & Comm Equip     0.00     333.34     -333.34     0.0%       6510 - Medical Supplies & E     2,544.79     2,000.00     544.79     127.2%       Total 6100 - Station/Crew Exp     6,607.99     8,200.01     -1,592.02     80.6%       6980 - Misc. Employee Train     0.00     500.00     -500.00     0.0%       Total 6000 - Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6700 - Overhead/Administration					
Total 6100 - Station/Crew Exp     6,607.99     8,200.01     -1,592.02     80.6%       6980 - Misc. Employee Train     0.00     500.00     -500.00     0.0%       Total 6000 - Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6700 - Overhead/Administration     1,205.18     1,375.00     -169.82     87.6%       6180 - Ullillies     1,205.18     1,375.00     -149.42     70.1%       6300 - Insurance     4.282.25     4.250.00     32.25     100.8%       6713 - Ambulance Billing     1,939.29     3,229.41     -1,290.12     60.1%       6718 - Office Supp/Equip/Soft     193.64     416.66     -223.02     46.5%       6718 - Software     931.20     131.25     799.95     709.5%     6718       6718 - Office Supp/Equip/S     0.00     0.00     0.00     0.0%     6730     6.76     6730     0.0%       6718 - Office Supp/Equip/S     0.00     208.34     208.34     0.0%     6730     575.00     0.0%       6720 - Board Expenses     0.00     875.00					
6980 • Misc. Employee Train.     0.00     500.00     -500.00     0.0%       Total 6000 • Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6700 • Overhead/Administration     1,850.01     -2,092.02     82.3%       6700 • Overhead/Administration     350.58     500.00     -149.42     70.1%       6300 • Insurance     4,282.25     4,250.00     32.225     100.8%       6713 • Ambulance Billing     1,939.29     3,229.41     -1,290.12     60.1%       6718 • Office Supp/Equip/Soft     6718.2 • Computer Equipme     269.99     250.00     19.99     108.0%       6718 • Office Supp/Equip/S     0.00     0.00     0.00     0.00     0.00       6718 • Office Supp/Equip/S     0.00     -208.34     208.34     0.0%       6730 • Consultants     0.00     875.00     -875.00     0.0%       6731 • Consultants     0.00     72.2%     673.4     17.8%     674.0       6731 • Consultants     3,412.25     3,994.16     -581.91     85.4%       6740 • Audit     0.00     2	6510 · Medical Supplies & E	2,544.79	2,000.00	544.79	127.2%
Total 6000 · Ambulance Operati     9,757.99     11,850.01     -2,092.02     82.3%       6700 · Overhead/Administration     1,205.18     1,375.00     -169.82     87.6%       6180 · Utilities     1,205.18     1,375.00     -149.42     70.1%       6300 · Insurance     4,282.25     4,250.00     32.25     100.8%       6713 · Ambulance Billing     1,939.29     3,229.41     -1,290.12     60.1%       6718 · Office Supp/Equip/Soft     6718.1 · Office Supp/Equip/Soft     269.99     250.00     19.99     108.0%       6718 · Office Supp/Equip/S     0.00     0.00     0.00     0.00     0.0%       6718 · Office Supp/Equip/S     0.00     -208.34     208.34     0.0%       6720 · Board Expenses     0.00     -208.34     208.34     0.0%       6733 · EMS Survey     2,252.25     291.66     1960.59     772.2%       6738 · Legal     635.00     833.34     -198.34     762%       6738 · Legal     635.00     833.34     -198.34     762%       6740 · Audit     0.00     708.34	Total 6100 · Station/Crew Exp	6,607.99	8,200.01	-1,592.02	80.6%
6700 · Overhead/Administration   1,205.18   1,375.00   -169.82   87.6%     6188 · Telephone   350.58   500.00   -149.42   70.1%     6300 · Insurance   4,282.25   4,250.00   32.25   100.8%     6713 · Ambulance Billing   1,939.29   3,229.41   -1,290.12   60.1%     6718 · Office Supp/Equip/Soft   6718 · Office Supp/Equip/Soft   269.99   250.00   19.99   108.0%     6718 · Office Supp/Equip/S   0.00   0.00   0.00   0.00   0.0%     6718 · Office Supp/Equip/S   0.00   -208.34   208.34   0.0%     6730 · Consultants   6730 · Consultants   6730 · Consultants   6730 · Consultants   635.00   833.34   -198.34   762.%     6738 · Legal   635.00   833.34   -198.34   762.%   6740 · Audit   0.00   60.0%     6740 · Audit   0.00   2416.66   -2416.66   0.0%   6755 · Property Tax Admin   0.00   267.00   6766   6766 · 640.66   0.0%   6765 · Froperty Tax Admin   0.00   281.66   0.0%   6766 · 640.66   0.0%   6738 · Legal   635.00	6980 · Misc. Employee Train	0.00	500.00	-500.00	0.0%
6180 · Utilities   1,205.18   1,375.00   -169.82   87.6%     6188 · Telephone   350.58   500.00   -149.42   70.1%     6300 · Insurance   4,282.25   4,250.00   32.25   100.8%     6713 · Ambulance Billing   1,939.29   3,229.41   -1,290.12   60.1%     6718 · Office Supp/Equip/Soft   6718 · Office Supp/Equip/Soft   269.99   250.00   19.99   108.0%     6718 · Office Supp/Equip/S   0.00   0.00   0.00   0.00   0.00     6718 · Office Supp/Equip/S   0.00   -208.34   208.34   0.0%     6720 · Board Expenses   0.00   -208.34   208.34   0.0%     6731 · Consultants   -   -   635.00   833.34   -198.34   76.2%     6738 · Legal   635.00   833.34   -198.34   76.2%   674.9%   0.0%     6741 · Tax Administration   0.00   2416.66   -281.91   85.4%   674.2%   76.2%   6738 · Legal   635.00   833.34   -198.34   76.2%   6738 · Legal   635.00   833.34   -198.34   0.0%   6741 · Tax Administration </td <td>Total 6000 · Ambulance Operati</td> <td>9,757.99</td> <td>11,850.01</td> <td>-2,092.02</td> <td>82.3%</td>	Total 6000 · Ambulance Operati	9,757.99	11,850.01	-2,092.02	82.3%
6188 · Telephone   350.58   500.00   -149.42   70.1%     6300 · Insurance   4,282.25   4,250.00   32.25   100.8%     6713 · Ambulance Billing   1,939.29   3,229.41   -1,290.12   60.1%     6718 · Office Supp/Equip/Soft   6718.2   -1,290.12   60.1%     6718 · Office Supp/Equip/Soft   193.64   416.66   -223.02   46.5%     6718 · Office Supp/Equip/S   0.00   131.25   799.95   709.5%   -     6718 · Office Supp/Equip/S   0.00   0.00   0.00   0.0%     6713 · Consultants   -1,394.83   797.91   596.92   174.8%     6720 · Board Expenses   0.00   -208.34   208.34   0.0%     6733 · Consultants   -174.8%   272.2%   291.66   1,960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   128.0%   128.2%     6740 · Audit   0.00   763.34   -708.34   0.0%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   16736 · Legal   655.00	6700 · Overhead/Administration				
6188 · Telephone   350.58   500.00   -149.42   70.1%     6300 · Insurance   4,282.25   4,250.00   32.25   100.8%     6713 · Ambulance Billing   1,939.29   3,229.41   -1,290.12   60.1%     6718 · Office Supp/Equip/Soft   6718.2   -1,290.12   60.1%     6718 · Office Supp/Equip/Soft   193.64   416.66   -223.02   46.5%     6718 · Office Supp/Equip/S   0.00   131.25   799.95   709.5%   -     6718 · Office Supp/Equip/S   0.00   0.00   0.00   0.0%     6713 · Consultants   -1,394.83   797.91   596.92   174.8%     6720 · Board Expenses   0.00   -208.34   208.34   0.0%     6733 · Consultants   -174.8%   272.2%   291.66   1,960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   128.0%   128.2%     6740 · Audit   0.00   763.34   -708.34   0.0%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   140.8%   16736 · Legal   655.00		1,205.18	1,375.00	-169.82	87.6%
6300 · Insurance     4,282.25     4,250.00     32.25     100.8%       6713 · Ambulance Billing     1,939.29     3,229.41     -1,290.12     60.1%       6718 · Office Supp/Equip/Soft     6718.1 · Office Supp/Equip/Soft     269.99     250.00     19.99     108.0%       6718.3 · Software     931.20     131.25     799.95     709.5%     6718.3       6718 · Office Supp/Equip/S     0.00     0.00     0.00     0.00     0.00       70tal 6718 · Office Supp/Equip/S     0.00     -208.34     208.34     0.0%       6730 · Consultants     6734 · IT     0.00     875.00     -875.00     0.0%       6733 · EMS Survey     2,252.25     291.66     1,960.59     772.2%     6738 · Legal     635.00     833.34     -198.34     76.2%       6740 · Audit     0.00     708.34     -00%     869.16     0.0%     6741 · Tax Administration     0.00     283.4     -208.34     0.0%       6740 · Audit     0.00     28.34     -3994.16     -869.16     0.0%       6741 · Tax Administration     0.00	6188 · Telephone				
6713 · Ambulance Billing   1,939.29   3,229.41   -1,290.12   60.1%     6718 · Office Supp/Equip/Soft   193.64   416.66   -223.02   46.5%     6718 · Office Supples   193.64   416.66   -223.02   46.5%     6718 · Office Supples   193.64   416.66   -223.02   46.5%     6718 · Office Supp/Equip/S   0.00   0.00   0.00   0.00     Total 6718 · Office Supp/Equip/S   0.00   0.00   0.00   0.0%     6720 · Board Expenses   0.00   -208.34   208.34   0.0%     6735 · EMS Survey   2,252.25   291.66   1.960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   -00%   6741 · Tax Administration   0.00   28.34   0.0%     6755 · Property Tax Admin   0.00   28.34   -416.66   0.0%   6760 · Education/Professional   0.00   28.34   -0.0%     6760 · Education/Professional   0.00   28.34					
6718 · Office Supp/Equip/Soft   6718.1 · Office Supplies   193.64   416.66   -223.02   46.5%     6718.2 · Computer Equipme   269.99   250.00   19.99   108.0%     6718.3 · Software   931.20   131.25   799.95   709.5%   108.0%     6718 · Office Supp/Equip/S   0.00   0.00   0.00   0.00   0.0%     Total 6718 · Office Supp/Equip/S   0.00   -208.34   208.34   0.0%     6720 · Board Expenses   0.00   -208.34   208.34   0.0%     6735 · Consultants   0.00   875.00   -875.00   0.0%     6735 · EMS Survey   2,252.25   291.66   1,960.59   772.2%     6736 · Legal   635.00   833.34   -198.34   76.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   0.0%   6741 · Tax Administration   0.00   869.16   -0.0%     6750 · Consultants   3,412.25   3,994.16   -581.91   85.4%  <					
6718.1 · Office Supplies   193.64   416.66   -223.02   46.5%     6718.2 · Computer Equipme   269.99   250.00   19.99   108.0%     6718.3 · Software   931.20   131.25   799.95   709.5%   108.0%     6718 · Office Suppl/Equip/S   0.00   0.00   0.00   0.00   0.00     Total 6718 · Office Suppl/Equi   1,394.83   797.91   596.92   174.8%     6720 · Board Expenses   0.00   -208.34   208.34   0.0%     6735 · EMS Survey   2,252.25   291.66   1,960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6734 · IT   0.00   875.00   833.34   -198.34   76.2%     6735 · EMS Survey   2,252.25   291.66   1,960.59   772.2%     6736 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   783.4   -708.34   0.0%     6741 · Tax Administration   0.00   869.16   -869.16   0.0%     6755 · Property Tax Admin   0.00   2,416.66   -2,4				1,200112	00.170
6718.2 · Computer Equipme     269.99     250.00     19.99     108.0%       6718.3 · Software     931.20     131.25     799.95     709.5%     700.0%     772.2%     708.34     708.34     708.34     726.0%     722.5%     726     737.5%     726     727.2%     726.5%     726.5% <td></td> <td>193.64</td> <td>416 66</td> <td>-223 02</td> <td>16 5%</td>		193.64	416 66	-223 02	16 5%
6718.3 · Software     931.20     131.25     799.95     709.5%       6718 · Office Supp/Equin/S     0.00     0.00     0.00     0.00       Total 6718 · Office Supp/Equin     1,394.83     797.91     596.92     174.8%       6720 · Board Expenses     0.00     -208.34     208.34     0.0%       6734 · IT     0.00     875.00     -875.00     0.0%       6737 · Financial/Bookkeeping     525.00     416.66     108.34     126.0%       6738 · Legal     635.00     833.34     -198.34     762%       6740 · Audit     0.00     708.34     -708.34     0.0%       6741 · Tax Administration     0.00     869.16     -581.91     85.4%       6742 · Bank/Merchant Fees     117.34     83.34     34.00     140.8%					
6718 · Office Supp/Equip/S     0.00     0.00     0.00     0.0%       Total 6718 · Office Supp/Equi     1,394.83     797.91     596.92     174.8%       6720 · Board Expenses     0.00     -208.34     208.34     0.0%       6730 · Consultants     6735 · EMS Survey     2,252.25     291.66     1,960.59     772.2%       6737 · Financial/Bookkeeping     525.00     416.66     108.34     126.0%     126.0%       6738 · Legal     635.00     833.34     -198.34     76.2%     126.0%					
6720 · Board Expenses     0.00     -208.34     208.34     0.0%       6730 · Consultants     0.00     875.00     -875.00     0.0%       6734 · IT     0.00     875.00     -875.00     0.0%       6735 · EMS Survey     2,252.25     291.66     1,960.59     772.2%       6737 · Financial/Bookkeeping     525.00     416.66     108.34     126.0%       6738 · Legal     635.00     833.34     -198.34     76.2%       6741 · Tax Administration     0.00     708.34     -0.0%       6742 · Bank/Merchant Fees     117.34     83.34     34.00     140.8%     140.8%       6755 · Property Tax Admin     0.00     208.34     -208.34     0.0%       6756 · Election Costs/Reserve     0.00     3,916.66     -3,916.66     0.0%       6770 · Dues, Subscrip, Memb     5,026.38     833.34     4,193.04     603.2%     140.8%       6786 · Flection Costs/Reserve     0.00     3,916.66     -3,916.66     0.0%     6765     5,026.38     833.34     0.0%     6785     6786     70.00					
6730 · Consultants   0.00   875.00   -875.00   0.0%     6735 · EMS Survey   2,252.25   291.66   1,960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   -708.34   0.0%     6741 · Tax Administration   0.00   869.16   -869.16   0.0%     Total 6730 · Consultants   3,412.25   3,994.16   -581.91   85.4%     6742 · Bank/Merchant Fees   117.34   83.34   34.00   140.8%	Total 6718 · Office Supp/Equi	1,394.83	797.91	596.92	174.8%
6734 · IT   0.00   875.00   -875.00   0.0%     6735 · EMS Survey   2,252.25   291.66   1,960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   -708.34   0.0%     6741 · Tax Administration   0.00   869.16   -869.16   0.0%     Total 6730 · Consultants   3,412.25   3,994.16   -581.91   85.4%     6742 · Bank/Merchant Fees   117.34   83.34   34.00   140.8% <td< td=""><td></td><td>0.00</td><td>-208.34</td><td>208.34</td><td>0.0%</td></td<>		0.00	-208.34	208.34	0.0%
6735 · EMS Survey   2,252.25   291.66   1,960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   -708.34   0.0%     6741 · Tax Administration   0.00   869.16   -869.16   0.0%     Total 6730 · Consultants   3,412.25   3,994.16   -581.91   85.4%     6742 · Bank/Merchant Fees   117.34   83.34   34.00   140.8%   140.8%     6755 · Property Tax Admin   0.00   2,416.66   -2,416.66   0.0%     6765 · Election Costs/Reserve   0.00   3,916.66   -3,916.66   0.0%     6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%   140.8%     6788 · Printing & Reproduction   0.00   233.34   -833.34   0.0%     6795 · Travel/Transportation   0.00   250.00   -250.00   0.0%     6797 · Community Dev/Training   749.56   750.00   -0.44   99.9%     Total 6700 · Overhead/Administr   18,477.66<	6730 · Consultants				
6735 · EMS Survey   2,252.25   291.66   1,960.59   772.2%     6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   -708.34   0.0%     6741 · Tax Administration   0.00   869.16   -869.16   0.0%     Total 6730 · Consultants   3,412.25   3,994.16   -581.91   85.4%     6742 · Bank/Merchant Fees   117.34   83.34   34.00   140.8%   140.8%     6755 · Property Tax Admin   0.00   2,416.66   -2,416.66   0.0%     6760 · Education/Professional   0.00   208.34   -208.34   0.0%     6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%   140.8%     6788 · Printing & Reproduction   0.00   250.00   -250.00   0.0%     6795 · Travel/Transportation   0.00   23,229.82   -4,752.16   79.5%     7000 · Urgent Care   7050 · Overhead/Administr   1,893.67   1,893.66   0.01   100.0%     7050 · UC Contract	6734 · IT	0.00	875.00	-875.00	0.0%
6737 · Financial/Bookkeeping   525.00   416.66   108.34   126.0%     6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   -708.34   0.0%     6741 · Tax Administration   0.00   869.16   -869.16   0.0%     Total 6730 · Consultants   3,412.25   3,994.16   -581.91   85.4%     6742 · Bank/Merchant Fees   117.34   83.34   34.00   140.8%<	6735 · EMS Survey	2,252.25	291.66	1,960.59	
6738 · Legal   635.00   833.34   -198.34   76.2%     6740 · Audit   0.00   708.34   -708.34   0.0%     6741 · Tax Administration   0.00   869.16   -869.16   0.0%     Total 6730 · Consultants   3,412.25   3,994.16   -581.91   85.4%     6742 · Bank/Merchant Fees   117.34   83.34   34.00   140.8%   140.9%   140.8			416.66		
6740 · Audit     0.00     708.34     -708.34     0.0%       6741 · Tax Administration     0.00     869.16     -869.16     0.0%       Total 6730 · Consultants     3,412.25     3,994.16     -581.91     85.4%       6742 · Bank/Merchant Fees     117.34     83.34     34.00     140.8%     140.9%     140.8%     140.9%     140.8%     140.9%     140.8%     140.9%     167.6%     167.6%     167.6%     167.6%     167.6%     167.6%					
6741 · Tax Administration     0.00     869.16     -869.16     0.0%       Total 6730 · Consultants     3,412.25     3,994.16     -581.91     85.4%       6742 · Bank/Merchant Fees     117.34     83.34     34.00     140.8%     140.9% <td></td> <td>0.00</td> <td></td> <td></td> <td></td>		0.00			
6742 · Bank/Merchant Fees   117.34   83.34   34.00   140.8%   140.8%     6755 · Property Tax Admin   0.00   2,416.66   -2,416.66   0.0%     6760 · Education/Professional   0.00   208.34   -208.34   0.0%     6765 · Election Costs/Reserve   0.00   3,916.66   -3,916.66   0.0%     6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%     6788 · Printing & Reproduction   0.00   250.00   -250.00   0.0%     6795 · Travel/Transportation   0.00   23,229.82   -4,752.16   79.5%     Total 6700 · Overhead/Administr   18,477.66   23,229.82   -4,752.16   79.5%     7000 · Urgent Care   62,896.33   62,894.84   1.49   100.0%					
6755 · Property Tax Admin   0.00   2,416.66   -2,416.66   0.0%     6760 · Education/Professional   0.00   208.34   -208.34   0.0%     6765 · Election Costs/Reserve   0.00   3,916.66   -3,916.66   0.0%     6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%     6788 · Printing & Reproduction   0.00   833.34   -833.34   0.0%     6795 · Travel/Transportation   0.00   250.00   -250.00   0.0%     6970 · Community Dev/Training   749.56   750.00   -0.44   99.9%     Total 6700 · Overhead/Administr   18,477.66   23,229.82   -4,752.16   79.5%     7000 · Urgent Care   1,893.67   1,893.66   0.01   100.0%     7050 · UC Contract   62,896.33   62,894.84   1.49   100.0%	Total 6730 · Consultants	3,412.25	3,994.16	-581.91	85.4%
6755 · Property Tax Admin   0.00   2,416.66   -2,416.66   0.0%     6760 · Education/Professional   0.00   208.34   -208.34   0.0%     6765 · Election Costs/Reserve   0.00   3,916.66   -3,916.66   0.0%     6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%     6788 · Printing & Reproduction   0.00   833.34   -833.34   0.0%     6795 · Travel/Transportation   0.00   250.00   -250.00   0.0%     6970 · Community Dev/Training   749.56   750.00   -0.44   99.9%     Total 6700 · Overhead/Administr   18,477.66   23,229.82   -4,752.16   79.5%     7000 · Urgent Care   1,893.67   1,893.66   0.01   100.0%     7050 · UC Contract   62,896.33   62,894.84   1.49   100.0%	6742 · Bank/Merchant Fees	117.34	83.34	34.00	140.8%
6760 · Education/Professional   0.00   208.34   -208.34   0.0%     6765 · Election Costs/Reserve   0.00   3,916.66   -3,916.66   0.0%     6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%   9     6788 · Printing & Reproduction   0.00   833.34   -833.34   0.0%     6795 · Travel/Transportation   0.00   250.00   -250.00   0.0%     6970 · Community Dev/Training   749.56   750.00   -0.44   99.9%     Total 6700 · Overhead/Administr   18,477.66   23,229.82   -4,752.16   79.5%     7000 · Urgent Care   1,893.67   1,893.66   0.01   100.0%     7050 · UC Contract   62,896.33   62,894.84   1.49   100.0%					and the second second second
6765 · Election Costs/Reserve   0.00   3,916.66   -3,916.66   0.0%     6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%   603.2%     6788 · Printing & Reproduction   0.00   833.34   -833.34   0.0%     6795 · Travel/Transportation   0.00   250.00   -250.00   0.0%     6970 · Community Dev/Training   749.56   750.00   -0.44   99.9%     Total 6700 · Overhead/Administr   18,477.66   23,229.82   -4,752.16   79.5%     7000 · Urgent Care   1,893.67   1,893.66   0.01   100.0%     7050 · UC Contract   62,896.33   62,894.84   1.49   100.0%					
6770 · Dues, Subscrip, Memb   5,026.38   833.34   4,193.04   603.2%   603.2%     6788 · Printing & Reproduction   0.00   833.34   -833.34   0.0%     6795 · Travel/Transportation   0.00   250.00   -250.00   0.0%     6970 · Community Dev/Training   749.56   750.00   -0.44   99.9%     Total 6700 · Overhead/Administr   18,477.66   23,229.82   -4,752.16   79.5%     7000 · Urgent Care   1,893.67   1,893.66   0.01   100.0%     7050 · UC Contract   62,896.33   62,894.84   1.49   100.0%					
6788 · Printing & Reproduction     0.00     833.34     -833.34     0.0%       6795 · Travel/Transportation     0.00     250.00     -250.00     0.0%       6970 · Community Dev/Training     749.56     750.00     -0.44     99.9%       Total 6700 · Overhead/Administr     18,477.66     23,229.82     -4,752.16     79.5%       7000 · Urgent Care     7011 · Admin Salaries-Alloc to     1,893.67     1,893.66     0.01     100.0%       7050 · UC Contract     62,896.33     62,894.84     1.49     100.0%					
6795 · Travel/Transportation     0.00     250.00     -250.00     0.0%       6970 · Community Dev/Training     749.56     750.00     -0.44     99.9%       Total 6700 · Overhead/Administr     18,477.66     23,229.82     -4,752.16     79.5%       7000 · Urgent Care     1,893.67     1,893.66     0.01     100.0%       7050 · UC Contract     62,896.33     62,894.84     1.49     100.0%					
6970 · Community Dev/Training     749.56     750.00     -0.44     99.9%       Total 6700 · Overhead/Administr     18,477.66     23,229.82     -4,752.16     79.5%       7000 · Urgent Care     18,93.67     1,893.66     0.01     100.0%       7050 · UC Contract     62,896.33     62,894.84     1.49     100.0%					
Total 6700 · Overhead/Administr     18,477.66     23,229.82     -4,752.16     79.5%       7000 · Urgent Care     7011 · Admin Salaries-Alloc to     1,893.67     1,893.66     0.01     100.0%       7050 · UC Contract     62,896.33     62,894.84     1.49     100.0%					
7000 · Urgent Care     7011 · Admin Salaries-Alloc to     1,893.67     1,893.66     0.01     100.0%       7050 · UC Contract     62,896.33     62,894.84     1.49     100.0%	6970 · Community Dev/Training	749.56	750.00	-0.44	99.9%
7011 · Admin Salaries-Alloc to     1,893.67     1,893.66     0.01     100.0%       7050 · UC Contract     62,896.33     62,894.84     1.49     100.0%	Total 6700 · Overhead/Administr	18,477.66	23,229.82	-4,752.16	79.5%
7050 · UC Contract     62,896.33     62,894.84     1.49     100.0%			To be a set of	20.000	
Total 7000 · Urgent Care     64,790.00     64,788.50     1.50     100.0%	7050 · UC Contract	62,896.33	62,894.84	1.49	100.0%
	Total 7000 · Urgent Care	64,790.00	64,788.50	1.50	100.0%

## 6:00 PM 08/18/17 Accrual Basis

## Coast Life Support District Profit & Loss Budget vs. Actual July 2017

	Jul 17	Budget	\$ Over Bud	% of Bu
8000 · Interest Expense				
8005 · EMS Interest Expense	0.00	125.00	-125.00	0.0%
8000 · Interest Expense - Other	291.95	250.00	41.95	116.8% 🔛
Total 8000 · Interest Expense	291.95	375.00	-83.05	77.9%
9500 · Depreciation Expense	8,055.80	8,055.80	0.00	100.0%
Total Expense	153,613.47	208,071.72	-54,458.25	73.8%
Net Ordinary Operating Surplus	32,576.89	-18,174.13	50,751.02	-179.2%
Other Revenue/Expense				
Other Expense Other Miscellaneous Expense				
Total Other Expense				
Net Other Revenue				
Net Revenue	32,576.89	-18,174.13	50,751.02	

1. GROSS BILLING (SEE TOTAL 4200 FOR TOTAL AMB REV)

2. DONATIONS, CPR, AND AMERICAN CAPITAL COLLECTIONS

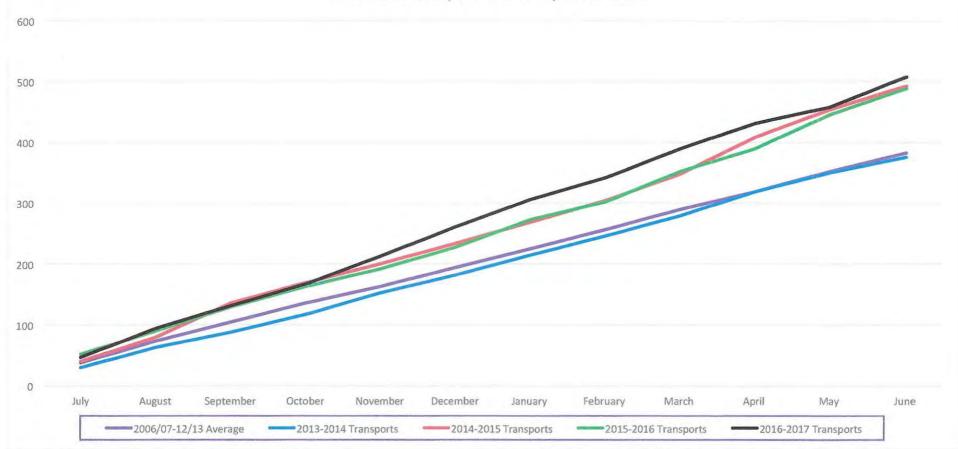
- 3. REMODEL OF TRAINING ROOM
- 4. INVENTORY REVIEWED LARGE ORDER
- 5. QUICKBOOKS, DROPBOX
- 6. ANNUAL SURVEY DUE'S AND MAR. JUNE CUSTOMER SURVEY
- 7. JANE KELLEY PRIOR CATCH-UP SERVICES
- 8. MERCHANT CREDIT CARD FEE
- 9. LAFCO, CSDA ANNUAL
- 10. SANTANDERS INTEREST ON LOAN

## CLSD AMBULANCE RUN DATA (Month/Cumulative)

Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	Ju
2006/07-12/13 Average	38	36	32	32	27	31	31	31	33	30	33	3
2013-2014 Transports	30	33	26	29	35	29	33	31	34	40	30	2
2014-2015 Transports	40	41	55	34	31	32	36	35	45	59	47	3
2015-2016 Transports	52	39	39	34	28	35	47	29	49	38	57	
2016-2017 Transports	47	47	37	37	45	48	45	37	48	40	28	4
2017-2017 Transports	52											
)												
							$\checkmark$					
July August	Septe	mber Oc	ttober Nor	vember	December	January	February	March	April	May	Jul y	une

Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2006/07-12/13 Average	38	73	105	137	164	195	226	257	290	320	353	383
2013-2014 Transports	30	63	89	118	153	182	215	246	280	320	350	376
2014-2015 Transports	40	81	136	170	201	233	269	304	349	408	455	493
2015-2016 Transports	52	91	130	164	192	227	274	303	352	390	447	489
2016-2017 Transports	47	94	131	168	213	261	306	343	391	431	459	508
2017-2018 Transports	52											

Cumulative Transport Volume by Fiscal Years



# **CLSD RUN DATA for the PRECEEDING 12 MONTHS**

MONTH	A/	0	PC	R	AL	.s	ALS>	BLS	BL	S	BLS:	>ALS	TOT	AL	LAND	DING	DRY	RUN	Т8	R		TO F	CMS		FR	NOM	RCM	٨S
MOST CURRENT ON TOP	AUTHO ORD	ER	PATI CA	RE	ADVA LIF SUPP	Έ			BASIC LIFE TR. SUPPORT		TRANS	TRANSPORTS			CANCELLED ON ROUTE		3		A	LS	B	s	A	LS	BI	LS		
	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Yea Pric
17-Jul	98	106	62	71	37	30	4	7	15	17	1	1	52	47	9	9	31	31	15	17	4	5	0	1	8	6	7	6
17-Jun	99	90	61	63	33	26	4	6	16	16	2	2	49	42	7	8	28	18	15	23	2	1	1	0	6	3	10	4
17-May	67	101	42	77	20	32	2	10	5	25	0	0	28	57	7	5	21	24	21	10	0	3	0	0	5	3	1	4
17-Apr	84	91	58	60	27	34	2	4	13	14	1	4	40	48	4	8	23	23	18	12	2	1	0	0	10	6	6	6
17-Mar	91	91	60	70	34	31	4	6	14	18	4	0	48	49	8	5	23	20	12	13	1	2	0	1	6	7	6	7
17-Feb	72	59	53	47	28	18	3	8	9	11	1	0	37	29	3	4	13	12	16	10	4	1	0	0	4	2	3	0
17-Jan	87	83	60	68	34	34	2	4	11	12	1	1	45	46	7	6	25	15	15	16	5	5	0	0	7	4	4	5
16-Dec	95	67	92	57	32	29	6	3	18	6	3	2	48	35	7	5	25	10	10	14	4	2	1	1	3	4	4	0
16-Nov	89	66	58	42	33	19	2	2	12	9	1	0	45	28	5	4	27	24	15	12	5	4	1	2	5	2	6	2
16-Oct	83	72	57	50	24	28	4	2	13	6	1	1	37	34	6	7	22	22	20	16	3	4	0	0	2	5	5	2
16-Sep	74	82	56	50	25	30	1	2	12	9	0	0	37	39	4	5	15	20	19	8'	1	4	0	0	8	7	8	2
16-Aug	90	78	61	61	35	31	3 ·		12	10	2		47	41	8	10	23	14	10	16	6	5	1	3	6	8	5	2
	1029	986	720	716	362	342	37	54	150	153	17	11	513	495	75	76	276	233	###	167	37	37	4	8	70	57	65	40
	A/1	0	PC	R	AL	S	ALS>	BLS	BL	s	BLS:	ALS	тот	AL	Ľ	z	DRY F	RUN	T8	R		TO F	CMS	MS FF		FROM RCMS		

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA