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## Finance Committee

### AGENDA

Wednesday Feb 22, 2017 – 9:00 AM – CLSD Headquarters  
38901 Ocean Drive, Gualala, CA

1. Call to Order
2. Agenda Approval
3. Minutes Approval
4. Wittman January (YTD) month-end report
5. Expenses YTD
6. Cash Flow
7. Ambulance dispatch and transport data YTD
8. Other Issues:
  - a. Intergovernmental Transports (IGT) FY15/16 & FY16/17 – dual filing
  - b. Audit FY16 Draft
  - c. Purchase vs. Capital Expenditure equipment
9. Next FC Meetings – Third Wednesdays of the month, 9 AM, all at the CLSD Bill Platt Training Room  
Mar 15<sup>th</sup> Consider moving to Mar 22<sup>nd</sup>: challenge of obtaining financials by the 10th to properly notice the meeting  
Apr 19<sup>th</sup>  
May 17<sup>th</sup>
10. Adjournment



## Finance Committee

### Minutes of the Meeting January 18, 2017 – Bill Platt Training Center

1. **Call to Order:** The meeting was called to order at 9:00 AM by Director Richard Hughes in the absence of Finance Committee Treasurer Geoffrey Beaty. Directors present: Naomi Schwartz. Also in attendance is Ex officio: District Administrator David Caley, District Operations Manager Evan Dilks, Executive Assistant Robin Bean, and Don Kemp, RCMS Treasurer.
2. **Agenda Approval:** Director Schwartz moved to adopt the agenda and seconded by Don Kemp. All ayes.
3. **Meeting Minutes Approval:** Don Kemp moved to approve the Dec. FC meeting minutes, with said amendments, and was seconded by Director Schwartz. All ayes.
4. **Wittman December (YTD) month-end report:**
  - a. December gross charges \$191,565.00. Net receipts received for Nov. \$43,459.35.
  - b. On December 27<sup>th</sup>, 2016, CLSD migrated to an updated version of Coastal Valley's EMS e-Patient Care Record software (Image Trend) mandated by the Feds in order to meet national standards of data collection. Wittman had multiple EMS customers making this migration simultaneously. New software and mapping requirements ultimately delayed their timely capacity to export billing information and process claims. Approximately \$60,000 in claims (Dec 27-Dec 31<sup>st</sup>) will be processed in Jan 2017.
5. **Expenses:** YTD reporting - Expenses continue to be within budget.
6. **Cash flow:**
  - a. **The FY 17 Cash projection:** reviewed.
    - i. The Intergovernmental Transport (IGT) for FY 14/15 has been received (See: "Other issues"). CLSD received ~7K more than anticipated.
    - ii. CLSD has received the anticipated Mendocino and Sonoma EMS & UC property tax funds. DA Caley explained that Mendocino funds (received in Jan.) were about 55K higher than expected (presumed to be the result of a higher number of property owners paying their taxes on time or in advance). CLSD does not anticipate an increase in parcel tax funds over what is budgeted, simply we were paid a larger first installment than previous years.
  - b. **P&L Report - Ambulance Transport Billing:** income will show an increase (~60K) in January 2017 once the updates to Wittman take effect. Looking at the call log and transport volume, this was the highest December ever for CLSD.
  - c. **180+ Day Aging:** Priority Goal – continue to reduce the 180+ day aging claims.
    - i. In December, the approved batch (originally approved for 40K) was sent to collections in the amount of ~29k (a couple of claims were delayed in the process). The previous final batch identified in the amount of ~\$13k has been sent to Wittman for a final "once over" (any last ditch efforts will be made) before collections

**7. December Ambulance Run and Transport Data YTD:**

- a. There were 48 transports in Dec. and is the highest "December" volume ever. Cumulative transport volume (261) is tracking as the highest ever for CLSD.
- b. Projected ambulance revenue vs. actual: DA Caley presented a six month projected volume vs. actual report. Based on analysis, the projected gross charges for Q1 and Q2 are approximately \$66,700 higher than expected and helps support the accuracy of the projection.

**8. Other Issues:**

- a. **Intergovernmental Transports (IGT) update:** IGT funds were received at the beginning of January. At this time, especially in lieu of a new Administration, it is unknown if IGT will be available in the future (will update when informed). Currently IGT and GEMT funds comprise about \$100K of the annual budget.
- b. **Audit FY16 Draft:** CLSD received the initial Draft of the Auditor's Report. CLSD is receiving a clean audit. The FC is in agreement to the Auditor's recommendations and will move forward to finalize. Any suggested corrections, changes, or additions to the accounting will be handled by Jane Kelly Bookkeeping and EA Bean.
- c. **Annual State Controller's Office Transaction Report** is due by end of January and in progress.
- d. **River Coverage:** OM Dilks brought to the attention of the FC the increased need for river coverage. The FC agreed that funds should be added to the yearly budget to staff EMT Personnel.
- e. **Urgent Care volume:** DA Caley presented to the FC the "Urgent Care – Patients Per Month Data" Report. Urgent Care volume continues to increase (projected at over 5,000 visits annually). UC Financials will be reported by Don Kemp later in the FY.

**9. Next FC Meeting:** Third Wednesdays of the month, 9 am, all at the CLSD Bill Platt Training Room.

Feb 22nd - moved from 15<sup>th</sup> due to obtaining financials to properly notice meeting

Mar 15th

Apr 19th

**10. Adjournment:** Director Schwartz moved for adjournment, Don Kemp seconded, all ayes. The meeting was adjourned at 10:25 am.

Approved:

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Geoff Beaty, Treasurer

**Coast Life Support District  
Year to Date Report**

	CHARGES	MCARE WRITE DOWNS	MCAL WRITE DOWNS	OTHER CONTRACTUAL WRITE DOWNS	NET CHARGES	PAYMENTS	REFUNDS	NET PAYMENTS	BAD DEBT WRITE OFFS	OTHER WRITE OFFS	ADJUSTMENTS	NEW A/R BALANCE
FEBRUARY '16	\$ 145,692.60	\$ 66,384.49	\$ 35,490.56	\$ 48.87	\$ 43,768.68	\$ 46,827.68	\$ -	\$ 46,827.68	\$ -	\$ -	\$ 7.78	\$ 539,261.49
MARCH '16	\$ 236,652.90	\$ 131,049.86	\$ 42,004.94	\$ 927.62	\$ 62,670.48	\$ 52,777.57	\$ 297.79	\$ 52,479.78	\$ -	\$ -	\$ -	\$ 549,452.19
APRIL '16	\$ 184,394.20	\$ 76,165.20	\$ 29,277.89	\$ 5,881.90	\$ 73,069.21	\$ 38,715.61	\$ -	\$ 38,715.61	\$ -	\$ -	\$ -	\$ 583,805.79
MAY '16	\$ 294,423.40	\$ 110,351.07	\$ 55,530.92	\$ 50.00	\$ 128,491.41	\$ 49,411.32	\$ 1,180.52	\$ 48,230.80	\$ 30,997.90	\$ -	\$ -	\$ 633,068.50
JUNE '16	\$ 196,073.40	\$ 121,644.68	\$ 45,210.77	\$ 5,589.80	\$ 23,628.15	\$ 74,812.87	\$ -	\$ 74,812.87	\$ -	\$ -	\$ 32.78	\$ 581,916.56
JULY '16	\$ 214,203.40	\$ 100,241.73	\$ 40,757.42	\$ 13,306.83	\$ 59,897.42	\$ 38,546.83	\$ -	\$ 38,546.83	\$ -	\$ 1,340.00	\$ -	\$ 601,927.15
AUGUST '16	\$ 210,141.00	\$ 100,470.04	\$ 42,856.02	\$ 2,020.79	\$ 64,794.15	\$ 62,639.13	\$ -	\$ 62,639.13	\$ 109,593.70	\$ 118.87	\$ -	\$ 494,369.60
SEPTEMBER '16	\$ 196,638.88	\$ 107,297.19	\$ 49,069.31	\$ 11,544.16	\$ 28,728.22	\$ 51,800.66	\$ -	\$ 51,800.66	\$ -	\$ 488.00	\$ 96.59	\$ 470,905.75
OCTOBER '16	\$ 196,349.32	\$ 102,512.05	\$ 24,756.58	\$ (47.90)	\$ 69,128.59	\$ 78,359.30	\$ -	\$ 78,359.30	\$ -	\$ -	\$ -	\$ 461,675.04
NOVEMBER '16	\$ 232,993.80	\$ 90,082.43	\$ 32,507.29	\$ 638.60	\$ 109,765.48	\$ 65,480.62	\$ -	\$ 65,480.62	\$ -	\$ 0.01	\$ -	\$ 505,959.89
DECEMBER '16	\$ 191,565.00	\$ 85,425.39	\$ 35,904.12	\$ 76.96	\$ 70,158.53	\$ 44,376.73	\$ 917.38	\$ 43,459.35	\$ 29,016.67	\$ 3,902.68	\$ -	\$ 499,739.72
JANUARY '17	\$ 295,900.10	\$ 135,364.56	\$ 31,435.52	\$ 10,840.81	\$ 118,259.21	\$ 76,233.22	\$ -	\$ 76,233.22	\$ -	\$ -	\$ -	\$ 541,765.71
<b>YEAR TO DATE TOTALS</b>	<b>\$ 2,595,028.00</b>	<b>\$ 1,226,988.69</b>	<b>\$ 464,801.34</b>	<b>\$ 50,878.44</b>	<b>\$ 852,359.53</b>	<b>\$ 679,981.54</b>	<b>\$ 2,395.69</b>	<b>\$ 677,585.85</b>	<b>\$ 169,608.27</b>	<b>\$ 5,849.56</b>	<b>\$ 137.15</b>	
<b>YTD PERCENTAGE OF REVENUE</b>		47.28%	17.91%	1.96%	32.85%	26.20%	0.35%	26.11%	6.54%	0.23%	0.01%	
<b>YTD PERCENTAGE OF NET REVENUE</b>								79.50%				

# COAST LIFE SUPPORT DISTRICT

Summary P&L FY17

July 2016 - January 2017

	ACTUAL	TOTAL		% OF BUDGET
		BUDGET	OVER BUDGET	
<b>INCOME</b>				
4000 CLSD Special Taxes	1,021,502.57	917,748.00	103,754.57	111.31 %
4100 Interest Income	16.41		16.41	
4200 Ambulance Income	514,278.27	312,418.00	201,860.27	164.61 %
4400 Miscellaneous Income Donations, CPR, etc.	2,375.00	1,255.00	1,120.00	189.24 %
4410 Intergovernmental Transport (IGT)		47,543.00	-47,543.00	
4420 Ground Emerg Med Transport		5,834.00	-5,834.00	
<b>Total Income</b>	<b>\$1,538,172.25</b>	<b>\$1,284,798.00</b>	<b>\$253,374.25</b>	<b>119.72 %</b>
<b>GROSS PROFIT</b>	<b>\$1,538,172.25</b>	<b>\$1,284,798.00</b>	<b>\$253,374.25</b>	<b>119.72 %</b>
<b>EXPENSES</b>				
5000 Wages and Benefits	628,155.89	623,918.00	4,237.89	100.68 %
6000 Ambulance Operations	82,632.16	105,922.00	-23,289.84	78.01 %
6700 Overhead/Administration	94,928.06	108,301.00	-13,372.94	87.65 %
7000 Urgent Care	372,527.00	377,660.00	-5,133.00	98.64 %
8000 Interest Expense	2,452.25	2,383.00	69.25	102.91 %
9500 Depreciation Expense	41,659.52	47,129.00	-5,469.48	88.39 %
<b>Total Expenses</b>	<b>\$1,222,354.88</b>	<b>\$1,265,313.00</b>	<b>\$ -42,958.12</b>	<b>96.60 %</b>
<b>NET OPERATING INCOME</b>	<b>\$315,817.37</b>	<b>\$19,485.00</b>	<b>\$296,332.37</b>	
<b>OTHER EXPENSES</b>				
Other Miscellaneous Expense	0.00		0.00	
<b>Total Other Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
<b>NET OTHER INCOME</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
<b>NET INCOME</b>	<b>\$315,817.37</b>	<b>\$19,485.00</b>	<b>\$296,332.37</b>	

# COAST LIFE SUPPORT DISTRICT

## DETAILED P&L FY17

July 2016 - January 2017

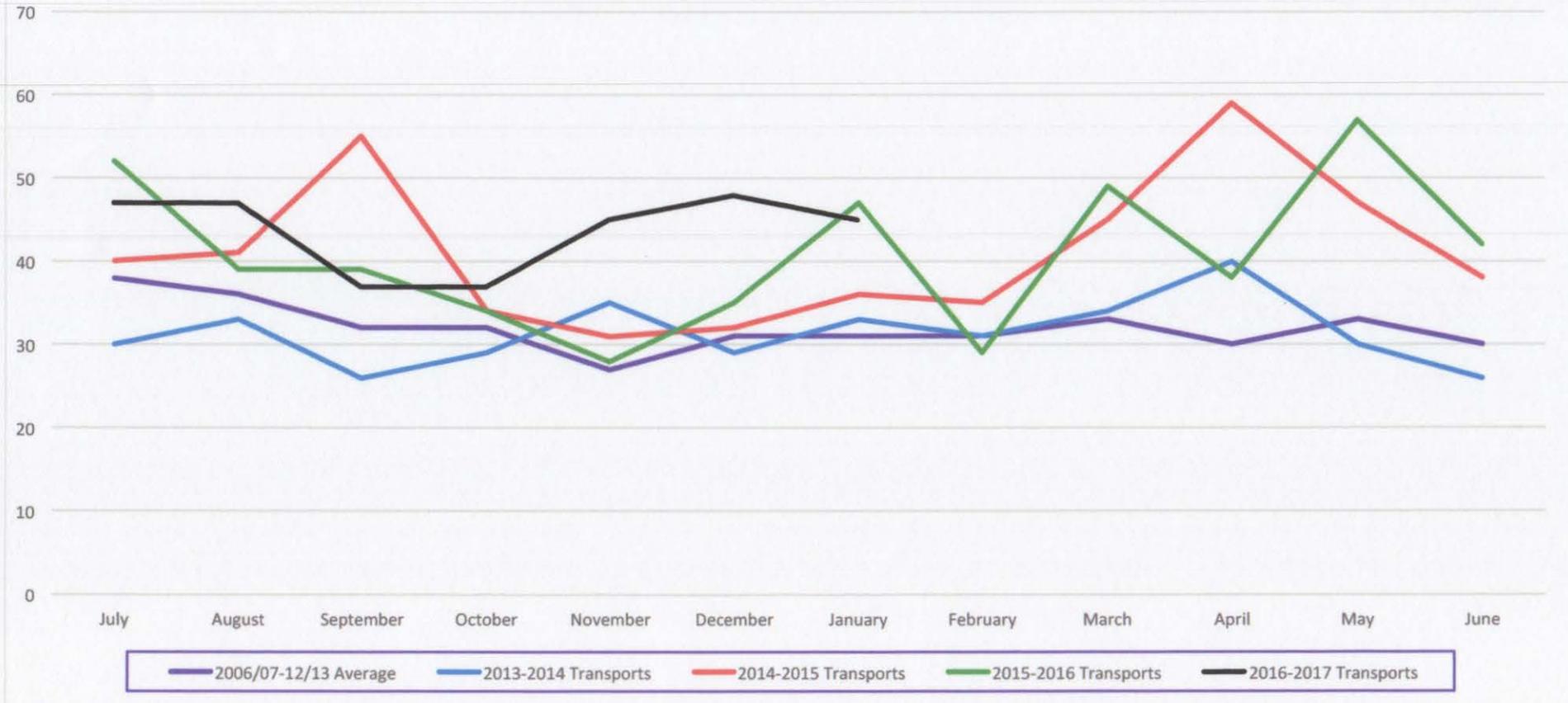
	TOTAL			
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGET
<b>INCOME</b>				
4000 CLSD Special Taxes				
4001 Mendocino County Taxes				
4004 Mendocino Ambulance Tax	300,159.20	276,507.00	23,652.20	108.55 %
4009 Mendocino Urgent Care Tax	212,683.25	195,516.00	17,167.25	108.78 %
4010 Mendocino Special Tax	61,629.63	54,059.00	7,570.63	114.00 %
<b>Total 4001 Mendocino County Taxes</b>	<b>574,472.08</b>	<b>526,082.00</b>	<b>48,390.08</b>	<b>109.20 %</b>
4002 Sonoma County Taxes				
4024 Sonoma Ambulance Tax	245,133.88	215,036.00	30,097.88	114.00 %
4029 Sonoma Urgent Care Tax	201,896.61	176,630.00	25,266.61	114.30 %
<b>Total 4002 Sonoma County Taxes</b>	<b>447,030.49</b>	<b>391,666.00</b>	<b>55,364.49</b>	<b>114.14 %</b>
<b>Total 4000 CLSD Special Taxes</b>	<b>1,021,502.57</b>	<b>917,748.00</b>	<b>103,754.57</b>	<b>111.31 %</b>
4100 Interest Income	16.41		16.41	
4200 Ambulance Income				
4201 Ambulance Transport Billings	1,537,791.50	335,752.00	1,202,039.50	458.01 %
4220 Writedowns - Misc.	-44,833.58		-44,833.58	
4225 Writedowns - MediCare/Cal	-978,679.65		-978,679.65	
4228 Writedowns - District Resident Discount		-23,334.00	23,334.00	
<b>Total 4201 Ambulance Transport Billings</b>	<b>514,278.27</b>	<b>312,418.00</b>	<b>201,860.27</b>	<b>164.61 %</b>
<b>Total 4200 Ambulance Income</b>	<b>514,278.27</b>	<b>312,418.00</b>	<b>201,860.27</b>	<b>164.61 %</b>
4400 Miscellaneous Income	Donations, CPR, etc. 2,375.00	1,255.00	1,120.00	189.24 %
4410 Intergovernmental Transport (IGT)		47,543.00	-47,543.00	
4420 Ground Emerg Med Transport		5,834.00	-5,834.00	
<b>Total Income</b>	<b>\$1,538,172.25</b>	<b>\$1,284,798.00</b>	<b>\$253,374.25</b>	<b>119.72 %</b>
<b>GROSS PROFIT</b>	<b>\$1,538,172.25</b>	<b>\$1,284,798.00</b>	<b>\$253,374.25</b>	<b>119.72 %</b>
<b>EXPENSES</b>				
5000 Wages and Benefits				
5200 Health Insurance	HSA Catch-up 67,806.38	56,000.00	11,806.38	121.08 %
5300 Payroll Taxes Employer Costs	18,723.78	18,117.00	606.78	103.35 %
5350 PERS Employer Costs	56,370.90	68,598.00	-12,227.10	82.18 %
5405 Administration Salaries	113,328.95	110,122.00	3,206.95	102.91 %
5405.1 Admin Salaries-Allocate to UC	-8,086.00	-13,230.00	5,144.00	61.12 %
<b>Total 5405 Administration Salaries</b>	<b>105,242.95</b>	<b>96,892.00</b>	<b>8,350.95</b>	<b>108.62 %</b>
5410 Ambulance Operations Wages	323,741.26	349,698.00	-25,956.74	92.58 %
5430 Merit Pay	16,404.00	19,138.00	-2,734.00	85.71 %
5500 Work Comp Insurance	Annual Payment 39,866.62	15,475.00	24,391.62	257.62 %
<b>Total 5000 Wages and Benefits</b>	<b>628,155.89</b>	<b>623,918.00</b>	<b>4,237.89</b>	<b>100.68 %</b>
6000 Ambulance Operations				
6030 Medical Director Fee-non AHUC	22,050.00	22,050.00	0.00	100.00 %
6040 Dispatch Services	Sonoma Co. Reimbursement 12,906.00	23,265.00	-10,359.00	55.47 %

	TOTAL			
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGET
6100 Station/Crew Expenses				
5100 Uniforms & Med Tests <b>New Hires</b>	5,055.49	2,916.00	2,139.49	173.37 %
6110 Supplies, Rental, Cleaning etc	5,507.25	12,716.00	-7,208.75	43.31 %
6210 Vehicle Repair & Maintenance <b>Unexpected Repairs</b>	10,288.93	8,750.00	1,538.93	117.59 %
6240 Vehicle Fuel	5,821.70	8,750.00	-2,928.30	66.53 %
6410 Radios & Comm Equip	2,551.49	4,725.00	-2,173.51	54.00 %
6510 Medical Supplies & Equipment	16,953.73	16,859.00	94.73	100.56 %
<b>Total 6100 Station/Crew Expenses</b>	<b>46,178.59</b>	<b>54,716.00</b>	<b>-8,537.41</b>	<b>84.40 %</b>
6980 Misc. Employee Training Expense	1,497.57	5,891.00	-4,393.43	25.42 %
<b>Total 6000 Ambulance Operations</b>	<b>82,632.16</b>	<b>105,922.00</b>	<b>-23,289.84</b>	<b>78.01 %</b>
6700 Overhead/Administration				
6180 Utilities	6,047.32	7,000.00	-952.68	86.39 %
6188 Telephone	4,321.38	7,000.00	-2,678.62	61.73 %
6300 Insurance	12,197.00	12,263.00	-66.00	99.46 %
6713 Ambulance Billing <b>Commission Based on Revenue</b>	25,524.45	19,268.00	6,256.45	132.47 %
6718 Office Supp/Equip/Software	1,433.18	3,091.00	-1,657.82	46.37 %
6720 Board Expenses	-72.00	2,916.00	-2,988.00	-2.47 %
6730 Consultants				
6734 IT	585.00	3,938.00	-3,353.00	14.86 %
6737 Financial/Bookkeeping <b>Audit related exp's</b>	10,224.50	8,166.00	2,058.50	125.21 %
6738 Legal <b>Consulting</b>	5,905.50	5,834.00	71.50	101.23 %
6740 Audit		0.00	0.00	
6741 Tax Administration	7,710.42	7,759.00	-48.58	99.37 %
<b>Total 6730 Consultants</b>	<b>24,425.42</b>	<b>25,697.00</b>	<b>-1,271.58</b>	<b>95.05 %</b>
6742 Bank/Merchant Fees <b>Loc Fees</b>	1,945.89	584.00	1,361.89	333.20 %
6755 Property Tax Administration	8,908.23	15,982.00	-7,073.77	55.74 %
6760 Education/Professional Dev		1,459.00	-1,459.00	
6765 Election Costs/Reserve		5,000.00	-5,000.00	
6770 Dues, Subscriptions, Membership <b>LAFCO Annual</b>	7,854.74	3,375.00	4,479.74	232.73 %
6788 Printing & Reproduction	566.83	1,166.00	-599.17	48.61 %
6795 Travel/Transportation <b>CAA Conference</b>	1,080.65	875.00	205.65	123.50 %
6970 Community Dev/Training	694.97	2,625.00	-1,930.03	26.48 %
<b>Total 6700 Overhead/Administration</b>	<b>94,928.06</b>	<b>108,301.00</b>	<b>-13,372.94</b>	<b>87.65 %</b>
7000 Urgent Care				
7011 Admin Salaries-Alloc to UC	8,086.00	13,230.00	-5,144.00	61.12 %
7050 UC Contract	364,441.00	364,430.00	11.00	100.00 %
<b>Total 7000 Urgent Care</b>	<b>372,527.00</b>	<b>377,660.00</b>	<b>-5,133.00</b>	<b>98.64 %</b>
8000 Interest Expense	2,452.25	2,383.00	69.25	102.91 %
9500 Depreciation Expense	41,659.52	47,129.00	-5,469.48	88.39 %
<b>Total Expenses</b>	<b>\$1,222,354.88</b>	<b>\$1,265,313.00</b>	<b>\$ -42,958.12</b>	<b>96.60 %</b>
<b>NET OPERATING INCOME</b>	<b>\$315,817.37</b>	<b>\$19,485.00</b>	<b>\$296,332.37</b>	
OTHER EXPENSES				
Other Miscellaneous Expense	0.00		0.00	
<b>Total Other Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
<b>NET OTHER INCOME</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
<b>NET INCOME</b>	<b>\$315,817.37</b>	<b>\$19,485.00</b>	<b>\$296,332.37</b>	

CLSD AMBULANCE RUN DATA (Month/Cumulative)

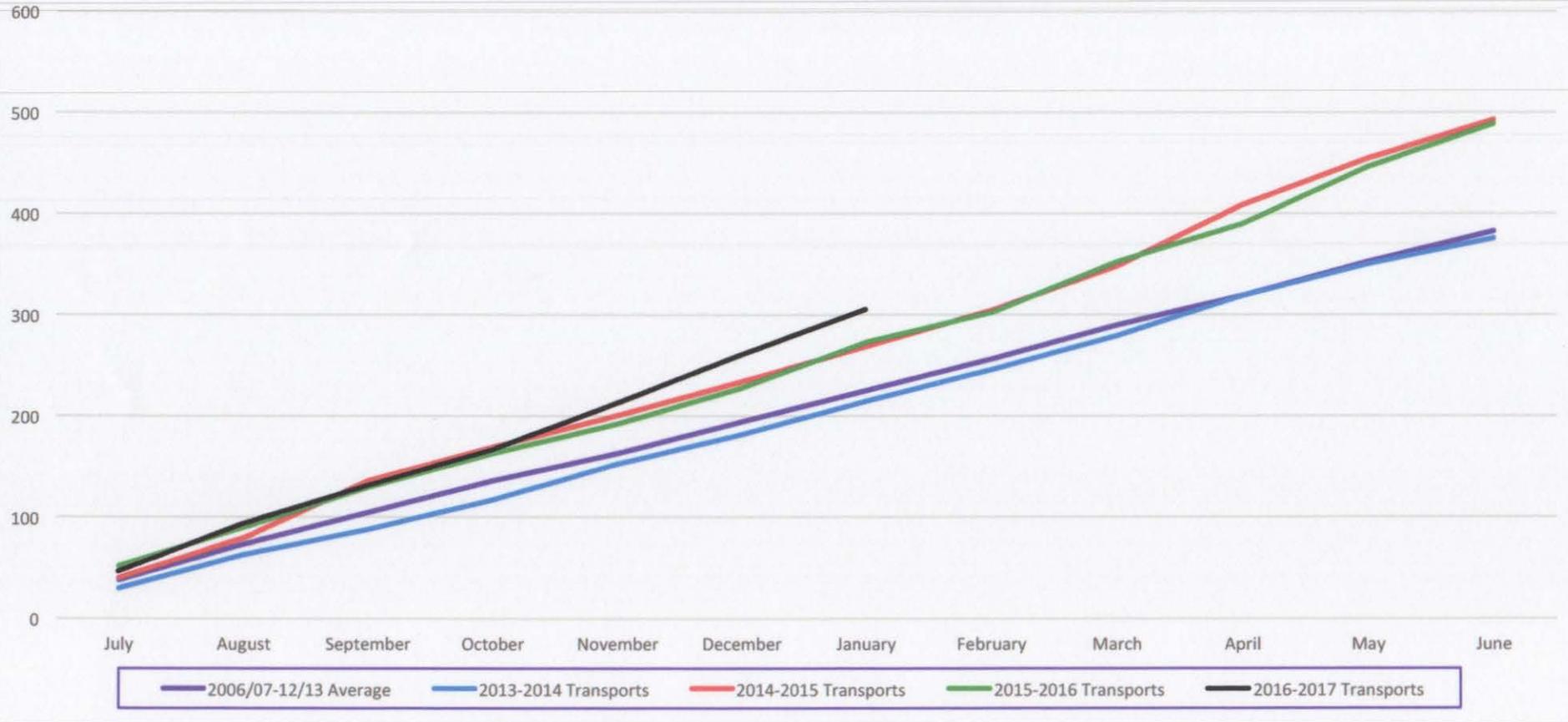
Monthly Transports	July	August	September	October	November	December	January	February	March	April	May	June
2006/07-12/13 Average	38	36	32	32	27	31	31	31	33	30	33	30
2013-2014 Transports	30	33	26	29	35	29	33	31	34	40	30	26
2014-2015 Transports	40	41	55	34	31	32	36	35	45	59	47	38
2015-2016 Transports	52	39	39	34	28	35	47	29	49	38	57	42
2016-2017 Transports	47	47	37	37	45	48	45					

Monthly Transport Volume by Fiscal Years



Cumulative Transports	July	August	September	October	November	December	January	February	March	April	May	June
2006/07-12/13 Average	38	73	105	137	164	195	226	257	290	320	353	383
2013-2014 Transports	30	63	89	118	153	182	215	246	280	320	350	376
2014-2015 Transports	40	81	136	170	201	233	269	304	349	408	455	493
2015-2016 Transports	52	91	130	164	192	227	274	303	352	390	447	489
2016-2017 Transports	47	94	131	168	213	261	306					

Cumulative Transport Volume by Fiscal Years



### CLSD RUN DATA for the PRECEEDING 12 MONTHS

MONTH	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LANDING		DRY RUN		T&R		TO RCMS				FROM RCMS						
	AUTHORIZED		PATIENT		ADVANCED				BASIC				TRANSPORTS				CANCELLED				ALS		BLS		ALS		BLS				
	ORDER		CARE		LIFE				LIFE						ON																
DISPATCHED		RECORD		SUPPORT				SUPPORT						ROUTE																	
		Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior	Current	Year Prior												
17-Jan	87	83	60	68	34	34	2	4	11	12	1	1	45	46	7	6	25	15	15	16	5	5	0	0	7	4	4	5			
16-Dec	95	67	92	57	32	29	6	3	18	6	3	2	48	35	7	5	25	10	10	14	4	2	1	1	3	4	4	0			
16-Nov	89	66	58	42	33	19	2	2	12	9	1	0	45	28	5	4	27	24	15	12	5	4	1	2	5	2	6	2			
16-Oct	83	72	57	50	24	28	4	2	13	6	1	1	37	34	6	7	22	22	20	16	3	4	0	0	2	5	5	2			
16-Sep	74	82	56	50	25	30	1	2	12	9	0	0	37	39	4	5	15	20	19	8	1	4	0	0	8	7	8	2			
16-Aug	90	78	61	61	35	31	3		12	10	2		47	41	8	10	23	14	10	16	6	5	1	3	6	8	5	2			
16-Jul	106	96	71	82	30	36	7	7	17	16	1	1	47	52	9	10	31	14	17	16	5	1	1	2	6	7	6	2			
16-Jun	90	80	63	57	26	32	6		16	6	2		42	38	8		18	23	23	12	1	3			3	8	4				
16-May	101	92	77	73	32	39	10		25	8	0		57	47	5		24	28	10	16	3	4	2	1	6	7	10	1			
16-Apr	67	93	57	80	23	45	6		15	14	0		38	59	5		13	32	13	18	1	4	1	0	5	7	6	1			
16-Mar	91	69	70	62	31	31	6		18	14	0		49	45	5		20	12	13	11	2	5	1	3	7	3	7	3			
16-Feb	59	66	47	48	18	22	8		11	13	0		29	35	4		12	21	10	9	1	2	0	1	2	0	0	1			
	1032	944	769	730	343	376	61	20	180	123	11	5	521	499	73	47	255	235	175	164	37	43	8	13	60	62	65	21			
	A/O		PCR		ALS		ALS>BLS		BLS		BLS>ALS		TOTAL		LZ		DRY RUN		T&R		TO RCMS				FROM RCMS						

ALL SHADED COLUMNS ARE PREVIOUS YEAR DATA

Last update Feb 16, 2017